

OJRSA Fiscal Year 2027 Comprehensive Budget Request

The annual budget for the Oconee Joint Regional Sewer Authority (“OJRSA”) 2026-2027 fiscal year (the “FY 2027 Budget”) includes funding for operations, capital improvements, and other requirements necessary to comply with safety standards, federal and state laws and regulations, and operating permits for the existing wastewater trunk sewer and treatment system which serves the municipalities of Seneca, Walhalla, Westminster, and West Union and their surrounding communities (collectively the “Wholesale Sewer System”), as well as the Retail Sewer System (commonly referred to as the “I-85 Corridor Retail Sewer System” or “Sewer South Phase II”). The budgets and funds as described herein are as established by the *OJRSA Financial and Accounting Policy* and other applicable policies as adopted by the OJRSA Board of Commissioners (“Board”).

This draft budget is to be considered to the OJRSA Finance & Administration Committee at their May 26, 2026 meeting and the Board of Commissioners at its June 1, 2026 meeting.

As approved by the Board, changes to the rates and fees assessed by the OJRSA are included in this request and all revenues associated with the FY 2027 Budget include these proposed rates. If these rates and fees are modified by the Board as part of the budget consideration process, then the annual budget will also need to be adjusted to reflect these changes.

Fiscal Year 2027 for the OJRSA begins July 1, 2026 and ends June 30, 2027.

Customer Information

The tables below use the average number of customers and flow billed per month from March 2025 through February 2026.

Table 1: Number of customers by type in Wholesale Sewer System

Customer Type	March 2025-February 2026 (Average/Month)	March 2024-February 2025 (Average/Month)	Customer Change from Previous (Numerical Average / Percent)
Residential Customers	8,269	8,027	+242 / ↑3.015%
Nonresidential Customers	1,543	1,527	+16 / ↑1.031%
Combined Customers	9,812	9,554	+258 / ↑2.700%

Table 2: Usage by type in the Wholesale Sewer System

Usage Type	March 2025-February 2026 (Average Gallons/Month)	March 2024-February 2025 (Average Gallons/Month)	Usage Change from Previous (Average Gallons/Month / Percent)
Residential Volume	30,998,281	31,030,274	-31,993 / ↓0.103%
Nonresidential Volume	27,717,957	30,190,749	-2,472,793 / ↓ 8.191%
Combined Volume	58,716,238	61,221,023	-2,524,792 / ↓4.124%

ANNUAL OPERATING BUDGETS (UNRESTRICTED FUND)

The OJRSA maintains two unrestricted funds for O&M—one for the Wholesale Sewer System and one for the Retail Sewer System. The purpose of the two separate Operations & Maintenance (“O&M”) budgets is to pay for operating expenses associated with the OJRSA’s wholesale and retail wastewater conveyance and treatment systems. In accordance with intergovernmental agreements between Oconee County and other entities, neither of these funds can subsidize the O&M of the other.

Wholesale Operations & Maintenance Fund

The proposed Wholesale O&M (“WO&M”) Budget is balanced and anticipated revenues equal expenses (\$7,106,002 revenues¹ vs. \$7,106,002 expenses²).

Wholesale Operations & Maintenance Fund Revenues

The OJRSA generates all of its operating revenue from fees. The agency does not receive *ad valorem*³ funding from the cities or county, nor can it legally impose such a tax or use collected impact fees to fund operations or capital improvements. The agency may occasionally receive grants or other in-kind capital contributions from local, state, or federal agencies or other parties, and if such funding is received (or anticipated to be received), then it will be identified within this summary and the proposed budget.

Anticipated revenue for WO&M is \$6,702,249, which is an increase of \$53,537 (0.8%) from FY 2026. Carryforward funds of \$385,700 will also be included. No WO&M fund balance is to be used.

User Fees

Customer user fees are the primary source of OJRSA WO&M revenue. Including a proposed 5% increase, user fees are conservatively projected to increase by \$33,362 (+0.5%) during FY 2027.⁴ Information regarding users and usage is included in Table 1 and Table 2 of this document.

A breakdown of the proposed user rates is included in Table 3 below. There is a 5% proposed increase to the volumetric rate user fees for FY 2027; however, a rate consultant that performed the Regional Sewer Feasibility Planning Study advised in 2025 that the OJRSA increase rates considerably in the coming years in order to fulfill operation and maintenance obligations, complete necessary improvements, and expansion projects over the next 10 years.⁵

Table 3: User fees and anticipated revenues

	Per Sewer Customer	Anticipated Annual Revenue	Change from Previous Year
Residential User Fees			
Base Rate (per water meter)	\$10.00/month	\$989,680	\$27,523 (2.86%)
Volumetric Rate	\$5.94/1,000 gallons	\$2,204,034	\$101,912 (4.85%)
Nonresidential User Fees			
Base Rate (per water meter)	\$15.00/month	\$276,738	\$2,825 (1.03%)
Volumetric Rate	\$8.13/1,000 gallons	\$2,690,643	-\$98,913 (-3.55%)
Other User Fees (Well Users, etc.)			
Res Base Rate (per well)	\$10.00/month	\$120	\$0 (0%)
Res Flat Rate	\$26.67/month	\$320	\$15 (4.90%)
	TOTAL	\$6,161,534	\$33,361 (0.54%)

Other Revenues Worth Noting

- Retail Wastewater Treatment Services: This is a new line item for FY 2027 and accounts for the transfer of funds from the Retail O&M Fund (“RO&M”) to WO&M to pay for treatment costs

¹ Includes Carryforward from Previous Year (\$385,700). No fund balance (also referred to as “net position,” “fund balance,” “retained earnings,” or “savings”) funds, American Rescue Plan Act (“ARPA”) funds, grants, taxes, or other outside public or private funds are used to supplement the FY 2027 WO&M Fund budget.

² Includes \$500,000 transfer to other funds but not \$1,392,982 in depreciation. Including depreciation, WO&M expenses are \$8,498,984.

³ Taxes imposed on real or personal property, such as vehicles and homes.

⁴ 5% increase on volumetric (per gallon) fees only as discussed at May 4, 2026 board meeting. “Conservatively projected” means that it is assumed that residential usage will decrease by 0.25% and nonresidential users and usage will decrease by 0.50% during the budget year. This approach represents a reduction of usage for reasons such as active or passive conservation efforts by the users, water meters underreporting usage, etc.

⁵ Willdan Financial Services presented this to the Commissioners on March 6, 2025. In sum, Willdan stated the OJRSA should consider 74% increases for FYs 2026 and 2027 due to complete the highest priority capital considerations using pay-as-you-go (“paygo”) funding. The issuance of debt would reduce the amount of increase needed. See the meeting minutes for more information.

associated with the Retail Sewer System.⁶

- Industry Reimbursement: The OJRSA Industrial Pretreatment Program is entirely funded by the permitted industrial customers that utilize the agency’s treatment works. More information about how this program is funded can be found in the *OJRSA Schedule of Fees*.
- Intergovernmental Reimbursement: This line shows the anticipated revenues expected for the OJRSA operating and maintaining the Golden Corner Commerce Park Pump Station and associated force mains for Oconee County. This is separate from RO&M Fund revenues, which will be addressed later within this document.
- Fund Balance Use: The OJRSA does not anticipate the use of fund balance—also referred to as “net position,” “fund balance,” “retained earnings,” or “savings”—during FY 2027.
- Carryforward Expenditures: \$385,000 in FY 2026 budgeted expenses for fully completed contractual and/or project obligations will carry over into FY 2027, which is to fund the remaining anticipated expenses associated with the rehabilitation of Final Clarifier #3. These “revenues” are to be offset by equal expenses in the proposed WO&M Budget.

Wholesale Operations & Maintenance Fund Expenses

Not including depreciation, anticipated expenses for the WO&M Budget are \$7,106,002, which is an increase of \$346,576 (+5.1%) from FY 2026.⁷ When coupled with inflation⁸, the 2021 DHEC Consent Order⁹ requirements, workforce shortages, and a considerable number of facilities and equipment components that are inoperable or beyond its useful life, the OJRSA must be selective as to what tasks and projects to perform, meaning we continue to conduct business from a reactionary position. The FY 2027 Budget was prepared conservatively with a small contingency to account for price increases included in some estimates¹⁰; however, the agency will continue to prioritize work associated with the 2021 DHEC Consent Order and restoring full functionality of the Coneross Creek Water Reclamation Facility over projects solely focused on serving growth unless directed by the Board of Commissioners.

Administration (Total: \$3,261,347, not including depreciation or fund transfers out)¹¹

Including transfers to other funds, the Administration Department budget decreased by \$45,214 (-1.4%) from FY 2026. Department line items of emphasis:

- Salaries and Benefits Study: Find Great People (“FGP”) performed a compensation and benefits assessment, which was presented to the Board on May 4, 2026.
 - OJRSA’s overall compensation is generally competitive for a public utility, with most roles positioned around the 40th to 55th percentile of the regional market; administrative, entry-level, and leadership roles are generally aligned with market expectations. A summary of the findings include:
 - Several licensed, technical, and supervisory positions—including Instrumentation & Electronics Technician, Maintenance Supervisor, Laboratory Analyst, and certain operations/conveyance supervisors—are below market, contributing to recruitment and retention challenges, higher turnover risk, and potential morale issues from pay compression.

⁶ Rate based on *2026 Rate Study for Municipal Wastewater, Hauled Waste, and Industrial Surcharges, Revision 1* report specific to OJRSA by Goldie Associates, May 15, 2026.

⁷ Includes transfers to other funds totaling \$500,000. If these are not included, the WO&M expenses are \$6,606,002. All fund transfers proposed in this year’s budget request are to be spent on or saved for capital projects and/or equipment replacement.

⁸ Consumer Price Index rose [2.7% for the United States](#) and [2.3% for the Southeast](#) during calendar year 2025.

⁹ The OJRSA agreed to address deficiencies in its system due to sanitary sewer overflows (“SSOs”) in a Consent Order executed with the South Carolina Department of Health and Environmental Control (“DHEC”) in 2021. SCDHEC has since dissolved into two agencies on July 1, 2024, and the department that now oversees environmental regulations and compliance is now the South Carolina Department of Environmental Services (“DES”).

¹⁰ OJRSA practice is to receive as many cost estimates from vendors as possible when developing the budget, but some of these may have been received many months earlier. Many of these include contingency to cover these increases, which is typically in the range of 2-3%.

¹¹ There are no budgeted fund transfers to the Wholesale Impact Fund, Retail Impact Fund, or Retail O&M Fund. Depreciation expense is \$1,392,982. If these are to be included, the department expense would be \$4,654,329.

- Administrative and entry-level positions are generally competitive.
 - FGP also provided considerations in benefit changes, which will be presented to the Board following legal review in a comprehensive update to the *OJRSA Personnel Policy Manual*.
- Payroll increased by \$64,415 (+4.8%), which fully funds the FGP compensation and merit recommendations. Changes to wages also affect other employee costs, such as overtime, FICA, Medicare, and retirement.
- Commissioner Expenses increased by 12.2% to account for additional meetings associated with the sewer reconstitution process.
- Insurance - Property/General increased by \$30,015 (+27.5%) due to rising costs in building & personal property, automobile liability, and general tort liability and sewer backup policy coverages.
- Safety is anticipated to decrease by \$14,071 (-27.9%) because the OJRSA completed the agency-wide arc flash assessment required by National Fire Protection Association 70E Standard for Electrical Safety in the Workplace. These studies, which must be conducted a maximum of every five years (or whenever a change warrants reexamination), are required at the treatment plant and all pump stations as required by OSHA per 29 CFR 1910.303, 1910.335, etc.
- Administrative Services are anticipated to increase by \$28,626 (+10.2%), which includes legal and financial assistance with the sewer reconstitution process.

Conveyance System (Total: \$1,409,343)

The Conveyance System Department budget increased by \$444,937 (+46.1%) from FY 2026. Department line items of emphasis:

- Professional & Contract Services remains at lower levels than in previous years. OJRSA leadership staff determined there was not a need to fund additional sewer CCTV, cleaning, and assessments during FY 2026 or FY 2027 because funds were not yet available to perform the design and construction to rehabilitate the conveyance system for the portions of the sewer that were inspected during FY 2024 and FY 2025 (OJRSA sewer from manhole COS-002 to COS-030, entire OJRSA basin upstream of Martin Creek PS, and the remaining portion of the Southern Westminster Trunk Sewer).
- Equipment Rentals will decrease by \$10,000 (-66.7%) because the OJRSA has budgeted to purchase an excavator. If that purchase is not approved, then it will be necessary to increase this line item by \$10,000.
- Rolling Stock & Equipment requests include:
 - Excavator – Caterpillar 306 (or equivalent) to be purchased using state procurement resources
 - Two new service trucks to replace existing units that are well beyond their useful life and require extensive, expensive repairs.¹² These will be purchased using state procurement resources.
- R&M: Flow Meter Stations is projected to increase by \$52,005 (from \$0 in FY 2026) in order to install improved ventilation at all stations. There will also be a new meter installed at the Miller Branch location.
- R&M: Pump Stations is expected to increase by \$202,222 (+89.7%). Besides general maintenance costs, it includes the following special purchases and projects:
 - Rotating assemblies for Pumps #4 and #5 at Coneross Creek PS
 - Replacement of four valves and two check valves at Coneross Creek PS
 - Replace the third (and final) motor base at Martin Creek PS
 - Replacement of four valves and two check valves at Perkins Creek PS
- R&M: Gravity & Force Mains decreased by \$10,000 (-6.9%) due to less reliance on contractors to make certain repairs to pipelines and appurtenances. If the purchase of the excavator is not

¹² One truck is a 2011 ¾-ton unit and the other is a 2018 ¾-ton unit but both have in excess of 110,000 miles. OJRSA plans to keep the 2018.

approved, then this line item will need to increase by \$10,000.

Water Reclamation Facility (Total: \$1,691,345)

The overall Water Reclamation Facility (“WRF”) Department budget decreased by \$10,949 (-0.6%) from FY 2026. Department line items of emphasis:

- Professional & Contract Services should increase by \$15,564 (+98.8%) to fund transformer and switchgear cleaning and inspections and to execute a contract with Huber for bar screen maintenance.
- Chemicals:
 - Disinfection (PAA/Chlorine) and Polymer are expected to increase due to cost increases.
 - Other chemicals are expected to increase by \$75,140 (+1,105.0%) to account for the purchase of the EcoSorb odor neutralizing product to address Cross Creek Plantation odor complaints.
- Equipment Rentals will increase by \$7,000 (+140.0%) to fund the rental of a crane to lift plant equipment for repairs and replacement.
- Buildings & Grounds are expected to increase by \$147,600 (+824.6%) to replace and rehabilitate the roof and siding on the metal dewatering building and brick solids building.
- Rolling Stock & Equipment requests include:
 - Lull-style extended boom material handler that will be used to load, unload, and transport various pieces of equipment at the site. Estimated cost for a used machine is \$60,000.
 - EcoSorb 1,200 CFM Vapor Phase System to neutralize odors as a response to complaints from Cross Creek Plantation Residents. This unit costs \$91,500.¹³
- R&M: Water Reclamation Facility is projected to decrease by \$410,719 (-44.6%) during the coming year but there are a considerable number of items requested for funding in the Capital Projects Fund budget. Below are the items of note for the WO&M WRF budget request:
 - CIP Priority 1A Item: Completion of the rehabilitation of Final Clarifier #3 as approved by the Board in FY 2026 (to be funded using FY 2026 carryforward funds)
 - Disinfection system Teledyne Meter upgrade

Pretreatment (Total: \$168,750)

The Pretreatment Department budget increased by \$10,185 (+6.4%) from FY 2026. All expenses incurred that are associated with the industrial pretreatment program are charged to those facilities discharging under the requirements of an OJRSA-issued Industrial Wastewater Discharge Permit.

Laboratory (Total: \$72,824)

The Laboratory Department budget is expected to increase by \$13,994 (+23.8%) from FY 2026.

Department line items of emphasis:

- Professional & Contract Services increased by \$11,594 (+24.5%) in order to:
 - Calibrate equipment
 - Perform *Corbicula* testing and additional sampling as required in the updated NPDES Permit
 - Perform investigative sampling for potential improper disposers within the system
 - Conduct analysis for Contaminants of Emerging Concern (e.g., PFAS/PFOA)
- Chemicals: Laboratory is expected to increase by \$2,600 (48.1%) to cover cost increases.

¹³ Between equipment and chemical costs, the EcoSorb system is expected to cost the OJRSA \$166,640 during the first year. Following Year One, the only substantial nonlabor costs should be for chemical and electricity. The unknowns associated with this purchase are: (1) how effective it will be at recommended dosing levels to address the odors, (2) additional time and expenses, such as power usage and frequency of cleaning the devices, that it will require, (3) whether additional units will be needed to fully address all sources of odor at the WRF, and (4) the expected life of the mechanical equipment.

Contract Operations (Total: \$2,393)

These expenses are for work performed by OJRSA staff associated with operating and maintaining Oconee County’s Golden Corner Commerce Park Pump Station and force mains. All costs are reimbursable by the County, including routine labor expenses (non-emergency/afterhours) at a flat rate of \$27,300¹⁴ per year and is included as a revenue item only.

Capital Improvement Projects (Total: \$500,000)

Other than to represent the transfer of money from the WO&M Fund to the Capital Projects Fund (“CPF”), there are no planned capital improvement projects (“CIP”) during FY 2027.

- Fund transfer to Capital Projects Fund: There is a budgeted transfer of \$500,000 to CPF to aid with the future replacement of the Speeds Creek Pump Station force main¹⁵, a Priority 1A project as identified in the 20-year CIP, or other project as needed.

Retail Operations & Maintenance Fund

The RO&M account is to fund the construction and operation of the I-85 Corridor/Fair Play that is owned, operated, and maintained by the OJRSA. All revenues collected from this system must remain in this fund and cannot intermingle with other OJRSA funds except as necessary for operating shared assets, such as utilizing the Coneross Creek Water Reclamation Facility for treatment. If revenues do not equal or exceed expenses, then Oconee County is responsible for “making the budget whole” per various intergovernmental agreements because the Member Cities and their customers cannot subsidize this enterprise.

Information regarding users and usage is included in Table 4 below.

Table 4: Retail Sewer System user and usage data

Usage Type	March 2025-February 2026 (Average/Month)	March 2024-February 2025 (Average/Month)	Usage Change from Previous (Average/Month)
Number of Customers	2	0	+2
Volume	225,100 gallons	2,000 gallons	+223,100 gallons / ↑11,155.00%

Note: There is currently not a separate capital fund for the retail sewer system and all capital expenditures are paid from RO&M.

Retail Operations & Maintenance Fund Revenues

Anticipated revenues for RO&M is \$131,661. There is no use of fund balance or carryforward during the coming budget year. The majority of this revenue is to be paid through reimbursement from Oconee County as it is not anticipated that the \$21,060 collected from user fees will be greater the expenses associated with this system.¹⁶

Retail Operations & Maintenance Fund Expenses

FY 2027 expenses for the fund are estimated to be \$131,661, which is a decrease of \$1,956,181 (-93.7%) from the previous year. The only expenses that are anticipated beyond normal O&M are for the portion of the overall OJRSA financial audit that is necessary with this system and engineering associated with streambank stabilization and the design of a potable waterline that will serve the Welcome Center Pump Station.¹⁷

RESTRICTED FUNDS

In accordance with the *OJRSA Financial and Accounting Policy*, legal counsel’s advice, and South Carolina law (as applicable), funds in restricted accounts must be used for specific purposes for which they were obtained.

¹⁴ 5% increase from FY 2026.

¹⁵ The preliminary design of the force main is currently underway; however, the anticipated cost to replace this asset will exceed \$3 million.

¹⁶ These revenues received from Oconee County are separate from those collected in the WO&M Fund for contract sewer operations.

¹⁷ Engineering costs were approved by authorization of Amanda Brock, Oconee County Administrator, on Davis & Floyd AMENDMENT TO OWNER-ENGINEER AGREEMENT: AMENDMENT No. 3 as executed by OJRSA and Ms. Brock on February 10, 2025.

Capital Projects Fund

The Capital Projects Fund is primarily used for the purpose of performing capital projects and restoring or replacing inoperable or obsolete units of the system.

OJRSA Operations leadership staff believe these projects proposed for FY 2027 will help restore the Coneross Creek Water Reclamation Facility to full operational status and maintain compliance with its Permit to Operate at the rated 7.8 million gallons per day treatment capacity.

Capital Projects Fund Revenue

Anticipated revenues for CPF is \$500,000.¹⁸ Carryforward funds of \$2,906,281 and fund balance of \$323,740 will be used to balance the budget. The sole source of revenue for FY 2027 is the transfer from the WO&M Fund . The carryforward expenditures are associated with the remaining SCIIP project (Dewatering Equipment Replacement), which is to be completed in late summer.

Capital Projects Fund Expenses

Budgeted expenses totaling \$3,730,021 include the projects associated with the WRF:

- Flow Equalization: Pull aerator for future evaluation to possibly rebuild
- Aeration:
 - CIP Priority 1A Aeration gate replacement
 - CIP Priority 1A Aeration motor repair/replacement
 - Gearbox drive rebuilds (two)
- Biological Reactor Basin (Nitrification Process¹⁹):
 - Oxidic (aerobic) & anoxic motor mixer installation
 - Anoxic mixer rebuild
- Utility Water: Pump Replacement
- Digesters / Sludge Storage Tanks:
 - Pull #1 mixer for future evaluation to possibly rebuild
 - Four 4" sludge valves and two 10" sludge valve installation
- Solids Handling: Complete the installation of screw presses, which began during FY 2026 and is funded by SCIIP grant

Wholesale Impact Fund

Impact fee collection and usage is subject to South Carolina Code of Law Section 6-1-1080 et al. and the OJRSA Impact Fee Policy. These funds cannot be used to pay for operations and maintenance and may only be used for qualifying capital projects per law and policy.

The Wholesale Impact Fund (“WIF”) Budget as presented includes revenue of \$1,600,000 from the collection of impact fees, industrial unused capacity fees, and interest earned on investments.

There are no WIF expenditures planned for FY 2027.

Retail Impact Fund

Impact fee collection and usage is subject to South Carolina Code of Law Section 6-1-1080 et al. and the OJRSA Impact Fee Policy. These funds cannot be used to pay for operations and maintenance and may only be used for qualifying capital projects per law and policy.

The Retail Impact Fund (“RIF”) Budget as presented includes revenue of \$5,000 from the collection of impact fees, industrial unused capacity fees, and interest earned on investments.

¹⁸ Transfer from WO&M.

¹⁹ Conversion of nitrogen compounds (primarily ammonia) to nitrites and nitrates during the aerobic phase and ultimately to nitrogen gas in the anoxic process.

There are no RIF expenditures planned for FY 2027.

Capital Projects

The basis for the current Capital Projects Plan was formally approved by the Board on December 6, 2021 and has been amended as part of the budget process on occasion. Table 5 (starting on page 9) includes the current list and includes projects identified by OJRSA staff, Consent Order consultants, and as stated in in the [Oconee County & Western Anderson County Sewer Master Plan \(July 2024\)](#)²⁰.

The projects identified in the table are listed by priority based on Consent Order needs, criticality, equipment lifecycle, and growth. When initially developed, there were three priorities; however, when performing the rate/financial cost of service study in 2025, Willdan Financial Services recommended that it would be best to break this down further into either four or five priority levels. OJRSA staff determined it would be best to use four but to break the highest priority items—Priority 1—into two subcategories, Priority 1A and Priority 1B, with the primary difference being that growth would also be a considerable factor.²¹

[SEE FOLLOWING PAGE FOR TABLES]

²⁰ Presented to the OJRSA board on July 1, 2024 by Weston & Sampson/Bolton & Menk.

²¹ One other exception is the Martin Creek Pump Station hydrogen sulfide control system, which is listed as a Priority 1B project. The OJRSA has sustained numerous breaks on the force main associated with this facility as well as considerable odor complaints from those in the area of the force main discharge near the intersection of Wells Highway and Friendship Road. Although this project is important, it was deemed slightly less so than those in the Priority 1A list because the OJRSA has installed a temporary sodium hypochlorite chemical feed at the station to address the odor issue.

Table 5: Oconee Joint Regional Sewer Authority 20-Year Capital Improvement Plan & Rehabilitation Plan as included in Willdan Financial Services rate/cost of service study as presented to the OJRSA Board of Commissioners on March 6, 2025..Priorities: 1A-Critical O&M/Consent Order with No Growth (with a few exceptions to address include largescale equipment replacement, such as at the WRF) 1B-Critical O&M/Consent Order with Growth 2-Approaching End of Life with No Growth 3- Approaching End of Life with Growth 4- Growth Only

Priority	Project	Included in FY 2027 Budget?	Fiscal Year(s) to Perform ²²	Location	Driver(s)	Likely Funding Source(s)	Consent Order Project?	Significant O&M Cost?
1A	Systemwide Improvements (Rehab 100% of System Plus Misc. Gravity Sewer Improvements)	NO	ALL FYs	Conveyance	O&M	Primary Debt	YES	No
	CCTV/Cleaning	NO	ALL FYs	Conveyance	O&M	Annual (O&M)	YES	YES
	Engineering/Flow Metering	YES	ALL FYs	Conveyance	O&M	Annual (O&M)	YES	YES
	GIS/Hydraulic Model/Mapping	YES	ALL FYs	Conveyance	O&M	Annual (O&M)	YES	YES
	Coneross Influent PS Replace Soft Starts	NO	FY2026	WRF	O&M	Annual (O&M)	No	No
	Primary Clarifiers: Prim Clarifier Sludge #3 Pump Replacement	NO	FY2026	WRF	O&M	Annual (O&M)	No	No
	Choestoea Creek PS Replacement	NO	FY2026-FY2027	Conveyance	O&M	Cash &/or Debt	YES	No
	Pelham Creek PS Replacement CAN BE ELIMINATED BY DAVIS CREEK SEWER PROJECT	NO	FY2026-FY2027	Conveyance	Growth/O&M	Cash &/or Debt	No	No
	Speeds Creek Force Main Replacement	DESIGN - YES	FY2026-FY2027	Conveyance	Growth/O&M	Cash &/or Debt	YES	No
	Aeration: Gate Replacements	YES	FY2026-FY2027	WRF	O&M	Cash &/or Debt	No	No
	Aeration: Motor Repair / Replacement / Gearbox Drive Rebuild	YES	FY2026-FY2027	WRF	O&M	Cash &/or Debt	No	No
	Biological Reactor Basin: Valve / Gate Replacements	NO	FY2026-FY2027	WRF	O&M	Cash &/or Debt	No	No
	Digesters / Sludge Holding Tanks: Mixer Replacement for #1	PARTIAL	FY2026-FY2027	WRF	O&M	Cash &/or Debt	No	No
	Digesters / Sludge Holding Tanks: Replace Blowers	NO	FY2026-FY2027	WRF	O&M	Cash &/or Debt	No	No
	Electrical: Backup Power - Portable Generator Connection (inc. Engineering) ²³	NO	FY2026-FY2027	WRF	Growth/O&M	Cash &/or Debt	No	No
	Flow Equalization & Storage: Day Tank Mixing and Control Equipment	PARTIAL	FY2026-FY2027	WRF	O&M	Cash &/or Debt	No	No
	Secondary Clarifier #3: Rebuild / Replace Mechanical Equipment	YES	FY2026-FY2027	WRF	O&M	Cash &/or Debt	No	No
	Coneross Influent PS Flood Protection	NO	FY2027-FY2028	WRF	O&M	Cash &/or Debt	No	No
Digesters / Sludge Holding Tanks: Repair Decanter System	NO	FY2029-FY2030	WRF	O&M	Cash &/or Debt	No	No	
ISS PS Replacement	NO	FY2033-FY2034	Conveyance	O&M	Cash &/or Debt	No	No	
1B	Martin Creek H2S Control	NO	FY2026-FY2027	Conveyance	O&M	Cash &/or Debt	No	YES
	Millbrook PS Upgrade CAN BE ELIMINATED BY DAVIS CREEK SEWER PROJECT	NO	FY2026-FY2027	Conveyance	Growth/O&M	Cash &/or Debt	No	YES
	Perkins Creek PS Replacement	NO	FY2026-FY2027	Conveyance	Growth/O&M	Primary Debt	YES	No
	Seneca Creek PS Upgrade POSSIBLE ELIMINATION BY DAVIS CREEK SEWER PROJECT	NO	FY2026-FY2027	Conveyance	Growth/O&M	Primary Debt	No	YES
	Coneross Creek WRF Upgrade Phase 1 (Upgrade to 10.4 mgd) ²⁴	NO	FY2027-FY2032	WRF	Growth	Primary Debt	No	YES
	Martin Creek Pump Station & Force Main	NO	FY2034-FY2035	Conveyance	Growth/O&M	Primary Debt	YES	No
2	Septage Receiving Station: Rehabilitation	NO	FY2026	WRF	O&M	Cash &/or Debt	No	No
	Digesters / Sludge Holding Tanks: Blower Room Repairs	NO	FY2026-FY2027	WRF	O&M	Annual (O&M)	No	No
	Primary Clarifiers: Scum Pump #2 Replacement	NO	FY2026-FY2027	WRF	O&M	Cash &/or Debt	No	No
	Secondary Clarifiers: Replace RAS Valves and Check Valves	NO	FY2026-FY2027	WRF	O&M	Cash &/or Debt	No	No
	Primary Clarifiers: Rehabilitate Distribution Box	NO	FY2027-FY2028	WRF	O&M	Cash &/or Debt	No	No
	Cane Creek PS Upgrade	NO	FY2031-FY2032	Conveyance	O&M	Cash &/or Debt	No	No
	Cryovac PS Upgrade	NO	FY2032-FY2033	Conveyance	O&M	Cash &/or Debt	No	No
	Speeds Creek PS Replacement	NO	FY2034-FY2035	Conveyance	Growth/O&M	Primary Debt	No	No
Wexford PS Replacement	NO	FY2034-FY2035	Conveyance	O&M	Cash &/or Debt	No	No	
3	US 123 / 76 West Seneca RR Bridge Crossing / Bottleneck	NO	FY2026-FY2027	Conveyance	Growth/O&M	Cash &/or Debt	No	No
	Davis Creek Road Gravity Sewer / PS Elimination	NO	FY2026-FY2028	Conveyance	Growth/O&M	Primary Debt	No	No

²² According to 2024 Oconee County and Western Anderson County Sewer Master Plan

²³ Project may not be necessary as Blue Ridge Electric Cooperative is considering the installation of a second circuit that may be able to serve the plant.

²⁴ If items in FY 2027 Capital Projects Fund are completed, the WRF expansion can be moved to Priority 4 as all nonfunctioning components will have been replaced or rehabilitated since the master plan was developed during FY 2024.

4	Davis Creek Road No. 1 Pump Station & Force Main (Newry Area development)	NO	FY2026-FY2028	Conveyance	Growth	Primary Debt	No	YES
	Martin Creek Gravity Sewer (needed to serve Newry Area development)	NO	FY2026-FY2028	Conveyance	Growth	Primary Debt	No	No
	Newry Area Pump Station & Force Main	NO	FY2026-FY2029	Conveyance	Growth	Primary Debt	No	YES
	Richland Creek Trunk Sewer Extension	NO	FY2026-FY2029	Conveyance	Growth	Primary Debt	No	No
	Richland Road Gravity Sewer	NO	FY2027-FY2028	Conveyance	Growth	Cash &/or Debt	No	No
	Primary Clarifiers: Alkalinity Control	NO	FY2029-FY2030	WRF	O&M	Cash &/or Debt	No	YES
	West Perkins Creek Gravity Sewer	NO	FY2032-FY2034	Conveyance	Growth	Primary Debt	No	No
	Lower Westminster Gravity Sewer	NO	FY2036-FY2038	Conveyance	Growth	Cash &/or Debt	No	No
	Shiloh Road Gravity Sewer	NO	FY2036-FY2037	Conveyance	Growth	Cash &/or Debt	No	No
	Flat Rock Downstream Gravity Sewer	NO	FY2040-FY2042	Conveyance	Growth	Cash &/or Debt	No	No
	Coneross Creek WRF Upgrade Phase 2 (Upgrade to 13.0 mgd)	NO	FY2040-FY2045	WRF	Growth	Primary Debt	No	YES
	Lower Seneca Creek Sewer Improvements	NO	FY2041-FY2043	Conveyance	Growth	Primary Debt	No	YES
	Choestoea Creek Gravity Sewer	NO	FY2042-FY2044	Conveyance	Growth	Cash &/or Debt	No	No
	West Oak Sewer Extension	NO	FY2042-FY2044	Conveyance	Growth	Primary Debt	No	YES
Valley View Sewer Improvements	NO	FY2043-FY2045	Conveyance	Growth	Primary Debt	No	YES	
N/A	I-85 Region Sewer OCONEE COUNTY FUNDED (2022 Dollars: \$16,000,000)	NO	TBD	Conveyance	Growth	Oconee Co	No	YES

O&M REVENUES

	FY 2027	FY 2026 Supp #3	Δ\$ from FY 2026 Final	Δ% from FY 2026 Final
401-01770 Connection (Tap) Fees	0	0	0	0.0%
401-01790 Unrestricted Interest	30,000	25,000	5,000	20.0%
401-01800 Sale of Assets	15,000	0	15,000	0.0%
401-01810 Fair Market Adjustment	0	0	0	0.0%
401-01820 Grants - Non-Retail Sewer	0	0	0	0.0%
401-01830 Hauled Waste Services	220,339	213,502	6,837	3.2%
401-01840 Other Revenue	42,286	41,269	1,016	2.5%
401-01910 User Fees	6,161,534	6,128,172	33,362	0.5%
401-01920 Contributed Capital	0	0	0	0.0%
401-01940 Retail Wastewater Treatment Services <i>(Transfer From RO&M)</i>	18,053	0	18,053	0.0%
801-01850 Industry Reimbursement	202,500	190,278	12,222	6.4%
1201-01900 Intergovernmental Reimbursement <i>Contract Operations & Retail Sewer</i>	30,591	50,491	(19,900)	-39.4%
Fund Balance Use <i>Use of retained funds to balance budget</i>	0	0	0	0.0%
Carryforward Expenditures <i>Carryover from Previous Year for Budgeted Items</i>	385,700	110,714	274,986	248.4%
TOTAL O&M REVENUES	7,106,002	6,759,426	346,576	5.1%

O&M EXPENSES

ADMINISTRATION

	3,261,347	3,306,560	(45,214)	-1.4%
501-01140 Depreciation <i>Not included in budget request but must be accounted for</i>	1,392,982	1,238,863	154,119	12.4%
501-01300 Payroll: Salaries <i>Does not include Pretreatment</i>	1,396,267	1,331,852	64,415	4.8%
501-01310 Overtime	40,275	35,892	4,384	12.2%
501-01350 Payroll: FICA 6.2% / Medicare 1.45% <i>Includes Pretreatment</i>	116,729	110,941	5,788	5.2%
501-01380 Payroll: Retirement 18.56% <i>Does not include Pretreatment</i>	266,622	253,853	12,769	5.0%
501-02200 Commissioner Expenses	16,020	13,140	2,880	21.9%
501-02220 Group Health Insurance <i>Does not include Pretreatment</i>	256,487	264,245	(7,758)	-2.9%
501-02250 Insurance - Property/General	139,201	109,186	30,015	27.5%
501-02260 Employee Uniforms & Wellness	27,225	34,987	(7,762)	-22.2%
501-02300 Licenses/Certifications/Memberships	36,840	47,668	(10,828)	-22.7%
501-02320 Events & Meeting Expenses	3,720	4,400	(680)	-15.5%
501-02370 Safety	36,284	50,355	(14,071)	-27.9%
501-02380 Office Supplies <i>and Software</i>	281,299	298,788	(17,489)	-5.9%
501-02410 Technology: Phones/Internet/TV	21,132	16,500	4,632	28.1%
501-02420 Administration Services	309,039	280,413	28,626	10.2%
501-02530 R&M: Vehicles, Trailers, & Equipment	106,600	116,000	(9,400)	-8.1%
501-02560 Fees & Penalties	4,464	4,339	125	2.9%
501-02580 Grants/Loans Matching <i>(to Member Cities)</i>	0	0	0	0.0%
501-02590 Rolling Stock & Equipment	3,142	84,000	(80,859)	-96.3%
501-02440 O&M Contingency	200,000	250,000	(50,000)	-20.0%
Transfer to Retail Impact Fund	0	0		
Transfer to Wholesale Impact Fund	0	0		
Transfer to Retail (Sewer South) Fund (O&M/CapEx) Fund	0	0		

CONVEYANCE SYSTEM

	1,409,343	964,406	444,937	46.1%
601-02400 Supplies/Tools	34,746	57,342	(22,596)	-39.4%
601-02411 Technology: SCADA	24,284	22,043	2,242	10.2%
601-02430 Professional & Contract Services	131,820	142,556	(10,736)	-7.5%
601-02450 Chemicals: Sodium Hypochlorite <i>Odor and corrosion control</i>	31,990	26,061	5,929	22.8%
601-02455 Chemicals: Herbicides & Pesticides	2,000	2,000	0	0.0%
601-02457 Chemicals: Other	0	0	0	0.0%
601-02490 Electricity	283,636	279,840	3,796	1.4%
601-02500 Water	9,865	11,130	(1,265)	-11.4%
601-02540 Equipment Rentals	5,000	15,000	(10,000)	-66.7%
601-02550 Buildings & Grounds	0	6,000	(6,000)	-100.0%
601-02590 Rolling Stock & Equipment	271,365	32,025	239,340	747.4%
601-04000 R&M: Flow Monitor Stations	52,005	0	52,005	0.0%
601-05000 R&M: Pump Stations	427,632	225,410	202,222	89.7%
601-05230 R&M: Gravity & Force Mains	135,000	145,000	(10,000)	-6.9%

WATER RECLAMATION FACILITY

	1,691,345	1,702,295	(10,949)	-0.6%
701-02400 Supplies/Tools	8,500	6,500	2,000	30.8%

	FY 2027	FY 2026 Supp #3	Δ\$ from FY 2026 Final	Δ% from FY 2026 Final
701-02411 Technology: SCADA	6,540	6,511	29	0.5%
701-02430 Professional & Contract Services	31,314	15,750	15,564	98.8%
701-02450 Chemicals: Sodium Hypochlorite	0	0	0	0.0%
701-02451 Chemicals: Disinfection (PAA/Chlorine)	88,128	74,160	13,968	18.8%
701-02452 Chemicals: Polymer	75,000	66,000	9,000	13.6%
701-02454 Chemicals: Dechlorination/Neutralization (Sodium Bisulfite)	0	25,000	(25,000)	-100.0%
701-02455 Chemicals: Herbicides & Pesticides	2,000	0	2,000	0.0%
701-02457 Chemicals: Other	81,940	6,800	75,140	1,105.0%
701-02470 Garbage	378	396	(18)	-4.5%
701-02480 Natural Gas	2,023	1,590	433	27.2%
701-02490 Electricity	368,168	337,080	31,088	9.2%
701-02500 Water	5,300	5,300	0	0.0%
701-02510 Biosolids Disposal	183,855	185,389	(1,534)	-0.8%
701-02540 Equipment Rentals	12,000	5,000	7,000	140.0%
701-02550 Buildings & Grounds	165,500	17,900	147,600	824.6%
701-02590 Rolling Stock & Equipment	151,500	29,000	122,500	422.4%
701-03000 R&M: Water Reclamation Facility	509,200	919,919	(410,719)	-44.6%
PRETREATMENT <i>Most Regulatory Services Coordinator expenses</i>	168,750	158,565	10,185	6.4%
801-01300 Payroll: Salaries	89,326	82,469	6,857	8.3%
801-01380 Payroll: Retirement <i>18.56%</i>	16,579	15,306	1,273	8.3%
801-01350 Payroll: FICA <i>6.2%</i> / Medicare <i>1.45%</i> <i>Included with 501-01350</i>	0	0	0	0.0%
801-02220 Group Health Insurance	8,611	8,347	264	3.2%
801-02230 Unemployment Insurance <i>Included with 501-02250 FY 2026</i>	0	0	0	0.0%
801-02240 Workers' Compensation <i>Included with 501-02250 FY 2026</i>	0	0	0	0.0%
801-02260 Employee Wellness <i>Included with 501-02260 FY 2026</i>	0	0	0	0.0%
801-02270 Uniforms	0	0	0	0.0%
801-02300 Licenses/Certifications/Memberships	4,115	4,110	5	0.1%
801-02330 Legal	0	0	0	0.0%
801-02380 Office Supplies	8,810	4,500	4,310	95.8%
801-02400 Supplies/Tools	0	0	0	0.0%
801-02410 Technology: Phones/Internet/TV	562	1,335	(773)	-57.9%
801-02430 Professional & Contract Services	40,748	42,498	(1,750)	-4.1%
801-02590 Rolling Stock & Equipment	0	0	0	0.0%
LABORATORY	72,824	58,830	13,994	23.8%
901-02400 Supplies/Tools	6,000	6,200	(200)	-3.2%
901-02430 Professional & Contract Services	58,824	47,230	11,594	24.5%
901-02456 Chemicals: Laboratory	8,000	5,400	2,600	48.1%
CONTRACT OPERATIONS <i>GCCP PS/FMs/Gravity Sewer Only</i>	2,393	19,432	(17,039)	-87.7%
1201-02400 Supplies/Tools <i>GCCP PS/FMs/Gravity Sewer Only</i>	0	0	0	0.0%
1201-02411 Technology: SCADA <i>GCCP Only</i>	708	2,202	(1,494)	-67.8%
1201-02430 Professional & Contract Services <i>GCCP PS/FMs/Gravity Sewer Only</i>	1,111	5,100	(3,989)	-78.2%
1201-02490 Electricity <i>GCCP PS/FMs Only Paid directly by Oconee County</i>	0	0	0	0.0%
1201-02500 Water <i>GCCP PS/FMs Only</i>	574	630	(56)	-8.9%
1201-02521 Fuel: Generators <i>GCCP PS Only</i>	0	500	(500)	-100.0%
1201-02550 Buildings & Grounds <i>GCCP PS/FMs/Gravity Sewer Only</i>	0	500	(500)	-100.0%
1201-05000 R&M: Pump Stations <i>GCCP PS/FMs Only</i>	0	10,500	(10,500)	-100.0%
1201-05230 R&M: Gravity & Force Mains <i>GCCP PS/FMs/Gravity Sewer Only</i>	0	0	0	0.0%
O&M CAPITAL IMPROVEMENT PROJECTS	500,000	549,338	(49,338)	-9.0%
1401-XXXXX CIP: Conveyance System	0	80,000	(80,000)	-100.0%
1401-XXXXX CIP: Water Reclamation Facility	0	0	0	0.0%
1401-XXXXX CIP: Other	0	0	0	0.0%
Fund Transfer to Capital Projects Fund	500,000	469,338	30,662	6.5%
TOTAL WHOLESALE O&M EXPENSES (w/o Depreciation)	7,106,002	6,759,426	346,576	5.1%
WHOLESALE O&M FUND ±	0	0		

CAPITAL PROJECTS FUND (RESTRICTED)

Capital Projects Fund Revenues

	FY 2027	FY 2026 Supp #1	Δ\$ from FY 2026 Final	Δ% from FY 2026 Final
1501-01780 Restricted Interest - Capital Projects	0	0	0	0.0%
1501-01822 Grants - Non-Retail Sewer	0	0	0	0.0%
1501-01840 Other Revenue - Capital Projects	0	7,773,098	(7,773,098)	-100.0%
Fund Transfers In - Capital Projects	500,000	453,060	46,940	10.4%
Fund Balance Use - CPF <i>Use of fund balance to balance budget</i>	323,740	159,000	164,740	103.6%
Carryforward Expenditures - CPF <i>Carryover from Previous Year for Budgeted Items</i>	2,906,281	330,000	2,576,281	780.7%
TOTAL CAPITAL PROJECTS FUND REVENUES/CARRYOVER	3,730,021	8,715,158	(4,985,137)	-57.2%

Capital Projects Fund Restricted Expenses

1501-XXXXX Capital Projects Expenses	3,730,021	8,715,158	(4,985,137)	-57.2%
TOTAL CAPITAL PROJECTS FUND EXPENSES	3,730,021	8,556,158	(4,826,137)	-56.4%

Capital Projects Fund ±

0 0

WHOLESALE IMPACT FUND (RESTRICTED)

Wholesale Impact Fund Revenues

	FY 2026	FY 2026	Δ\$ from FY 2025 Final	Δ% from FY 2025 Final
1101-01780 Restricted Interest - Wholesale Impact Fund	150,000	100,000	50,000	50.0%
1101-01880 Wholesale Impact Fund Fees	1,600,000	800,000	800,000	100.0%
1101-01980 Unused Capacity Fees - Wholesale Impact Fund	90,000	76,000	14,000	18.4%
Other Fund Transfer In	0	0	0	0.0%
Fund Balance Use - Wholesale Impact Fund	0	0	0	0.0%
Carryover from Previous Year - Wholesale Impact Fund	0	0	0	0.0%
TOTAL WHOLESALE IMPACT FUND REVENUES	1,840,000	976,000	864,000	88.5%

Wholesale Impact Fund Expenses

1101-XXXXX Wholesale Special Expansion Fund Projects	0	0	0	0.0%
TOTAL WHOLESALE IMPACT FUND EXPENSES	0	0	0	0.0%

Wholesale Impact Fund ±

1,840,000 976,000

RETAIL OPERATIONS & MAINTENANCE FUND (UNRESTRICTED)

Retail Operations & Maintenance Fund Revenues *Non-Contract Operation Gravity/PS/FM Sewer*

	FY 2026	FY 2026 Supp #1,2	Δ\$ from FY 2025 Final	Δ% from FY 2025 Final
1301-01910 User Fees - Retail O&M	21,060	270	20,789	7,688.7%
1301-01770 Connection (Tap) Fees - Retail O&M	0	0	0	0.0%
1301-01780 Unrestricted Interest - Retail O&M	0	0	0	0.0%
1301-01821 Grants - Retail O&M	0	0	0	0.0%
1301-01900 Intergov. Reimbursement - Retail O&M	31,952	105,532	(73,581)	-69.7%
Other Fund Transfer In	0	0	0	0.0%
Fund Balance Use - Retail Sewer System	0	0	0	0.0%
Carryover from Previous Year - Retail Sewer System	78,650	0	78,650	0.0%
TOTAL RETAIL O&M FUND REVENUES	131,661	105,802	25,859	24.4%

Retail Operations & Maintenance Fund Expenses *Non-Contract Operation Gravity/PS/FM Sewer*

01301 TOTAL RETAIL OPERATIONS & MAINTENANCE FUND

1301-01140 Depreciation - Retail O&M <i>Not included in budget request but must be accounted for</i>	0	0		
1301-02400 Supplies/Tools - Retail O&M	9,152	500	8,652	1,730.4%
1301-02411 Technology: SCADA - Retail O&M	1,416	1,370	46	3.4%
1301-02430 Professional & Contract Services - Retail O&M	92,729	93,337	(609)	-0.7%
1301-02490 Electricity - Retail O&M	9,587	8,820	767	8.7%
1301-02500 Water - Retail O&M	0	1,050	(1,050)	-100.0%
1301-05230 R&M: Gravity & Force Mains - Retail O&M	0	0	0	0.0%
1301-02550 Buildings & Grounds - Retail O&M	0	0	0	0.0%
1301-05000 R&M: Pump Stations - Retail O&M	725	725	0	0.0%
1301-XXXXX Retail Sewer Treatment Transfer to WO&M Fund	18,053	0	18,053	0.0%

01401 CIP PROJECTS - RETAIL OPERATIONS & MAINTENANCE FUND

1401-XXXXX CIP: Sewer South Phase II	0	1,982,040	(1,982,040)	-100.0%
TOTAL RETAIL O&M FUND EXPENSES (w/o Depreciation)	131,661	2,087,842	(1,956,181)	-93.7%

Retail O&M Fund ±

0 0

RETAIL IMPACT FUND (RESTRICTED)

Retail Impact Fund Revenues

	FY 2026	FY 2026	Δ\$ from FY 2025 Final	Δ% from FY 2025 Final
1001-01780 Restricted Interest - Retail Impact Fund	0	0	0	0.0%
1001-01880 Retail Impact Fund Fees	5,000	5,000	0	0.0%
1001-01980 Unused Capacity Fees - Retail Impact Fund	0	0	0	0.0%
Fund Balance Use - Retail Impact Fund	0	0	0	0.0%
TOTAL RETAIL IMPACT FUND REVENUES	5,000	5,000	0	0.0%

Retail Impact Fund Expenses

1001-XXXXX Retail Special Expansion Fund Projects	0	0	0	0.0%
TOTAL RETAIL IMPACT FUND EXPENSES	0	0	0	0.0%

Retail Impact Fund ±

5,000 5,000

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