



OCONEE JOINT REGIONAL SEWER AUTHORITY

Commission Meeting

March 2, 2026

The Oconee Joint Regional Sewer Authority Commission meeting was held at the Coneross Creek Wastewater Treatment Plant.

Commissioners that were present:

- Seat 8 (Westminster): Kevin Bronson, Board Chair
- Seat 2 (Seneca): Scott Moulder, Board Vice-Chair
- Seat 1 (Seneca): Josh Riches
- Seat 3 (Seneca): Scott McLane
- Seat 4 (Seneca At-Large): Marty McKee
- Seat 5 (Walhalla): Celia Myers (*arrived at 4:03 p.m.*)
- Seat 6 (Walhalla): Zane Thompson
- Seat 7 (Westminster): Scott Parris
- Seat 9 (Walhalla-Westminster At-Large): David Dial

Commissioners that were not present:

- None. All Commissioners were in attendance.

OJRSA appointments and staff present were:

- Lynn Stephens, Secretary/Treasurer to the Board and Office Manager
- Chris Eleazer, Executive Director

Others present were:

- Lawrence Flynn, OJRSA Attorney (*per phone call at 4:34 p.m.*)
- Robert Royer, AQD
- Kenneth Marshall, AQD

A) Call to Order – Mr. Bronson called the meeting to order at 4:00 p.m.

B) Invocation and Pledge of Allegiance – By Mr. Dial.

C) Proclamation and Recognition of OJRSA Staff – **The South Carolina General Assembly Designated the First Monday in March Each Year as Water Professionals Day to Annually Recognize the Essential Role of Water Industry Experts and Support Staff Across the State. This Observance Honors the Dedication and Service of the Professionals Who Safeguard South Carolina’s Wastewater, Drinking Water, and Stormwater Systems, and Who Work Tirelessly to Protect Public Health and Support Our Communities (125th Session, 2023-2024 Bill 3799: Water Professionals Day)** – A majority of the OJRSA staff entered the boardroom, and Mr. Kyle Lindsay (Operations Director) introduced all of them. Mr. Eleazer also acknowledged Ms. Allison McCullough (Regulatory Services Coordinator) and Ms. Amanda Kelley (Records Clerk) who were not present in the boardroom.

Mr. Bronson thanked the staff for all they do, and the board members clapped. Mr. Johnny McCall (Operations Supervisor) thanked the board for everything they do. The employees left the meeting.

D) Public Session – Mr. Royer stated he wanted to recognize the board members as well for this honorary day and stated that, as a citizen, he appreciates all they do.

E) Approval of Minutes:

• **Board of Commissioners Meeting of February 2, 2026**

Mr. Dial asked if Mr. Eleazer heard back from Mr. Jamie Gilbert of Oconee Economic Alliance about a meeting. Mr. Eleazer said he is not a part of that and could not answer. Mr. Bronson said it was left to him to reach out to Mr. Gilbert, but Mr. Gilbert was out of the office for a couple of weeks, so the meeting should be before the next board meeting.

Mr. Dial made a motion, seconded by Mr. Moulder, to approve the February 2, 2026 Board Meeting minutes as presented. The motion carried.

F) Committee and Other Meeting Reports:

- **Reconstitution Committee and Executive Committee Meeting of December 11, 2025 as Approved by Committee on February 12, 2026** – Mr. Bronson presented the report to the Commission. **See attached minutes. Acceptance of the February 12, 2026 Meeting to be Considered at the April 6, 2026 Board Meeting.*

Mr. Moulder made a motion, seconded by Mr. Dial, to accept the December 11, 2025 Reconstitution Committee and Executive Committee Meeting minutes as presented. The motion carried.

- **Operations & Planning Committee Meeting of February 19, 2026** – *This meeting was cancelled due to lack of agenda items.*
- **Finance & Administration Committee Meeting of February 24, 2026** – Mr. Parris presented the report to the Commission. **See attached minutes.*

Mr. Parris made a motion, seconded by Mr. Riches, to approve the February 24, 2026 Finance & Administration Meeting minutes as presented. The motion carried.

G) Secretary/Treasurer's Report (Exhibit A) – Ms. Stephens presented the Secretary/Treasurer's Report to the board. She added that the new accountant is doing a great job with the bank reconciliations and getting the reconciliation letters to the OJRSA promptly.

Mr. Dial asked what the interest rates currently are for the CDs. Ms. Stephens replied that they are around 3.75%.

Mr. Moulder asked if there was a big project impact fee paid which caused the Wholesale Impact Fund to rise from approximately \$6 million last month to approximately \$7 million this month. Mr. Eleazer replied there were actually a couple of projects which included Landmark Development and a subdivision.

Mr. Dial made a motion, seconded by Mr. McLane, to approve the Secretary/Treasurer's Report as presented. The motion carried.

H) Presentation and Discussion Items – None.

I) Action Items:

1. **Approve for Executive Director to Execute Agreements with Raftelis Financial Consultants, Inc. and First Tryon Advisors, LLC to Perform System Valuation and Financial Evaluation Services Regarding the Reconstitution Process with the Member Cities, Oconee County, and Town of West Union (Exhibit B)** – The Director stated these are two (2) parts done in succession (with first part being done by Raftelis). This stemmed from the goal in the 2024 Feasibility Study to provide insight into key issues facing sewer service in the county and how to properly fund capital projects and operational maintenance moving forward. Mr. Eleazer said the study provided next steps.

Raftelis has six (6) steps which include:

- Collect data from the OJRSA and the member entities (the cities, Oconee County, and Town of West Union),
- Determine consolidated costs (for consolidated system or individual systems collectively) for revenue requirements for O&M and capital needs (including debt service, cash-financed projects, and proper reserve amount),

- Examine each entity's billing records to determine the demand for wastewater service,
- Calculate retail rates for the combined system,
- Develop a model for revenue requirements based on the projected needs, and
- Present the findings to the board and others as appropriate.

First Tryon's steps include:

- Evaluate and provide analysis of the consolidated system's overall financial condition,
- To develop, through a financial planning model, ways to assist and establish a system debt capacity for capital projects, and
- Participate in meetings and presentations as needed.

Mr. Eleazer said the committee recommended unanimously to proceed with the approval of this. Mr. Bronson asked Mr. Eleazer what the total cost was for each study. Mr. Eleazer replied that Raftelis will cost \$99,605, and First Tryon will not exceed \$25,000. Mr. Bronson said this item on the agenda will authorize the scope of work for those amounts. The next item on the agenda will discuss how to share the cost for this work between the Member Cities, Oconee County, the Town of West Union, and the OJRSA.

Mr. Moulder stated the committee recognized this is an important next step in the reconstitution process and discussed how these studies will provide all the necessary information to answer the questions that have been asked by all the entities. He added that the committee and the City of Seneca feel it is important to get the questions answered and make the appropriate decisions.

Mr. Dial said \$125,000 seems like a very reasonable cost for both studies. Mr. Moulder replied that the original estimate had the City of Seneca paying approximately \$135,000, so he is very pleased with this.

Mr. Dial made a motion, seconded by Mr. Parris, to approve both agreements together as presented. The motion carried.

2. Consider Cost-Sharing Funding for Raftelis Financial Consultants, Inc. and First Tryon Advisors, LLC Services – Mr. Eleazer stated Ms. Katherine Amidon from Bolton & Menk created a draft spreadsheet of cost-sharing information. The Director stated he modified it to show the 10% base amount plus the pro rata share for each entity based on their number of customers. In addition, based on this pro rata share, and from the conversation in committee, West Union will not contribute. He stated this could be changed if the board wants.

It was discussed how the entities would pay for their portions. Mr. Eleazer said that the OJRSA would receive the invoices from the consultants and pay them and then bill the entities monthly for reimbursement. Mr. Moulder stated that, even though the amount is lower than first anticipated, the City of Seneca would appreciate receiving a monthly invoice and paying it in installments.

Mr. Bronson asked if everyone was okay with the methodology of this cost-sharing plan. Mr. Moulder said the pro rata share is historically how it's always been done and it is appropriate with the new billing based on the number of customer accounts.

Mr. Moulder made a motion, seconded by Mr. Dial, to approve the cost-sharing as presented with the 10% base amount plus the pro rata share based on the number of customers and without the Town of West Union contributing. The motion carried.

J) Executive Director's Discussion and Compliance Matters – Mr. Eleazer reported on the following:

1. Environmental and Regulatory Compliance Matters:

Martin Creek Forcemain Break – There was a force main break on the Martin Creek force main the night of January 31, 2026 into February 1, 2026. With the number of holes discovered in the line, the OJRSA is becoming aware that there is concern about the condition of this ductile iron pipe (which is the same material and same diameter pipe as on Speeds Creek force main). The OJRSA is wanting to take a proactive approach to determine what the condition is on this force main and if it needs a partial rehabilitation, partial replacement, or a full replacement of the line. The OJRSA is

using the Indefinite Delivery Contract to look at some non-destructive assessments on the line. He added that there is a 3,000,000-gallon equalization tank that can be used to store the wastewater for a couple of days to camera sections of the line. There is a possibility of getting this done before the end of this fiscal year; if not possible, it will be done next fiscal year.

Pretreatment Program and Sewer Use Regulation – As part of having a delegated authority for a pretreatment program, the OJRSA must keep an updated Sewer Use Regulation (SUR) that meet or exceed the minimum requirements of the state. When the OJRSA received the updated NPDES permit in October/November 2025, OJRSA had to make sure the SUR met or exceeded any changes in the permit. The OJRSA had a 6-month period to get the update into the state. The SUR has been evaluated internally and will be going to an environmental and regulatory expert to review. Then it will go to OJRSA’s attorney, Mr. Michael Traynham, and then onto the board to review and approve. This will be a quick turnaround, as it must be completed and turned into the SC Department of Environmental Services (SCDES) by the end of April.

Mr. Bronson asked Mr. Eleazer to email the document to the board, even in a final draft form, if this is going to be a lengthy document to review to give them time to read. Mr. Eleazer replied he would but added he didn’t expect there to be too many changes.

2. **Peracetic Acid Disinfection System Update** – The OJRSA received approval from SCDES to switch from chlorine gas to a peracetic acid disinfection system. The OJRSA will continue to use chlorine until it can dwindle its onsite level down below 1,000 pounds. The OJRSA will have to continue to have chlorine on the premises as a backup through a few cycles. After that period, the OJRSA will seek approval from SCDES to get rid of chlorine completely.

OJRSA personnel are happy as chlorine drills, fit testing, the Process Safety Management Plan, and the Risk Management Plan will no longer be required. In addition, there will be a cost savings from not having to have consultants come in and assist the OJRSA on all the document updates. Ms. McCullough will be checking on how to close these documents out.

3. **Miscellaneous (If Any):**

Data Centers – The Director attended a meeting on Thursday where they brought up the concern about data centers on wastewater systems. Although there are no discussions about data centers coming to this area, Mr. Eleazer he said he found the conversation interesting. These centers use water for cooling, which isn’t bad on its own; however, it is the anti-corrosion materials and antifreeze or other chemicals added to the water that makes the issue.

Sewer Line Extension Toward I-85 Exit 4 with Pump Station (for Oconee County) – The OJRSA recently heard from the engineer associated with this project. The design was approved by the OJRSA a while ago. It is anticipated that a construction permit will be issued for the project in the not-so-distant future by the SCDES. Currently it is Oconee County’s line to own, but the OJRSA is listed as the operator and maintenance agency of record.

The Director stated that an operating agreement needs to be created between the OJRSA and Oconee County for this purpose. The OJRSA currently has an agreement with Oconee County for the Golden Corner Commerce Park, but that agreement is strictly to serve that pump station and force main. A draft agreement for this Exit 4 project was started about a year ago but was put on the backburner without knowing about how the reconstitution process would proceed. It may be time to bring it back to the front burner.

Mr. Eleazer asked if Mr. Flynn should work on this agreement and should it go through committee or be presented to the full board. Mr. Bronson said he felt it should go through committee. Ms. Myers agreed and said it would be vetted better in committee. Mr. Moulder agreed.

Mr. Bronson asked if an addendum to the current agreement for Golden Corner Commerce Park wouldn’t suffice. Mr. Eleazer replied that Mr. Flynn would be the one to answer that. He added that the original agreement was made solely by OJRSA attorney, Mr. Larry Brandt. Mr. Flynn stated that most attorneys (including himself) prefer to draw the agreements up themselves.

Mr. Eleazer stated he would forward the draft agreement to Mr. Flynn and will have this on a committee agenda to discuss in the very near future. Mr. Bronson asked if there are time constraints on this. Mr. Eleazer replied that the OJRSA has as long as is needed. The flow has already been approved for the project, but they still need to bid out the job and build it and obtain a SCDOT encroachment permit.

OJRSA Presentation – Mr. Eleazer reported that OJRSA’s Commercial Pretreatment Inspector, Mr. Dalton Justice, spoke at the US Fog Alliance Conference in Charleston last week. People from across the country attended this conference. Mr. Eleazer said he has seen pictures of Mr. Justice doing the presentation from people who reported he did a great job. The Director added that there is a lot of interest in what the OJRSA is doing with multi-family homes with the OJRSA becoming a model for grease and rags.


Thanks – Mr. Eleazer took one last minute to thank the board for all they do.

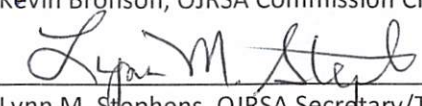
K) Commissioners’ Discussion – Mr. Dial asked how long it will take the OJRSA to dwindle the chlorine down to 1,000 pounds and if the OJRSA will still be required to do annual safety chlorine drills. Mr. Eleazer stated Mr. Lindsay projects to be down to 1,000 pounds on site by Wednesday of next week. He also stated that the OJRSA will not be required to do the chlorine safety training once the level is down.

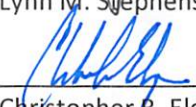
L) Adjourn – Mr. Bronson adjourned the meeting at 4:49 p.m.

Upcoming Meetings:

1. **Reconstitution Committee and Executive Committee** – Thursday, February 12, 2026 at 9:00 a.m.
2. **Operations & Planning Committee** – Thursday, January 15, 2026 at 8:30 a.m.
3. **Finance & Administration Committee** – Tuesday, January 27, 2026 at 9:00 a.m.
4. **Board of Commissioners** – Monday, February 2, 2026 at 4:00 p.m.

Approved By: 
Kevin Bronson, OJRSA Commission Chair

Approved By: 
Lynn M. Stephens, OJRSA Secretary/Treasurer

Approved By: 
Christopher R. Eleazer, OJRSA Executive Director

Notification of the meeting was distributed on February 6, 2026 to *Upstate Today*, *Anderson Independent-Mail*, *Westminster News*, *Keowee Courier*, WGOG Radio, WSNW Radio, City of Seneca Council, City of Walhalla Council, City of Westminster Council, Oconee County Council, SCDES, www.ojrsa.org, and posted at the OJRSA Administration Building.

***ATTACHMENTS STARTING NEXT PAGE**



Board of Commissioners Meeting
OJRSA Operations & Administration Building
Lamar Bailes Board Room
March 2, 2026 at 4:00 PM

OJRSA commission and committee meetings may be attended in person at the address listed above. The OJRSA will also broadcast meetings live on its YouTube channel at www.youtube.com/@OconeeJRSA (if there is a technical issue preventing the livestreaming of the meeting, then a recording will be published on the channel as soon as possible). For those not able to attend in person, then the OJRSA Board or Committee Chair will accept public comments by mail (623 Return Church Rd, Seneca, SC 29678) or at info@ojrsa.org. Comments must comply with the public session instructions as stated on the meeting agenda and will be received up until one hour prior to the scheduled meeting. If there is not a public session scheduled for a meeting, then comments shall not be accepted.

Agenda

- A. Call to Order** – Kevin Bronson, Board Chair
- B. Invocation and Pledge of Allegiance** – Led by Commissioner David Dial
- C. Proclamation and Recognition of OJRSA Staff**
The South Carolina General Assembly designated the first Monday in March each year as **Water Professionals Day** to annually recognize the essential role of water industry experts and support staff across the state. This observance honors the dedication and service of the professionals who safeguard South Carolina’s wastewater, drinking water, and stormwater systems, and who work tirelessly to protect public health and support our communities. (125th Session, 2023-2024 Bill 3799: Water Professionals Day)
- D. Public Session** – Receive comments relating to topics that may or may not be on this agenda. Session is limited to a maximum of 30 minutes with no more than 5 minutes per speaker.
- E. Approval of Minutes**
- Board of Commissioners Meeting of February 2, 2026
- F. Committee and Other Meeting Reports**
- Reconstitution Committee and Executive Committee Meeting of December 11, 2025 as approved by committee on February 12, 2026 – Kevin Bronson, Committee Chair *Acceptance of the February 12, 2026 meeting minutes to be considered at the board meeting following committee approval*
 - Operations & Planning Committee Meeting of February 19, 2026 *Canceled due to lack of agenda items*
 - Finance & Administration Committee Meeting of February 24, 2026 – Scott Parris, Committee Meeting Leader
- G. Secretary/Treasurer’s Report** (Exhibit A) – Lynn Stephens, Secretary/Treasurer
- H. Presentation and Discussion Items** [May include vote and/or action on matters brought up for discussion]
- None
- I. Action Items**
1. Approve for Executive Director to execute agreements with Raftelis Financial Consultants, Inc. and First Tryon Advisors, LLC to perform system valuation and financial evaluation services regarding the reconstitution process with the Member Cities, Oconee County, and Town of West Union (Exhibit B) – Chris Eleazer, Director and Kevin Bronson, Board Chair and Ad Hoc/Executive Committee Chair
 2. Consider cost-sharing funding for Raftelis Financial Consultants, Inc. and First Tryon Advisors, LLC services – Kevin Bronson, Board Chair and Ad Hoc/Executive Committee Chair and Chris Eleazer, Director
- J. Executive Director’s Discussion and Compliance Matters** – Chris Eleazer, Director
1. Environmental and regulatory compliance matters
 2. Peracetic acid disinfection system update
 3. Miscellaneous (if any)
- K. Commissioners’ Discussion** – Led by Kevin Bronson, Board Chair
Discussion can be related to matters addressed in this meeting or for future consideration by the Board or Committee. Voting is not permitted during this session.

L. Adjourn

Upcoming Meetings

All meetings to be held in the Lamar Bailes Board Room unless noted otherwise.

- Reconstitution Committee and Executive Committee – March 12, 2026 at 9:00 AM
- Operations & Planning Committee – March 19, 2026 at 8:30 AM
- Finance & Administration Committee – March 24, 2026 at 9:00 AM
- Board of Commissioners – April 6, 2026 at 4:00 PM



Secretary/Treasurer's Report for Board of Commissioners

Prepared for the March 2, 2026 OJRSA Board of Commissioners Meeting

Cash and investment information stated herein come from bank and other financial records as of: February 27, 2026

UNRESTRICTED FUNDS CASH AND INVESTMENTS SUMMARY

Account/Fund Name	Cash (\$)	Investments (\$)	Total (\$)
Wholesale Operations & Maintenance (O&M)	296,788	3,185,000	3,481,788
Retail Operations & Maintenance (RO&M)	94,674	0	94,674
TOTAL UNRESTRICTED FUNDS	391,462	3,185,000	3,576,462

RESTRICTED FUNDS CASH AND INVESTMENTS SUMMARY

Account/Fund Name	Cash (\$)	Investments (\$)	Total (\$)
Projects and Contingency (PCF)	877,999	980,000	1,857,999
Wholesale Impact Fund (WIF)	280,579	7,105,000	7,385,579
Retail Impact Fund (RIF)	3,400	0	3,400
TOTAL RESTRICTED FUNDS	1,161,978	8,085,000	9,246,978

Combined Total for All Funds

Cash 1,553,440 Investments 11,270,000 Combined 12,823,440

Account Notes:

DAYS CASH ON HAND

Financial & Accounting Policy Section 2.10(H) states the minimum balances established for OJRSA Wholesale O&M and Retail O&M funds are 120 Days Operating Cash on Hand.

$$\text{Formula for Cash on Hand} = \frac{\text{Cash} + \text{Cash Equivalents}}{(\text{Annual Operating Expense} - \text{Depreciation}) \div 365 \text{ Days}}$$

	Cash on Hand (Days)	Annual Operating Expense minus Depreciation (\$)	Budget Amended During Fiscal Year?	
O&M Fund	188.0	6,759,426	X	NO YES
RO&M Fund	326.6	105,802	NO	X YES

INDEPENDENT RECONCILIATION OF ACCOUNTS

All transactions for all funds have been satisfactorily reconciled by an independent accounting firm for the month of January 2026 (mark with an "X" on appropriate line): X YES NO See attached document(s) from accountant.

Reconciliation Notes:

Reconciliations now being performed by new CPA firm: GreeneFinneyCauley, LLP.

See next page for more information

INVESTMENTS UPDATE

Maturing Investment	%age Rate	Fund Code	Maturity Date	Amount (\$)	To Be Reinvested?	
Wells Fargo	4.25	WIF	3/5/2026	245,000.00	X	YES NO
Morgan Stanley	4.25	WIF	3/5/2026	245,000.00	X	YES NO
Parkway Bank & Trust	4.3	O&M	3/12/2026	245,000.00	X	YES NO
B1 Bank	3.75	O&M	3/30/2026	245,000.00	X	YES NO
Goldman Sachs	4	WIF	4/1/2026	245,000.00	X	YES NO
First Trust Savings	4	WIF	4/2/2026	245,000.00	X	YES NO
Axos Bank	3.8	WIF	4/2/2026	245,000.00	X	YES NO
						YES NO
						YES NO
						YES NO
						YES NO
						YES NO
						YES NO

Investment Notes:

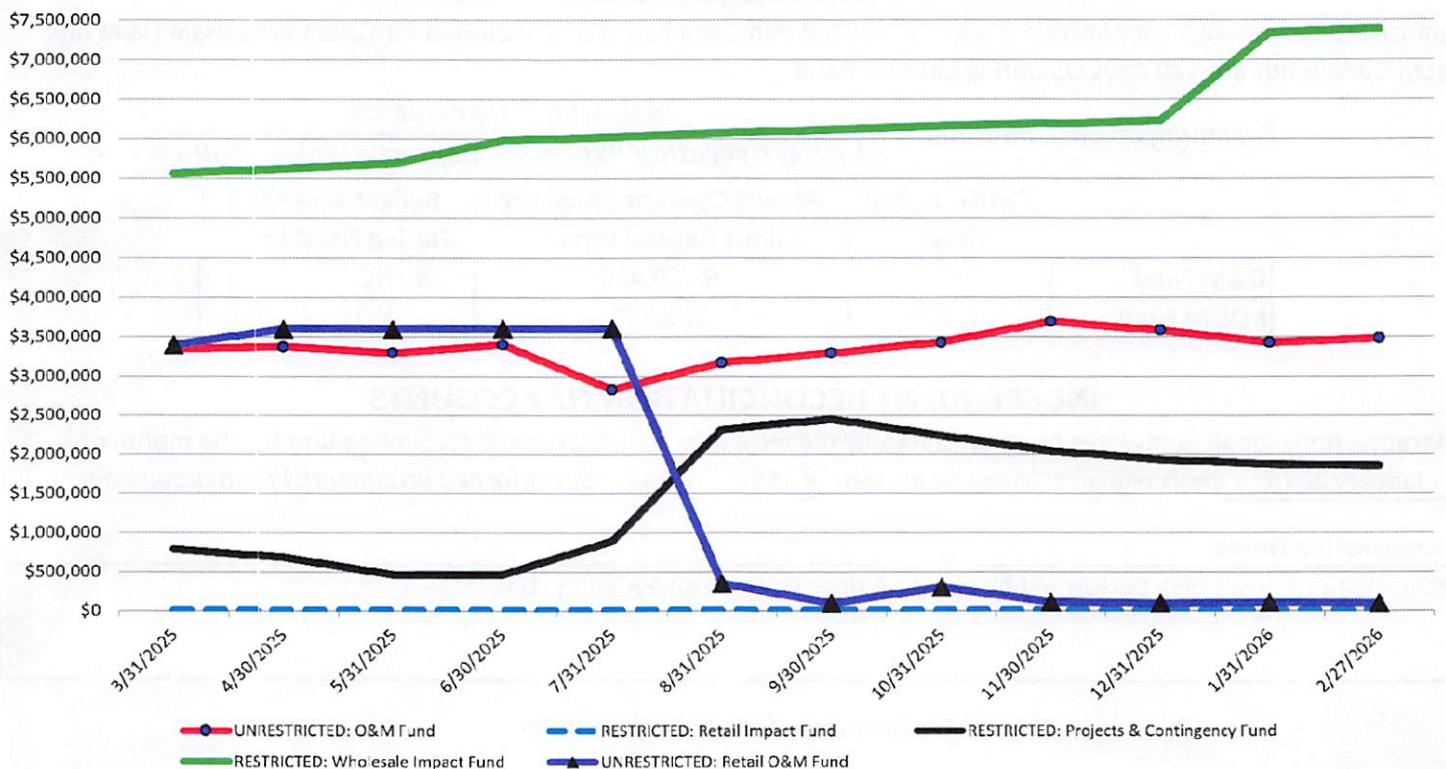
By my signature, to the best of my knowledge, I certify this report is accurate.



Lynn Stephens

OJRSA Secretary/Treasurer

Combined Cash & Investments Over Last 12 Months





February 2, 2026

Mr. Chris Eleazar
Executive Director
Oconee Joint Regional Sewer Authority
623 Return Church Road
Seneca, SC 29678

Subject: Proposal for Oconee Joint Regional Sewer Authority Rate Study

Dear Mr. Eleazar:

Raftelis Financial Consultants, Inc. (Raftelis) is pleased to submit this proposal to provide financial consulting services to the Oconee Joint Regional Sewer Authority (OJRSA). We appreciate the opportunity to submit this proposal, which details our understanding and approach to meeting OJRSA's objectives.

Project Understanding

OJRSA was established through a series of legal acts, resolutions and agreements that began with the creation of the Oconee County Sewer Commission in 1971. Since that time, several agreements have been made to clarify roles and responsibilities with regard to the provisions of sewer in Oconee County, ultimately ending with the creation of OJRSA in 2007. Entities involved in OJRSA include Oconee County, OJRSA, the City of Seneca, the City of Walhalla, the City of Westminster, and the Town of West Union.

In 2024, OJRSA secured funding from the South Carolina Rural Infrastructure Authority to fund a regional sewer feasibility study for Oconee County, SC. The goal of the study was to provide insight into key issues facing sewer service in the County and to outline recommendations to ensure that sewer operations in Oconee County remain viable for the future. The Study, which was performed by Ardurra (formerly W.K. Dickson & Co, Inc), Bolton & Menk, Inc. and Willdan Financial Services, was completed in August 2024 (2024 Regional Feasibility Planning Study) and provided several recommendations and next steps, which include the completion of a detailed financial and cost-of-service study that considers the 20-year capital improvement needs .

OJRSA has requested that Raftelis, in collaboration with Ardurra, Bolton & Menk, Pope Flynn, LLC (legal counsel), and First Tryon Advisors (financial advisor), together the "Project Team", prepare a scope of services to perform the detailed financial and cost-of-service analysis as identified in the 2024 Regional Feasibility Planning Study. The following project approach details the tasks that we believe are necessary to complete the study for OJRSA.

Scope of Services

We have developed the following Scope of Services based on our understanding of OJRSA's needs. The scope of services can be adjusted, as needed, to better suit the needs of OJRSA or address other rate and finance-related issues if they arise. Our proposed scope of services includes the items listed below.

Task 1: Project Initiation, Management, and Data Collection

The project management task begins with the submittal of this engagement letter and continues throughout the duration of the Study. It is designed to ensure the Study progresses in an efficient and deliberate manner. This task will include administrative components related to project management and quality assurance and control processes.

As part of this task and since Raftelis will be a new addition to the team that performed the 2024 Regional Feasibility Planning Study, a kick-off meeting will be held to ensure we have a thorough understanding of all available information for this study and the relationships among stakeholders.

Raftelis will prepare and submit to OJRSA and member entities a detailed data request list so readily available data can be forwarded to Raftelis. The data required will include, but not be limited to, operating and capital budgets, customer billing information, financial reports, population or growth forecasts, ordinances, and contractual agreements. Note that this information will be needed from each entity (Oconee County, OJRSA, the City of Seneca, the City of Walhalla, the City of Westminster, and the Town of West Union).

Task 2: Project Revenue Requirements

The first step in the study process will be developing forecasts of revenue requirements. The revenue requirements will include all operating and maintenance (O&M) costs, capital costs (including annual debt service payments and cash-financed capital), and reserve requirements.

Using information and documents provided as part of the 2024 Regional Feasibility Planning Study and information provided in response to the data request, Raftelis will prepare a revenue requirement forecast for OJRSA. The revenue requirements will consider costs for a consolidated system to include OJRSA, Oconee County, City of Seneca, City of Walhalla, City of Westminster, and the Town of West Union.

Raftelis understands that the data provided as part of the 2024 Regional Feasibility Planning Study will be used to determine a projection of operating expenses for a consolidated system and entity. Raftelis will rely on these estimates, as well as those from Ardurra and Bolton & Menk, to establish the combined system operating costs. To the extent necessary, Raftelis will collaborate with the Project Team to ensure that reasonable estimates for additional operating costs and/or cost efficiencies from economies of scale are considered. A forecast of system operating expenses will be prepared that accounts for cost increases driven by system growth and general inflation.

The projection of revenue requirements will reflect the individual system's current and future capital needs, as established in the previous studies. Additionally, it is our understanding that each individual entity/utility has been asked to provide capital plans as a directive of the results of the 2024 Regional Feasibility Planning Study. Capital project costs will be compiled and, with assistance from Ardurra and Bolton & Menk, a five-to-ten-year capital project list will be established. Funding sources for future capital projects will include a combination of rates/cash, grants, and future debt (as discussed further in the following paragraph).

Revenue requirements must consider current and future debt service costs. Payment schedules for existing OJRSA debt will be paired with future debt service cost related to: 1) planned debt-funded capital projects for the combined system and 2) if applicable, the retirement of debt associated with the assets for the local collection systems (Oconee County, the City of Seneca, the City of Walhalla, the City of Westminster, and/or the Town of West Union). Raftelis will rely on First Tryon Advisors to advise on the size, timing, terms, and structure of all future debt issuances.

The forecast of revenue requirements will consider certain financial and debt policies, including debt service coverage and days cash on hand. Policies and metrics will be identified, tracked, and incorporated into the forecast of revenue requirements. Raftelis will meet with OJRSA staff to review all components of the forecast of revenue requirements. We will solicit staff input to ensure the forecast is consistent with the expressed financial objectives.

Task 3: Establish and Forecast Billable Units of Service

Raftelis will examine each entity's billing records to determine customer demand for wastewater service. To do so, Raftelis will use detailed water/sewer usage information from each of the sewer entities. Based on the information obtained, Raftelis will develop a forecast of billable units of service over a five-to-ten-year forecast period using growth assumptions for each entity or utility's service area. We will discuss key assumptions with OJRSA staff and the Project Team to ensure consistency with previous studies and local knowledge.

Task 4: Calculate Rates

The next step in the study process is to calculate retail rates for a combined system using the analyses from Tasks 2 and 3. Rates will be calculated using wastewater cost-of-service concepts for each year in the forecast period and adjusted, where possible, to provide for a smooth forecast of rates. Customer impact analyses will be performed to understand the impact of proposed rate changes to different types of customers from each entity. This will help OJRSA assess the full impacts on customers under individual and consolidated systems.

A combined/consolidated entity will also need to consider other rate/cost mechanisms to reflect the new structure of local sewer service. For example, it may be appropriate to consider a billing charge (cost per-bill charge) that OJRSA is responsible for paying to local water providers for billing on OJRSA's behalf. We will discuss these items with OJRSA and the Project Team at the kickoff meeting to ensure a comprehensive list of rates/charges for evaluation is established. Fee methodologies will be established that are straightforward and consistent with industry standards.

Task 5: Model Development

At the heart of any successful rate study is the model used to develop revenue requirements and perform operational and capital financial planning, review customer information, and calculate rates and revenues. The model incorporates the results of each of the other tasks in the engagement, and is sophisticated enough to perform the complex calculations involved in a comprehensive rate analysis with the ability to analyze various rate scenarios.

The model created for this engagement will be developed using Microsoft Excel and will be based on a model framework that incorporates industry-standard rate-setting methodologies in a user-

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

4

friendly manner. The rate model will be built using our innovative modeling approach and will include a customized and interactive dashboard.

Task 6: Recommendations & Presentation

Raftelis will be able to assist OJRSA as necessary in presenting the results of the study and supporting study recommendations. We will work with OJRSA to determine the most appropriate level of stakeholder interaction. For the purpose of this scope of services, we have included three in-person presentations.

Project Fees

We propose to complete the scope of work detailed in this engagement letter for fees and expenses not-to-exceed \$99,605. Estimated fees assume approximately 323 professional hours. Attachment A provides a work plan, detailing our anticipated level of effort. The project fees are based on our standard hourly billing rates for professional and administrative personnel assigned to the project, plus direct expenses. Expenses would relate to travel costs, computers, postage, supplies, etc.

It is our practice to bill monthly for fees and expenses as they are incurred during a project. The attached work plan provides an estimate of the time required to complete each task, and we reserve the right to shift hours among tasks and personnel as circumstances may change during the project. Total fees and expenses will be limited to the not-to-exceed amount unless specific approval for an adjustment in scope is approved by OJRSA. If actual fees incurred are less than the estimated fees in the work plan, then these savings will be retained by OJRSA.

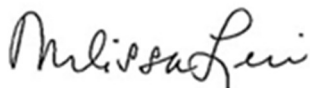
Project Schedule

It is Raftelis' understanding that OJRSA would like to have the combined system rate study completed as soon as possible. Raftelis anticipates that the study can be completed by the end of September 2026, however, much of the analysis is dependent on information to be provided by outside parties. Raftelis will work with OJRSA to try and meet desired timeframe recognizing that there may be issues that arise.

We look forward to working with you and your team at OJRSA. Should you have any questions, please do not hesitate to contact me at (704)373-1199. If the provisions of this engagement letter are acceptable, please sign and return one copy of the letter for our files. We are delighted to have this opportunity to be of continued assistance to OJRSA.

Very truly yours,

RAFTELIS FINANCIAL CONSULTANTS, INC.



Melissa Levin
Executive Vice President

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

5

We accept the terms of this engagement letter:

_____	_____
Signature	Name of authorized agent
_____	_____
Date	Title

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

6

Attachment – Proposed Workplan

Tasks	Meetings		Hours				Total Fees & Expenses
	Virtual	In Person	Melissa Levin	Will Kerr	Barrett Funderburk	Total Hours	
1. Project Initiation, Management, and Data Collection	0	1	8	12	12	32	\$10,650
2. Project Revenue Requirements	2	0	8	16	40	64	\$18,680
3. Establish and Forecast Billable Units of Service	1	0	4	12	32	48	\$13,620
4. Calculate Rates	1	0	10	20	24	54	\$17,110
5. Model Development	0	0	1	8	24	33	\$8,995
6. Recommendations and Presentations	2	3	24	32	36	92	\$30,550
Total Meetings / Hours	6	4	55	100	168	323	–
Hourly Billing Rates	–	–	\$425	\$340	\$230	–	–
Total Professional Fees	–	–	\$23,375	\$34,000	\$38,640	–	\$96,015
						Total Expenses	\$3,590
						Total Fees & Expenses	\$99,605



6101 Carnegie Boulevard, Suite 210
Charlotte, NC 28209

WORK ORDER NUMBER 2

WORK ORDER to the Agreement dated December 7, 2021, by and between the Oconee Joint Regional Sewer Authority (the “**Client**”) and First Tryon Advisors, LLC (the “**Advisor**”).

SERVICES

The Advisor will provide the following Services under this Work Order:

- Evaluate and provide a detailed analysis of the Client's existing financial condition, credit profile and debt portfolio.
- Build a comprehensive financial planning model (the “Model”) to assist in evaluating and establishing the Client’s debt capacity for various projects, as well as evaluating the potential reconstitution of the Client and consolidation / merger of existing entities under the Client’s management, taking the following variables into consideration:
 - Project Specific Items:
 - Timing and amounts
 - Available revenue sources
 - Available funding structures
 - Financing term
 - Amortization/debt service
 - Prioritization of capital project needs
 - Reconstitution and Consolidation / Merger Specific Items:
 - Timing of proposed consolidation(s) / merger(s)
 - Existing and proposed cash flows of entities coming under the Client's management
 - Financial condition, credit profile and debt portfolio of entities coming under the Client's management
 - Revenue/cost/growth projections
 - Impact on financial ratios, coverages, etc.
- Work hand-in-hand with the Client's staff to refine the Model to help forecast future financial performance based on pro forma projections provided by the Client, evaluate the Client's debt capacity and affordability and assess the sensitivity of the Client's various planning assumptions.
- At the Client's request, participate in Board meetings, workshops and committee meetings to facilitate the development of the Model.

TERM

The Term with respect to the Services to be performed under this Work Order shall end 30 days after the completion of the Services described above, unless terminated earlier in accordance with the Agreement.

COMPENSATION

In establishing fees, the Advisor takes into account multiple factors, including the efficiency with which the work was done, the result achieved, the complexity of the matter and any special experience or expertise applied to it, any extraordinary scheduling or preemptive attention devoted to the project, and the degree of professional responsibility or liability undertaken by the firm.

For the services to be performed in connection with the above-mentioned Scope of Services, the Advisor proposes an hourly rate of \$400/hour with invoices to be processed on a monthly basis. The Advisor will consult with the Client if at any time the Advisor believes that circumstances require an adjustment to its fees. In addition, the

Oconee Joint Regional Sewer Authority
Work Order Number 2
January 5, 2026
Page 2 of 2

Advisor will alert the Client when its cumulative fees reach \$25,000 at which point the Client can consent to additional work under this Work Order up to an additional \$25,000 or such other mutually agreeable amount.

In addition to the compensation outlined above, the Client will reimburse the Advisor for out-of-pocket expenses incurred in connection with the Services. Customary out-of-pocket expenses include, without limitation, costs of travel, meals, lodging, printing/copying, etc. The Advisor will bill the Client for such expenses at cost, with no mark-up. The Advisor will not bill the Client for indirect costs such as telephone, fax, and conference call services; instead, the Client will pay the Advisor an administrative expense fee equal to 4% of any invoiced fee for Services as reimbursement for costs not reasonably allocable on a client-by-client basis.

The Advisor is firmly committed to demonstrating value to the Client throughout the financing process. If at any time the Client believes that the Services provided are not consistent with the fees charged by the Advisor, the Client may adjust the fee for such Services to any amount the Client deems appropriate.


AGREED AND ACCEPTED this _____ day of _____, 2026:

OCONEE JOINT REGIONAL SEWER AUTHORITY

By: _____
Name:
Title:

FIRST TRYON ADVISORS, LLC

By: 
Name: David Cheatwood
Title: Managing Director

By: 
Name: J. Walter Goldsmith
Title: CEO

Oconee Joint Regional Sewer Authority - Reconstitution

Draft Technical and Financial Analysis Cost Sharing Formula

Using Equal Percentage of Contract Amount and Then Pro Rata Share for Remaining

Contract Amt. **\$125,000** *Total cost of system valuation and financial evaluation services*

% of Contract (each system) **10.0%** *Each system pays equal percentage of Contract Amt*

	BASE AMOUNT	PRO RATA SHARE	TOTAL
Seneca	\$12,500	\$41,927	\$54,427
Walhalla	\$12,500	\$12,411	\$24,911
Westminster	\$12,500	\$7,678	\$20,178
Oconee	\$12,500	\$472	\$12,972
OJRSA	\$12,500	\$12	\$12,512
West Union	\$0	\$0	\$0
Difference OJRSA to cover	-----	-----	\$0
	\$62,500	\$62,500	\$125,000

	2025	
Utility	Customer #	Flow Vol
Seneca	67.08%	73.03%
Walhalla	19.86%	16.45%
Westminster	12.29%	9.38%
West Union	0.75%	0.81%
I-85 / Oconee	0.02%	0.32%
	100.00%	100.00%



Oconee Joint Regional Sewer Authority

623 Return Church Road
Seneca, South Carolina 29678
Phone (864) 972-3900
www.ojrja.org

OCONEE JOINT REGIONAL SEWER AUTHORITY Ad-Hoc Reconstitution Committee and Executive Committee February 12, 2026

The Ad-Hoc Reconstitution Committee and Executive Committee meeting was held at the Coneross Creek Wastewater Treatment Plant.

Commissioners/Committee Members that were present:

- Katherine Amidon (Environmental Planner, Bolton & Menk)
- Chip Bentley (Appalachian Council of Gov'ts.)
- Kevin Bronson (City of Westminster) – Committee Chair (*arrived 9:13 a.m.*)
- Chris Eleazer (Oconee Joint Regional Sewer Authority)
- Lawrence Flynn (Pope Flynn - OJRSA Attorney) – *via Microsoft Teams (arrived at 9:07 a.m.)*
- Glenn Hart, Oconee County Councilman
- Joel Jones (Consultant, JonesWater)
- Angie Mettlen, (Vice President, Ardurra)
- Scott Moulder (City of Seneca)
- Celia Myers (City of Walhalla)

Committee Members that were not present:

- None.

OJRSA appointments and staff present were:

- Lynn Stephens, Secretary/Treasurer to the Board and Office Manager

Others present were:

- Mayor Linda Oliver, Town of West Union – *via Microsoft Teams*
- Mr. Caleb Gilbert, The Journal
- Tony Adams, Oconee Co. Citizen

A. Call to Order – Mr. Moulder called the meeting to order at 9:06 a.m. in Mr. Bronson's absence.

B. Approval of Minutes

- **Ad Hoc Reconstitution Committee and Executive Committee Meeting of December 11, 2025**
Mr. Bentley made a motion, seconded by Mr. Hart, to approve the December 11, 2025 meeting minutes as presented. The motion carried.
- **Ad Hoc Reconstitution Committee and Executive Committee Meeting of January 8, 2026 -**
Cancelled for lack of agenda items).

C. Committee Discussion and Action Items

- 1. Receive Quarterly Progress Report No. 2 as Submitted to South Carolina Rural Infrastructure Authority, OJRSA Board, and Oconee County (Exhibit A)** – Mr. Eleazer stated that this report was sent to Ms. Bonnie Ammons of the Rural Infrastructure Authority (RIA) in Columbia and a copy provided to Oconee County and the OJRSA board. This is for informational purposes only.

2. Update on Legislative Amendment (Exhibit B) – Mr. Flynn said the legislation has been introduced and is currently sitting in committee. It is behind some major legislative discussions (such as the DUI bill) that is going on. Mr. Flynn stated legislative affairs (the liaison for Senator Alexander) contacted him, and they are going to have a subcommittee hearing next Wednesday. Mr. Flynn said he was asked to testify, and he has it on his calendar to do so. They don't have any major concerns over the draft legislation, and Senator Alexander is aware of the need to get it done in this legislative cycle, and it looks like it is gearing up for momentum to get the process started. Assuming there are no major issues coming out of the subcommittee, it will pass out of committee and likely fall to the Senate floor sometime in the next week or two. Mr. Flynn said he would keep everyone in the loop after he testifies.

3. Review and Discuss Financial Study Proposals from Raftelis and First Tryon (Exhibits C and D) – Ms. Mettlen stated these are the two (2) proposals from two (2) financial consultants that the committee authorized Ardurra to proceed into negotiations with to get scopes and proposals from. The studies will be sequential with Raftelis taking place first and the First Tryon afterwards. The Raftelis fee is not to exceed \$99,605. The First Tryon fee is \$25,000 initially (and they will come back if there is a need to increase). The cost is well below the cap of what was originally estimated to cost.

If the committee wants either of the consultants to come in and give a presentation, that can be arranged. The proposals are very similar to the examples that were given to the committee, but they are tailored to the OJRSA's specific situation. All the background information and data were provided to them, so they could understand where some of the gaps are.

Mr. Moulder said he assumed it was \$400 per hour if they have to come back with any additional time necessary. Ms. Mettlen said that was correct.

Mr. Hart asked, assuming the consolidation occurs, what kind of liabilities would be put upon the Sewer Authority. He stated there is a pending approximately \$33,000 sewer backup lawsuit out there and asked if this liability would pass on to the Sewer Authority and onto the taxpayers of Oconee County. Mr. Moulder replied if the Sewer Authority owns and operates the assets and this occurred, the Sewer Authority would be the responsible party and would be sued and would be on the hook for what the courts determined. He added, from a taxpayer standpoint, with the Sewer Authority having an independent board and corporation status, it would not impact the taxpayers (unless the party tried to sue Oconee County, which they could, but it would be dismissed for lack of involvement).

Mr. Flynn concurred and added that the Sewer Authority does not tax, so it would not have an effect on taxpayers; however, it would be a burden on rate payers. Any costs from litigation would be paid for out of rate base, and if it is substantial, it could have a material effect on rate payers. The bigger question is what consolidation looks like and how assets are acquired. There will need to be more conversation about what liabilities are at the time of consolidation (or acquiring the asset) to determine if the actions that occurred prior to the conveyance of the system stay with the entity that created the liability or if it's assigned to the new entity. It is part and parcel that there is risk with any utility that provides service to being sued at any time.

Ms. Mettlen explained the reason the two studies are sequential: The major question posed by everyone from the beginning was what it was going to look like to their citizens regarding rates. The first study will provide the answers to this by looking at everyone individually and collectively. Then the First Tryon proposal is for the consolidation piece of it, and they will require more information to proceed.

Ms. Mettlen added that there is no assumption that the entire county will be sewerred; there are places where it doesn't make sense. It will only be rate payers that may be affected.

Mr. Flynn said the status of the system needs to be identified to determine what necessary capital the system has. He stated that everyone needs to know what is being acquired as part of this process. If there are depreciated lines that are more subject to breakage and create more liability,

if the OJRSA takes over as the collection agency in addition to treatment authorization, it is taking over the liabilities of everyone as a consolidated entity, and the cost will get distributed among the newer consolidated agency.

Mr. Jones added that if anyone does not want to consolidate and chooses to be a wholesale customer, they would retain control, but they also would retain the liability and pay the fair share of the treatment in the system. Mr. Flynn agreed and said that it's better to have a bigger organization that can distribute the costs than handling the liability by themselves.

Mr. Moulder asked if Ms. Mettlen was looking for an approval of these proposals to move forward. Ms. Mettlen replied that it was up to this committee; it was just put on this agenda for discussion. She added that the consultants are willing to come and answer any questions the committee has, and there is still some discussion needed on how to pay for this. Ms. Amidon stated she has a spreadsheet ready if the committee wants to talk through it today.

Mr. Moulder stated that no matter if the Member Cities want to participate or not, someone is going to pay for it either way (the OJRSA or the Member Cities), and if the OJRSA initially pays, it will still get charged back to the cities. Mr. Flynn agreed that there would need to be a proportionate payment agreed upon with each Member City, or it will be absorbed by the OJRSA and passed on to the rate payers (and Oconee County would not be participating). Mr. Eleazer stated that if it was decided to let the OJRSA fund the whole thing and spread it out amongst the users, there would still be the customers on the interstate, so Oconee County would be essentially contributing something. Mr. Flynn replied that it would be very minimal.

Mr. Bronson asked if there was going to be contractual agreements for each Member City to agree to pay their portion of the cost. Ms. Mettlen said that was a question for Mr. Eleazer and Mr. Flynn but that she thought there should be. Mr. Bentley agreed there should be a commitment letter at least.

Mr. Eleazer asked Mr. Flynn if this needed to be brought to the OJRSA board for approval. Mr. Flynn said yes. Mr. Flynn also added (*jumping ahead to item #C3 on the agenda*) that there is still no written resolution from Oconee County that they want to participate and have a seat on the new board; he told Mr. Hart that this needs to be prioritized in order to move forward. Mr. Hart replied that this will have to be brought to County Council. Mr. Eleazer said that Senator Alexander asked about the status of the resolutions when they met. Mr. Jones asked Mr. Hart if he knew when County Council could discuss this; he spoke about the timeline and said if this isn't determined soon, the committee will need to figure out a different direction quickly. Mr. Moulder stated it will be another three (3) weeks before the board can approve this. Mr. Bronson said maybe Mr. Hart can have the resolution done by then.

Mr. Moulder made a motion, seconded by Ms. Myers, to forward the two (2) proposals to the OJRSA board for consideration. The motion carried.

Ms. Mettlen told Mr. Hart that she knows he's new to this process but that Oconee County's involvement was fundamental in this process, because they wanted to be involved and wanted a seat on the board. This was an integral part of the original study and the original Ad-Hoc Committee. If Oconee County no longer wants to be a part, this committee needs to know as soon as possible.

Mr. Hart replied there is a council meeting Tuesday night, and he will have it discussed during an Executive Session and will bring it back to this committee at its next meeting. Mr. Eleazer asked Mr. Flynn to forward the most recent version of the resolution to the county's attorney, Mr. David Root. Mr. Flynn replied that he has sent the resolution to Mr. Root several times and has been emailing him back and forth recently. He will follow up with Mr. Root and tell him it will be on the agenda for Tuesday's meeting. Mr. Hart said the council's secretary is preparing to send out the agenda for the meeting today, so he will call her right now to ask for this to be put on it. (*Mr. Hart left the meeting at this time to make the phone call.*)

There was some discussion about the spreadsheet Ms. Amidon created for the percentage each entity would pay. Mr. Bronson instructed Mr. Eleazer to put this on the next OJRSA board meeting agenda to include the approval to proceed with the scope of work with these two (2) consultants and how that payment will be distributed amongst the members. Mr. Bronson also asked, if Oconee County and/or the Town of West Union do not want to participate, will their portion(s) be paid by the OJRSA. Mr. Moulder said that this should be a discussion the board has. Mr. Bronson said he sympathized with West Union's position.

4. Establish Dates for Facilitators to Meet Individually with Municipal and County Administration –

This item was moved up during the meeting before item #C4 to accommodate Mr. Hart's absence making his phone call. Ms. Amidon said everyone received email reminders about giving her some dates and times for the meetings. She stated she received some from Westminster but still needed them from everyone else. Ms. Amidon received dates from each municipality and county member.

Mr. Bronson stated he wants to include his council members and stated that this may create a quorum; he asked if it was okay to have a public meeting if there was a quorum. Mr. Jones replied that he prefers to meet in a group but could break it up if needed. Ms. Oliver stated she wants her whole council involved and asked that the facilitators come to their council meeting on March 10, 2026 at 5:30 p.m. (which could be pushed ahead to 5:00 p.m. if needed).

(Mr. Hart returned to the meeting.) Mr. Hart stated that the resolution is on the agenda for Tuesday night, so he will have the answer for the next meeting.

5. Consider Long-Term Commitment from Oconee County as to Areas to Concentrate on Growth and How It Relates to the Consolidation as Mentioned During the December Committee Meeting –

Mr. Eleazer stated Mr. Bronson asked at the last meeting to have items #C3, C4, and C5 on the agenda for this meeting. Ms. Mettlen said that this item had already been discussed, but she asked if there was any other discussion about it.

Mr. Jones stated that Oconee County needs to discuss if there are areas they want to fully commit for sewer projects, areas that have a partial commitment, and areas that they want to leave out. He said this information will help this committee move forward. There was some discussion about the areas that Mr. Eleazer had received inquiries about in the past year.

6. Discuss Wholesale Agreement Options as Mentioned During the December Committee Meeting

– Mr. Bronson said his reason for having this on the agenda was to determine what it means if one of the Member Cities doesn't want to consolidate. He said there should be an agreement, at least in bullet form for now, with the terms of what that means. That would help inform everyone about what to base their decisions on. He added that some folks in Westminster want to keep things as they are, and they should know what the ramifications of that are.

Mr. Jones said the committee had agreed the path forward is consolidation and asked if this committee was willing to decouple that and allow an entity to be a member but not consolidate their system. He said that could be a fundamental problem. Mr. Moulder replied that this committee cannot force a Member City to consolidate.

Mr. Jones said with a true wholesale agreement, there is a disconnect. There are rates and fees set aside for wholesale. He asked if it was a viable option to not consolidate. Mr. Moulder said that is what this committee needs to know. Mr. Bronson said this committee cannot force the entities to consolidate and asked what that means for them. Mr. Jones replied that Raftelis will have to inform this committee about the cost. Mr. Moulder said the consolidation didn't come up until the study was complete; therefore, there wasn't a full reconstitution study. He added that there was some change in the process from what was originally thought.

Mr. Flynn said it doesn't make sense for OJRSA to do a partial collection and all treatment, because it doesn't have the staff and resources to do so. He said he feels it is an all or nothing proposition, because it is expensive to do wastewater collection. Ms. Mettlen added that if

everything were to stay as it is right now, the organizational documents need to be looked at in the very least. Mr. Moulder stated he didn't think it was all or nothing.

Mr. Eleazer asked Mr. Flynn, with the commissioners having to be a customer in the documents, if the wholesale customers are eligible; Mr. Flynn replied they are not eligible.

Mr. Bronson said, although this committee is moving in a positive direction, there should be something in writing that explains everything and added that he felt there would be resistance if the entities don't see any options.

Mr. Flynn said this is a cost problem, and the rate study needs to be seen first. He spoke about collection costs versus treatment costs. He gave an example:

- If an entity has inflow and infiltration (I&I) issues, they maintain their collection system, and they decide to make improvements (or not), this I&I would have to be added to the capacity on the treatment facility with the cost shared amongst everyone as a treatment-only customer.
- If the OJRSA owns the collection system, a decision can be made to improve it on the collection system side without offsetting the cost to the treatment plant.

Mr. Bronson said, that although he didn't disagree with Mr. Flynn, the alternates need to be considered. It needs to be included in the discussion items for the entities to vet. Ms. Amidon said the committee will be in a better place when the studies are approved. She stated that giving information about the wholesale agreements won't be complete until the Raftelis information is finished.

Mr. Moulder said he has been asked a bunch of "what if" questions such as, "What if we decide not to turn the assets over?" This committee needs to be able to answer these questions with answers such as 1) "You don't get a position on the board," 2) "You don't get to have a say in capital improvements," 3) "You'll see your rates triple," etc. He said he doesn't know the answers to these questions and has told those who have asked that this committee is trying to figure this out. He said he will need to answer these questions in the future with logic and reason.

Mr. Jones said this committee can articulate, with Mr. Flynn's guidance, what the elements of a wholesale agreement are in a simple form with a couple scenarios and no costs. Mr. Flynn said the problem is that there will not be an option to pick that will be the cheapest; every single solution will result in more costs, because there is so much necessary capital improvement that needs to happen throughout the system. Mr. Jones stated the facilitators will meet with everyone and then get a framework put together with Mr. Flynn's assistance and get it back to this committee in a few weeks.

7. Communications with Elected Officials and Leadership: Feedback and Future Memo Requests –

Ms. Amidon said everyone agreed in December to get everyone on the same page, including council members. Memos are now being prepared and emailed to this committee, council members, and some of the Member Cities' staff. A list was sent out for who is getting these memos, and any changes or additions to this list are welcomed.

Ms. Amidon stated that two (2) memos have already been sent out in January. The first was a historical recap of where the OJRSA is now, the governing documents, and where to find them. The second memo was a summary of the questions and answers from the entities showing what this process looks like; they were consolidated and organized to put them in categories.

The goal moving forward is gaining feedback if everyone still agrees that these memos will go out five (5) business days before they go out to everyone and for future memo requests. There was already a request to articulate what the elements are for each option without costs.

Mr. Moulder stated he has not received any feedback from his council and is assuming everyone likes it. Ms. Myers said her feedback was about asking questions and seemed positive. Mr. Hart asked if his council members and the new county administrator were getting these memos; Ms. Amidon said yes. Ms. Amidon said she had not received any email returns or feedback from county council. Mayor Oliver said she hasn't received any feedback and hopes her council are opening

these emails and reading them. Mr. Eleazer didn't have any feedback. Mr. Bronson said his council members said they are receiving the memos. Ms. Mettlen said these memos are supposed to be useful and informative, so any feedback is appreciated.

D. Committee Member Discussion – None.

Ms. Amidon discussed Mr. Hart's availability for meeting with the facilitators.

E. Adjourn – The meeting was adjourned at 10:19 a.m.

Upcoming Meetings

1. **Operations & Planning Committee – Thursday, February 19, 2026 at 8:30 a.m.**
2. **Finance & Administration Committee – Tuesday, February 24, 2026 at 9:00 a.m.**
3. **Board of Commissioners – Monday, March 2, 2026 at 4:00 p.m.**
4. **Reconstitution Committee & Executive Committee – Thursday, March 12, 2026 at 9:00 a.m.**

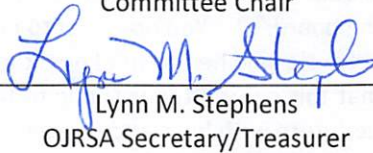
Approved By:


Kevin Bronson
Committee Chair

Date Approved:

3/12/26

Approved By:


Lynn M. Stephens
OJRSA Secretary/Treasurer

Notification of the meeting was distributed on February 6, 2026 to *Upstate Today*, *Anderson Independent-Mail*, *Westminster News*, *Keowee Courier*, WGOG Radio, WSNW Radio, City of Seneca Council, City of Walhalla Council, City of Westminster Council, Oconee County Council, SC DHEC, www.ojrsa.org, and posted at the OJRSA Administration Building.



Ad Hoc Reconstitution Committee and Executive Committee

OJRSA Operations & Administration Building

Lamar Bailes Board Room

February 12, 2026 at 9:00 AM

This advisory committee was established by the OJRSA Board of Commissioners at its August 4, 2025 meeting to consider the reorganization recommendations as identified in the [Ad Hoc Sewer Feasibility Implementation Committee Final Recommendations](#) report. This committee can neither create policy nor make decisions on behalf of the OJRSA or other wastewater service providers within the area. The recommendations are available at www.ojrsa.org/info.

OJRSA commission and committee meetings may be attended in person at the address listed above. The OJRSA will also broadcast meetings live on its YouTube channel at www.youtube.com/@OconeeJRSA (if there is a technical issue preventing the livestreaming of the meeting, then a recording will be published on the channel as soon as possible). For those not able to attend in person, then the OJRSA Board or Committee Chair will accept public comments by mail (623 Return Church Rd, Seneca, SC 29678) or at info@ojrsa.org. Comments must comply with the public session instructions as stated on the meeting agenda and will be received up until one hour prior to the scheduled meeting. If there is not a public session scheduled for a meeting, then comments shall not be accepted.

Agenda

- A. Call to Order** – Kevin Bronson, Committee Chair
- B. Approval of Minutes**
 - Ad Hoc Reconstitution Committee and Executive Committee Meeting of December 11, 2025
 - Ad Hoc Reconstitution Committee and Executive Committee Meeting of January 8, 2026 **Canceled due to lack of agenda items**
- C. Committee Discussion and Action Items**
 1. Receive Quarterly Progress Report No. 2 as submitted to South Carolina Rural Infrastructure Authority, OJRSA Board, and Oconee County (Exhibit A) – Chris Eleazer, Committee Member
 2. Update on legislative amendment (Exhibit B) – Lawrence Flynn, OJRSA Counsel
 3. Review and discuss financial study proposals from Raftelis and First Tryon (Exhibits C and D) – Angie Mettlen, Facilitator
 4. Consider long-term commitment from Oconee County as to areas to concentrate on growth and how it relates to the consolidation as mentioned during the December committee meeting – Kevin Bronson, Committee Chair
 5. Discuss wholesale agreement options as mentioned during the December committee meeting – Kevin Bronson, Committee Chair
 6. Communications with elected officials and leadership: feedback and future memo requests – Katherine Amidon, Facilitator
 7. Establish dates for facilitators to meet individually with municipal and county administration – Katherine Amidon, Facilitator
- D. Committee Member Discussion** – Led by Kevin Bronson, Committee Chair
Discussion can be related to matters addressed in this meeting or for future consideration by the Board or Committee. Voting is not permitted during this session.

E. Adjourn

Upcoming Meetings

All meetings to be held in the Lamar Bailes Board Room unless noted otherwise.

- Operations & Planning Committee – February 19, 2026 at 8:30 AM
- Finance & Administration Committee – February 24, 2026 at 9:00 AM
- Board of Commissioners – March 2, 2026 at 4:00 PM
- Reconstitution Committee and Executive Committee – March 12, 2026 at 9:00 AM

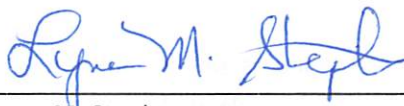
Quarterly Progress Report: OJRSA Regional Feasibility and Reconstitution
Report No. 2
January 20, 2026

Submittal Statement

This report is provided to the South Carolina Rural Infrastructure Authority, Oconee Joint Regional Sewer Authority ("OJRSA") Board of Commissioners, and Oconee County Council in accordance with the recommendations provided by the Ad Hoc Regional Feasibility Study Implementation Committee and as accepted by the OJRSA Board of Commissioners on July 15, 2025.



Christopher R. Eleazer
OJRSA Executive Director, and
OJRSA Ad Hoc Reconstitution Committee Member



Lynn M. Stephens
OJRSA Secretary/Treasurer

Quarterly Progress Report: OJRSA Regional Feasibility and Reconstitution

Report No. 2

January 20, 2026

Background

In 2022, the Oconee Joint Regional Sewer Authority (“OJRSA” or “Authority”) was awarded a Regional Feasibility Planning Grant¹ by the South Carolina Rural Infrastructure Authority (“RIA”). OJRSA subsequently procured the services of W.K. Dickson (now, Ardurra) to develop a comprehensive Regional Feasibility Planning Study (“Planning Study”) to determine if regionalizing sewer collection, conveyance, and treatment in Oconee County, South Carolina (“County”) will streamline service delivery and enhance the success of the community and its quality of life. The Planning Study² included the analysis and recommendations in the following core areas: (1) governance structure; (2) revenues and finance; (3) environmental compliance, (4) utility resources, and (5) efficiency in operations and service.

The Planning Study was completed in August 2024 and adopted by the OJRSA Board of Commissioners (“Board”) in September 2024. A special Ad Hoc Regional Feasibility Study Implementation Committee (“Feasibility Committee”) was established by the Board in November 2024 to review, discuss, and evaluate the Planning Study’s primary recommendations and to provide independent recommendations for implementing this restructuring.

The Feasibility Committee established five major recommendations to reorganize/reconstitute the OJRSA under the South Carolina Joint Authority Water and Sewer Systems Act (the “Act”), as follows:

1. The collection systems of current Authority members and Oconee County should be consolidated into one combined system – owned, operated, and maintained by the reconstituted Authority.
2. The Authority should be reconstituted with a new five-member Board of Commissioners (the “New Board”).
3. The governance documents of the reconstituted Authority will be drafted and supersede all existing Authority governance documents and contracts, which must be dissolved as a part of this process. These documents will also provide that the reconstituted Authority will have the power to provide retail sewer services within its service area as necessary to support the operation of the consolidated collection systems. This should be finalized upon completion of the consolidation but can be drafted during the consolidation process.
4. The current Board will dissolve the Feasibility Committee and then establish a working group or smaller ad hoc committee to oversee and guide the initial implementation steps outlined above (the “Reconstitution Committee”³).
5. It is recommended that a communications plan for the reorganization be developed, which should be used by all entities involved. This plan will ensure clear and consistent messaging while also allowing for input from residents and customers of the Authority. Maintaining an open process is crucial to maximize the chances of success in consolidating the collection systems and establishing the reconstituted Authority with the New Board.

The Feasibility Committee noted the recommendations were vital to the long-term success of the Authority, and in the absence of the implementation of these recommendations, the OJRSA runs the risk of significant regulatory compliance matters, lack of funding, and restrictions on growth and development of the County as a whole.

The final Feasibility Committee recommendations, which were presented to and accepted by the Board at a joint meeting with Oconee County Council in July 2025, included a list of specific tasks which were established by the Feasibility Committee with timelines associated with each function. These included:

1. Within 45 days (August 29, 2025)⁴, the current Board will dissolve the Feasibility Committee and

¹ RIA Grant Number RGRG-23-5006

² *Regional Feasibility Planning Study 2024* by W.K. Dickson, Bolton & Menk, and Willdan Financial Services. (www.ojrsa.org/info)

³ This committee was identified in the recommendations as the “Implementation Committee”

⁴ Target dates are included for each based on date the recommendations were accepted by the Board

Quarterly Progress Report: OJRSA Regional Feasibility and Reconstitution**Report No. 2**

January 20, 2026

establish the Reconstitution Committee for further implementation oversight.

2. On a quarterly basis, the Reconstitution Committee will provide an update to RIA, the current Board, and Oconee County on the progress of the implementation of these initial recommendations.
3. Within 45 days (August 29, 2025), the legislative revisions to the Act will be finalized and provided to the Oconee County Delegation (“Delegation”). Consultation shall be made with the Delegation on whether lobbyist support will be needed.
4. Within 90 days (October 13, 2025), resolutions of support for system consolidation/Authority reorganization will be provided to and adopted by each governing body affected by the recommendations, including the Board, Seneca City Council, Walhalla City Council, Westminster City Council, West Union Town Council, and Oconee County Council.
5. Within 120 days (November 12, 2025), consultants shall be engaged, and the process of collection system evaluation (technical) and valuation (financial) will be initiated, including identification of potential funding for this effort and immediate rehabilitation projects that may be identified or on current Capital Improvement Plans (“CIP”). Additionally, a rate consultant will be engaged.
6. Within 120 days (November 12, 2025), a Communications Plan will be developed under the guidance of the Implementation Committee and provided to all entities involved.
7. Within 60 days of the approved changes to Act being approved (likely July/August 2026), the list of recommendations for the initial commissioners for the reconstituted Authority (“New Commission”) will be provided to the Delegation.
8. Within 15 months (February 27, 2027), the evaluation and valuation of collection systems will be completed.
9. Within 18 months (May 12, 2027), the determination of a timeline for developing a unified, equitable rate structure will be provided as a part of the initial terms for collection system consolidation.
10. Within 24 months (July 15, 2027), legal documents to transfer collection system assets to the Authority will be executed, as well as all necessary reconstitution documents.
11. Within 25 months (August 16, 2027), if the legislative amendments have not been approved, plans for consolidation under the amended Act will be abandoned. Thereupon, the Authority will proceed to consolidate the member system and implement the reconstitution under the existing Act, with such process to be finalized by no later than 36 months (July 17, 2028). Additionally, all members shall be issued permits in compliance with the OJRSA Sewer Use Regulation (“SUR”) and added as co-permittees under the National Pollutant Discharge Elimination System (“NPDES”) permit.

Summary of Current Actions

This section separately addresses each of the specific tasks identified in the Background section above.

Committee Members

The following are members of the Ad Hoc Reconstitution Committee (also referred to herein as the “Committee”):

- Appalachian Council of Governments – Chip Bentley
- Oconee County – Glenn Hart⁵
- OJRSA – Chris Eleazer
- OJRSA Legal Counsel – Lawrence Flynn
- Seneca – Scott Moulder⁶

⁵ Glenn Hart replaced former Oconee County Amanda Brock on the Reconstitution Committee in December 2025. Mr. Hart is a member of Oconee County Council who represents County District 5.

⁶ Also a member of OJRSA Executive Committee

Quarterly Progress Report: OJRSA Regional Feasibility and Reconstitution**Report No. 2**

January 20, 2026

- Walhalla – Celia Myers **Error! Bookmark not defined.**
- Westminster – Kevin Bronson **Error! Bookmark not defined.**
- Facilitator⁷ – Katherine Amidon
- Facilitator⁷ – Joel Jones
- Facilitator⁷ – Angie Mettlen

Town of West Union Mayor Linda Oliver has also participated in the meetings as a nonvoting member.

Committee Meetings

The following events and meetings occurred during the reporting period:

- October 9, 2025 – Ad Hoc Reconstitution Committee and OJRSA Executive Committee meeting
- November 13, 2025 – Ad Hoc Reconstitution Committee and OJRSA Executive Committee meeting
- December 11, 2025 – Ad Hoc Reconstitution Committee and OJRSA Executive Committee meeting

Recommendation Item 1: Dissolve Feasibility Committee and Create New Committee

Target Date: August 29, 2025

Status: Complete

See Report No. 1 for information.

Recommendation Item 2: Submit Quarterly Report

Target Date: Within 14 days after completion of each calendar quarter

Status: Report #2 complete

This quarterly report has been prepared and submitted in accordance with Recommendation Item 2. Best efforts will be made to submit quarterly reports to RIA within two (2) weeks of the conclusion of each calendar quarter⁸ until the conclusion of this program.

Recommendation Item 3: Submit Joint Authority Water and Sewer System Act Draft to Oconee County Delegation

Target Date: August 29, 2025

Status: In Progress

A draft version of the legislation was submitted to Senator Thomas Alexander (S.C. Senate District 1) on November 3, 2025. It is understood that the version was provided by the senator to the senate's legal counsel as there has been communication between him and OJRSA counsel during November and December.

Legal counsel has been working with the legislative draftsmen in the General Assembly, and anticipated the amended version of the Act to be introduced in the very near future.

Recommendation Item 4: Adoption of Resolutions of Support

Target Date: October 13, 2025

Status: Partially Complete

The following resolutions of support for wastewater system consolidation/Authority reorganization have been adopted by the following as of December 31, 2025:

- Seneca – August 26, 2025
- OJRSA – September 8, 2025
- Westminster – September 9, 2025
- Walhalla – September 16, 2025

⁷ Facilitators are nonvoting members

⁸ The end of March, June, September, and December of each year

Quarterly Progress Report: OJRSA Regional Feasibility and Reconstitution**Report No. 2**

January 20, 2026

- West Union – December 9, 2025

Those remaining to approve the matter include:

- Oconee County – It is unknown if and when the County will consider the resolution. Copies have been submitted to the County during Quarter 3 and Quarter 4 of 2025, but no action has been taken as of this report.

Recommendation Item 5: Initiate Collection System Technical Evaluation and Financial Valuation

Target Date: November 12, 2025

Status: To begin next quarter

This task is anticipated to begin during the first quarter of 2026.

Recommendation Item 6: Develop Communications Plan

Target Date: November 12, 2025

Status: Began in December 2025

The first draft version of communications was presented during the December meeting. It was decided to wait until after new city and town councilmembers took their oath of office in early January before disseminating the memo.

Recommendation Item 7: Consider Initial Commissioners for New Authority

Target Date: Within 60 days of approved changes to Act (likely July/August 2026)

Status: Contingent on legislative approval

If the recommended amendments to the Act are approved by the South Carolina Legislature and signed into law by the Governor, then the list of possible candidates for the New Commission will be provided to the Delegation soon thereafter (assuming the proper filing and reconstitution of the Authority).

Recommendation Item 8: Complete Technical Evaluation and Valuation of Collection Systems

Target Date: February 27, 2027

Status: Not started

Recommendation Item 5 must occur before project can be completed.

Recommendation Item 9: Develop Unified, Equitable Rate Structure

Target Date: May 12, 2027

Status: Not started

Recommendation Item 8 must be completed prior to beginning this task.

Recommendation Item 10: Execute Transfer of Wastewater Collection System Assets and Reconstitution Documents

Target Date: July 15, 2027

Status: Not started

This task will begin much later in the process.

Recommendation Item 11 (contingency): Abandon Consolidation and Reconstitution Plan

Target Date: August 16, 2027

Status: Not applicable at this time

This contingency item will only apply if legislative amendments are not approved or if the Reconstitution Committee cannot reach consensus. That said, there are some questions from some of the entities regarding the proposed Board appointment process and voting allocations with the reduced number of

Quarterly Progress Report: OJRSA Regional Feasibility and Reconstitution**Report No. 2**

January 20, 2026

members. The facilitators recognize that these issues are ones that could derail the process. As such, they are working to clarify the process/voting allocations and address other concerns from the entities as they arise to keep this effort moving forward. The importance of transparent and open communication has been conveyed to the committee as the facilitators feel this to be a key factor in successfully completing the reconstitution of the authority.

Past Actions

See previous submittals for previous actions performed by the Reconstitution Committee.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39

A BILL

<<TITLE>>

Be it enacted by the General Assembly of the State of South Carolina:

SECTION 1. Section 6-25-20 of the S.C. Code is amended to read:

Section 6-25-20. For purposes of this chapter:

(1) "Joint Authority Water and Sewer System" or "joint system" means a government entity organized under this chapter to undertake or acquire a water or sewer project.

(2) "State" means the State of South Carolina.

(3) "Project" means a project undertaken by a joint authority water and sewer system to:

(a) impound, produce, treat, transmit, distribute, sell, and service water to a member, or to an authority that is not a member but who is engaged in providing water or sewer service, or to any other person or entity if water service is not otherwise available from any other source when approved by the governing body of each member; and

(b) collect, transport, process, treat, dispose, and control municipal, domestic, industrial, or communal waste, flood water, or storm water, whether in fluid, solid, or composite state, including specifically the control, abatement, or reduction of pollution for a member, or for an authority that is not a member and is engaged in waste and wastewater collection, treatment, and disposal, or to any other person or entity if sewer service is not otherwise available from any other source when approved by the governing body of each member.

(4) "Cost" or "cost of a project" means, but is not limited to, the cost of acquisition, construction, reconstruction, improvement, enlargement, or extension of any project, including the cost of studies, plans, specifications, surveys, and estimates of costs and revenues relating to the project; the cost of land, land rights, rights-of-way and easements, water rights, fees, permits, approvals, licenses, certificates, franchises, and the preparation of applications for and security for them; administrative, legal, professional, engineering, and inspection expenses; financing fees, expenses, and costs; working capital; insurance; interest on the bonds during the period of construction and for a reasonable period after construction as may be determined by the commission of the joint system; establishment of

1 reserves; and all other expenditures of the joint system incidental, necessary, or convenient to the
2 acquisition, construction, reconstruction, improvement, enlargement, or extension of any project and
3 the placing of the project in operation.

4 (5) “Governing body” means with respect to an authority; the board, commission, council, or other
5 entity charged by law with governing the authority.

6 (6) “Authority” includes:

7 (a) a county or municipality incorporated under the laws of this State;

8 (b) a consolidated political subdivision of this State;

9 (c) a commission of public works; and

10 (d) an agency or public body created under the laws of this State and authorized by legislation to
11 be engaged in the sale and service of water for industrial and domestic purposes, or the collection for
12 treatment of wastewater.

13 (7) “Revenue bonds” and “bonds” mean bonds, notes, certificates, or other obligations of a joint
14 system issued pursuant to the provisions of this chapter and include a refinancing or refunding of bonds,
15 notes, certificates, or other obligations, but which must be paid solely from the revenue or another
16 source of funds available to a joint system.

17 (8) “Member of a joint system” means an authority that has taken the actions necessary to form or
18 join the joint system.

19 (9) “Construction note” or “note” means a note of a joint system issued to provide funding for the
20 creation of a financing pool and the costs associated with it.

21 (10) “Financing agreement” means an agreement entered into by a joint system organized to create
22 a financing pool and a member of it in connection with the lending of the proceeds of construction
23 notes or portion thereof by the joint system to the member so as to provide for the repayment of amounts
24 loaned and interest on it by the member to the joint system.

25 (11) “Financing pool” means a fund of money, obtained through the issuance of a construction note
26 of a joint authority water and sewer system, which may be loaned to the members of it by way of
27 interim financing. A joint system may not lend more than five percent of the principal amount of a
28 financing pool to a not-for-profit corporation established pursuant to Chapter 35 of Title 33.

29 (12) “Government” means the United States of America, acting through the United States
30 Department of Agriculture, or its successor, and the agencies and divisions of it.

31 (13) “Interim financing” means bond anticipation notes issued pursuant to the provisions of Sections
32 11-17-10 to 11-17-120 in anticipation of the issuance of bonds of an authority to be sold to the
33 government.

34 (14) “Legislative Delegation” means all members of the South Carolina Senate and South Carolina
35 House of Representatives representing any county where a joint system is located.

36 (15) “Governor” means the Governor of the State of South Carolina.

1

2 SECTION 2. Section 6-25-50 of the S.C. Code is amended to read:

3

4 Section 6-25-50. (A) The governing bodies of the members of a joint system shall form an agreement
5 specifying the number of commissioners ~~each member may appoint to a commission created~~ to govern
6 the joint system pursuant to Section 6-25-60.

7 (B) ~~Two or more commissioners~~ The proposed members of a joint system shall jointly file an
8 application with the Secretary of State ~~an application signed by the commissioner of each proposed~~
9 ~~member~~ setting forth:

10 (1) the ~~names~~ number of all proposed members of the joint system, the number of proposed
11 commissioners, and their respective appointed commissioners the method of appointment pursuant to
12 Section 6-25-60(B);

13 (2) a certified copy of a resolution of each member determining it is in its best interest to participate
14 in the proposed joint system;

15 ~~— (a) the resolution of each member determining it is in its best interest to participate in the~~
16 ~~proposed joint system; and~~

17 ~~— (b) the resolution appointing the member's commissioner;~~

18 (3) the desire that the joint system be organized as a public body corporate and politic under this
19 chapter;

20 (4) the name which is proposed for the joint system; and

21 (5) the purpose for creation of the joint system.

22 The Secretary of State shall file the application if after examining it and determining that it complies
23 with the requirements in this section and that the proposed name of the joint system is not identical
24 with that of any other corporation of the State or any agency or instrumentality or so nearly similar as
25 to lead to confusion and uncertainty.

26 After the application has been filed, the Secretary of State shall issue a corporate certificate that must
27 be filed with the application, and the joint system then must be constituted a public body corporate and
28 politic under the name proposed in the application. The corporate certificate shall set forth ~~the names~~
29 ~~of all voting members and of~~ the name of the joint system. There also must be stated upon the corporate
30 certificate the purpose for which it has been created, as set forth in the application. Notice of the
31 issuance of such corporate certificate must be given to all members of the joint system by the Secretary
32 of State.

33 In any suit, action, or proceeding involving the validity or enforcement of, or relating to, contract of
34 a joint system, the joint system in the absence of establishing fraud shall be conclusively considered to
35 have been established in accordance with the provisions of this chapter upon proof of the issuance of
36 the certificate by the Secretary of State. A copy of the certificate, duly certified by the Secretary of

1 State, is admissible in evidence in any suit, action, or proceeding and is conclusive proof of the filing
2 and contents.

3
4 SECTION 3. Section 6-25-60 of the S.C. Code is amended to read:

5
6 Section 6-25-60. (A) The management and control of a joint system is vested in a commission that
7 may consist of no fewer than five members and no more than eleven members. A commissioner has
8 one vote and may have additional votes as a majority of the members of the joint system determines.
9 Notwithstanding the provisions of this subsection requiring the commission managing a joint system
10 to have no fewer than five members and no more than eleven members, a joint system in existence on
11 this section's effective date and having fewer than five members or more than eleven members on this
12 section's effective date may continue to maintain the number of members serving on the section's
13 effective date and may add additional members as its commissioners determine.

14 (B) As contemplated by the initial application to the Secretary of State, commissioners serving on
15 the commission may be appointed under one of the following procedures:

16 (1) The governing body of each voting member of a joint system shall appoint ~~a commissioner~~
17 ~~one or more commissioners, pursuant to Section 6-25-50(A), to serve as a commissioner of the joint~~
18 ~~system. A commissioner has one vote and may have additional votes as a majority of the members of~~
19 ~~the joint system determines.~~ A commissioner serves at the pleasure of the governing body by which he
20 was appointed. A commissioner, before entering upon his duties, shall take and subscribe to an oath
21 before a person authorized by law to administer oaths to execute the duties of his office faithfully and
22 impartially, and a record of each oath must be filed with the governing body of the appointing authority.
23 ~~—Notwithstanding the provisions of this subsection requiring the commission managing a joint system~~
24 ~~to have no fewer than five members and no more than eleven members, a joint system in existence on~~
25 ~~this section's effective date and having fewer than five members or more than eleven members on this~~
26 ~~section's effective date may continue to maintain the number of members serving on the section's~~
27 ~~effective date and may add additional members as its commissioners determine.~~

28 In the event there are an even number of members of a joint system, the project contract, bylaws or
29 other similar agreement for the joint system may authorize one additional member of the commission;
30 such additional commissioner shall be recommended by the legislative delegation from each county
31 where the joint system is located, and upon receipt of such recommendation, such additional
32 commissioner shall be appointed by the Governor. Any gubernatorial appointment shall be for a term
33 of four years and shall serve until a duly appointed successor is appointed and qualified. Any
34 commissioner appointed by the Governor hereunder must reside within a household receiving utility
35 services from the joint system or a member of the joint system. Any vacancy of such member must be

1 filled for the remainder of the unexpired term in the same manner as the original appointment. If a new
2 member of a joint system is added under the provisions hereof such that there becomes an odd number
3 of members of a joint system, any gubernatorial appointed commissioner shall be deemed to
4 automatically vacate his position as a commissioner as of the date of the admission of such new member
5 of a joint system and their respective appointment of a new commissioner.

6 (2) The commissioners may be appointed by the Governor in accordance with the following
7 procedures:

8 (a) The Governor, based upon the recommendation of the legislative delegation from each
9 county that the joint system operates, shall appoint each commissioner. Each appointed commissioner
10 must reside within a household receiving utility services from the joint system or a member of the joint
11 system. In making such appointments, there shall be at least one commissioner appointed by the
12 Governor from the service area of each member of the joint system.

13 (b) Excepting the initial appointments as necessary to create a staggered commission which may
14 be two or four years, respectively, each commissioner must be appointed and serve for a term of four
15 years and until his successor is appointed and qualified, provided that the terms of the commissioners
16 must be staggered such that approximately one-half of the total members appointed by the Governor
17 must be appointed or reappointed every two years. A vacancy must be filled for the remainder of the
18 unexpired term in the manner of the original appointment. Respecting the initial commission appointed
19 herein, the minority portion of the staggered membership, representing those authorities with the lowest
20 number of customers of the joint system, shall serve for an initial two-year term.

21 ~~(B)~~(C) The commissioners of the joint system shall annually, or biennially, if provided in the bylaws
22 of the joint system, elect, with each commissioner having one vote, one of the commissioners as
23 chairman, another as vice chairman, and other persons who may, but need not be commissioners, as
24 treasurer, secretary and, if desired, assistant secretary. The office of treasurer may be held by the
25 secretary or assistant secretary. The commission may also appoint such additional officers as it deems
26 necessary. The secretary or assistant secretary of the joint system shall keep a record of the proceedings
27 of the joint system, and the secretary must be the custodian of all books, records, documents, and papers
28 filed with the joint system, the minute book or journal of the joint system, and its official seal.

29 ~~(C)~~(D) A majority of the commissioners of the joint system shall constitute a quorum. A vacancy on
30 the commission of the joint system shall not impair the right of a quorum to exercise all rights and
31 perform all the duties of a joint system. Any action taken by the joint system under the provisions of
32 this chapter may be authorized by resolution at any regular or special meeting held pursuant to notice
33 in accordance with bylaws of the joint system, and each resolution shall take effect immediately and
34 need not be published or posted. Except as is otherwise provided in this chapter or in the bylaws of the
35 joint system, a majority of the votes which the commissioners present are entitled to cast, with a quorum
36 present, shall be necessary and sufficient to take any action or to pass any resolution. No commissioner

1 of a joint system shall receive any compensation solely for the performance of duties as a
2 commissioner, but each commissioner may be paid per diem, mileage, and subsistence expenses, as
3 provided by law for state boards, committees, and commissions, incurred while engaged in the
4 performance of such duties.

5 (E) All commissioners shall hold the qualifications of an elector.

6 (F) Commissioners appointed under subsection (B)(2) may not be an officer or employee of a
7 member of a joint system, and no commissioner shall be permitted to serve on an ex officio basis.
8 Separately, for commissioners appointed under subsection (B)(1), the members of the joint system may
9 include a restriction in the project contract, bylaws or other agreement for the joint system that no
10 commissioner may be an officer or employee of a member of a joint system, and no commissioner shall
11 be permitted to serve on an ex officio basis.

12 (G) Any commissioner appointed hereunder shall be deemed to forfeit his respective position if such
13 person (1) lacks, at any time during his term of office, any qualifications for the office prescribed by
14 general law and the Constitution, or (2) is convicted of any crime, other than civil infractions or
15 misdemeanors for which no imprisonment is imposed.

16
17 SECTION 4. Section 6-25-70 of the S.C. Code is amended to read:

18
19 Section 6-25-70. (A) After the creation of a joint system, any other authority may become a member
20 of the joint system upon:

21 (1) adoption of a resolution or ordinance by the governing body complying with the requirements
22 of Section 6-25-40 including publication of notice;

23 (2) submission of an application to the joint system; and

24 (3) approval of the application by resolution of the governing body of each member of the joint
25 system except in the case of a joint system organized for the purpose of creating a financing pool, in
26 which case the application must be approved by resolution of the commission.

27 (B) A member may withdraw from a joint system by resolution or ordinance of its governing body.
28 However, Aa contractual right acquired or contractual obligation incurred by a member while it was a
29 member, expressly including any indebtedness or any obligation to make payments thereon, remains
30 in full force and effect after the member's withdrawal.

31 (C) Notice of a change in membership must be filed in the Office of the Secretary of State. No change
32 is final until this filing occurs. The filing is not required if a joint system is organized only for the
33 purpose of creating a financing pool.

34 (D) If a new member of the joint system is added hereunder, the approval documentation required
35 under subsection (A)(3) shall determine whether any new commissioners shall be added to the
36 commission as necessary to support such new member of the joint system. If a new commissioner is

1 added, either by the members of the joint system or the Governor, as applicable, each such
2 commissioner shall be appointed immediately.

3
4 SECTION 5. Section 6-25-80 of the S.C. Code is amended to read:

5
6 Section 6-25-80. Whenever the commission of a joint system and the governing body of each of its
7 members shall by resolution or ordinance determine that the purposes for which the joint system was
8 formed have been substantially fulfilled and that all bonds issued and all other obligations incurred by
9 the joint system have been fully paid or satisfied, the commission and members may declare the joint
10 system to be dissolved. On the effective date of the resolution or ordinance, the title to all funds and
11 other income and property owned by the joint system at the time of dissolution must be disbursed to
12 the voting members of the joint system according to its bylaws.

13 In the discretion of the members of a joint system for the proper and efficient operation of any joint
14 system, an existing joint system may be reconstituted by following the procedures for the creation of a
15 new joint system, mutatis mutandis. In the event of a reconstitution, any former member may elect to
16 withdrawal from the joint system prior to the effective date of the reconstitution by submitting a petition
17 to the joint system, which shall be filed with the new application under Section 6-25-50 above. No
18 withdrawal shall be permitted unless and until all contractual rights and obligations, including debt
19 obligations, of the withdrawing member have been fulfilled to the satisfaction of the remaining
20 members, as certified in a resolution or ordinance of the remaining members filed with the application.
21 Upon withdrawal, the withdrawing member's capacity rights in the project shall immediately terminate.

22
23 SECTION 6. Section 6-25-110 of the S.C. Code is amended to read:

24
25 Section 6-25-110. A joint system may incur debt for any of its purposes and may issue bonds
26 pledging to the payment as to both principal and interest the revenues, or any portion, derived or to be
27 derived from all or any of its projects and any additions and betterments or extensions or contributions
28 or advances from its members or other sources of funds available to it. A joint system may not undertake
29 a project required to be financed, in whole or in part, with the proceeds of bonds without the approval
30 of the governing bodies of each member which is obligated or to be obligated under any contract for
31 the payment of amounts to be pledged as security therefore and a favorable vote of two-thirds of all
32 commissioners. Notwithstanding the foregoing, when a commission is appointed under Section 6-25-
33 60(B)(2), no separate approval of the governing bodies of each member shall be required for the
34 issuance of any bonds, and such bonds shall be authorized and approved by a simple majority of the
35 commissioners. Any project may be preauthorized, preapproved or otherwise permitted under the terms
36 of the project contract for the joint system, and such authority, approval or permission shall constitute

1 all necessary approval of the respective governing bodies of each member herein. A joint system
2 formed only for the purpose of creating a financing pool may issue notes in anticipation of the issuance
3 of bonds by its members to the government.
4

5 SECTION 7. Section 6-25-128 of the S.C. Code is amended to read:
6

7 Section 6-25-128. An authority may contract to buy from the joint system water required for its
8 present or future requirements, including the capacity and output, or a portion or share of one or more
9 specified projects. An authority also may contract for the collection or treatment of wastewater,
10 including present or future capacity, or a portion or share of another project. The creation of a joint
11 system is an alternative method whereby an authority may obtain the benefits and assume the
12 responsibilities of ownership in a project, so a contract may provide that the authority forming the
13 contract is obligated to make a payment required by the contract whether or not a project is completed,
14 operable, or operating notwithstanding the suspension, interruption, interference, reduction, or
15 curtailment of the output of a project or the water contracted for, and that the payments under the
16 contract are not subject to reduction, whether by offset or otherwise, and are not conditioned upon the
17 performance or nonperformance of the joint system or any other member of the joint system under the
18 contract or any other instrument. A contract with respect to the sale or purchase of capacity or output,
19 or a portion or share of them, of a project entered into between a joint system and its member authorities
20 also may provide that if an authority or authorities default in the payment of its or their obligations with
21 respect to the purchase of the capacity or output, or a portion or share of them, in that event the
22 remaining member authorities which are purchasing capacity and output under the contract are required
23 to accept and pay for and are entitled proportionately to and may use or otherwise dispose of the
24 capacity or output which was to be purchased by the defaulting authority.

25 A contract concerning the sale or purchase of capacity and output from a project may extend for a
26 period not exceeding fifty years from the date of the contract and may be renewable and extended upon
27 terms as the parties may agree for not exceeding an additional fifty years; and the execution and
28 effectiveness is not subject to any authorizations or approvals by the State or any agency, commission,
29 or instrumentality or political subdivision of them. The contract may further provide that bonds or other
30 indebtedness of the joint system may exceed the term of an initial or existing contract between or among
31 the joint system and the respective members of the joint system, and in such event the contract, or at
32 least the payment obligations of each member, shall be automatically extended to a period
33 commensurate with the term of the bonds or other indebtedness.

34 Payments by an authority under a contract for the purchase of capacity and output from a joint system
35 may be made from the revenues derived from the ownership and operation of the water system of the
36 authority or from such other sources of funds as may be available, including any amounts received as

1 payments in lieu of taxes. An authority may not pledge its full faith, credit, and taxing power to secure
2 its obligations to the joint system or the bonds of the joint system. An authority is obligated to fix,
3 charge, and collect rents, rates, fees, and charges for water or sewer services, facilities, and
4 commodities sold, furnished, or supplied through its water or sewer system sufficient to provide
5 revenues adequate to meet its obligations under any contract and to pay any and all other amounts
6 payable from or constituting a charge and lien upon the revenues, including amounts sufficient to pay
7 the principal of and interest on general obligation bonds, if any, heretofore or hereafter issued by the
8 authority for purposes related to its water or sewer system.

9 An authority that is a member of a joint system may furnish the joint system with money derived
10 from the ownership and operation of its water or sewer system or facilities and provide the joint system
11 with personnel, equipment, and property, both real and personal, and from any other sources legally
12 available to it for such purposes. An authority also may provide services to a joint system.

13 A member of a joint system may contract for, advance, or contribute funds derived from the
14 ownership and operation of its water or sewer system or facilities or from another legal source to a joint
15 system as agreed upon by the joint system and the member, and the joint system shall repay the
16 advances or contributions from the proceeds of bonds, operating revenue, or other funds of the joint
17 system, together with interest as agreed upon by the member and the joint system.

18
19 SECTION 8. This act takes effect upon approval by the Governor.

20 ----XX----



February 2, 2026

Mr. Chris Eleazar
Executive Director
Oconee Joint Regional Sewer Authority
623 Return Church Road
Seneca, SC 29678

Subject: Proposal for Oconee Joint Regional Sewer Authority Rate Study

Dear Mr. Eleazar:

Raftelis Financial Consultants, Inc. (Raftelis) is pleased to submit this proposal to provide financial consulting services to the Oconee Joint Regional Sewer Authority (OJRSA). We appreciate the opportunity to submit this proposal, which details our understanding and approach to meeting OJRSA's objectives.

Project Understanding

OJRSA was established through a series of legal acts, resolutions and agreements that began with the creation of the Oconee County Sewer Commission in 1971. Since that time, several agreements have been made to clarify roles and responsibilities with regard to the provisions of sewer in Oconee County, ultimately ending with the creation of OJRSA in 2007. Entities involved in OJRSA include Oconee County, OJRSA, the City of Seneca, the City of Walhalla, the City of Westminster, and the Town of West Union.

In 2024, OJRSA secured funding from the South Carolina Rural Infrastructure Authority to fund a regional sewer feasibility study for Oconee County, SC. The goal of the study was to provide insight into key issues facing sewer service in the County and to outline recommendations to ensure that sewer operations in Oconee County remain viable for the future. The Study, which was performed by Ardurra (formerly W.K. Dickson & Co, Inc), Bolton & Menk, Inc. and Willdan Financial Services, was completed in August 2024 (2024 Regional Feasibility Planning Study) and provided several recommendations and next steps, which include the completion of a detailed financial and cost-of-service study that considers the 20-year capital improvement needs .

OJRSA has requested that Raftelis, in collaboration with Ardurra, Bolton & Menk, Pope Flynn, LLC (legal counsel), and First Tryon Advisors (financial advisor), together the "Project Team", prepare a scope of services to perform the detailed financial and cost-of-service analysis as identified in the 2024 Regional Feasibility Planning Study. The following project approach details the tasks that we believe are necessary to complete the study for OJRSA.

Scope of Services

We have developed the following Scope of Services based on our understanding of OJRSA's needs. The scope of services can be adjusted, as needed, to better suit the needs of OJRSA or address other rate and finance-related issues if they arise. Our proposed scope of services includes the items listed below.

Task 1: Project Initiation, Management, and Data Collection

The project management task begins with the submittal of this engagement letter and continues throughout the duration of the Study. It is designed to ensure the Study progresses in an efficient and deliberate manner. This task will include administrative components related to project management and quality assurance and control processes.

As part of this task and since Raftelis will be a new addition to the team that performed the 2024 Regional Feasibility Planning Study, a kick-off meeting will be held to ensure we have a thorough understanding of all available information for this study and the relationships among stakeholders.

Raftelis will prepare and submit to OJRSA and member entities a detailed data request list so readily available data can be forwarded to Raftelis. The data required will include, but not be limited to, operating and capital budgets, customer billing information, financial reports, population or growth forecasts, ordinances, and contractual agreements. Note that this information will be needed from each entity (Oconee County, OJRSA, the City of Seneca, the City of Walhalla, the City of Westminster, and the Town of West Union).

Task 2: Project Revenue Requirements

The first step in the study process will be developing forecasts of revenue requirements. The revenue requirements will include all operating and maintenance (O&M) costs, capital costs (including annual debt service payments and cash-financed capital), and reserve requirements.

Using information and documents provided as part of the 2024 Regional Feasibility Planning Study and information provided in response to the data request, Raftelis will prepare a revenue requirement forecast for OJRSA. The revenue requirements will consider costs for a consolidated system to include OJRSA, Oconee County, City of Seneca, City of Walhalla, City of Westminster, and the Town of West Union.

Raftelis understands that the data provided as part of the 2024 Regional Feasibility Planning Study will be used to determine a projection of operating expenses for a consolidated system and entity. Raftelis will rely on these estimates, as well as those from Ardurra and Bolton & Menk, to establish the combined system operating costs. To the extent necessary, Raftelis will collaborate with the Project Team to ensure that reasonable estimates for additional operating costs and/or cost efficiencies from economies of scale are considered. A forecast of system operating expenses will be prepared that accounts for cost increases driven by system growth and general inflation.

The projection of revenue requirements will reflect the individual system's current and future capital needs, as established in the previous studies. Additionally, it is our understanding that each individual entity/utility has been asked to provide capital plans as a directive of the results of the 2024 Regional Feasibility Planning Study. Capital project costs will be compiled and, with assistance from Ardurra and Bolton & Menk, a five-to-ten-year capital project list will be established. Funding sources for future capital projects will include a combination of rates/cash, grants, and future debt (as discussed further in the following paragraph).

Revenue requirements must consider current and future debt service costs. Payment schedules for existing OJRSA debt will be paired with future debt service cost related to: 1) planned debt-funded capital projects for the combined system and 2) if applicable, the retirement of debt associated with the assets for the local collection systems (Oconee County, the City of Seneca, the City of Walhalla, the City of Westminster, and/or the Town of West Union). Raftelis will rely on First Tryon Advisors to advise on the size, timing, terms, and structure of all future debt issuances.

The forecast of revenue requirements will consider certain financial and debt policies, including debt service coverage and days cash on hand. Policies and metrics will be identified, tracked, and incorporated into the forecast of revenue requirements. Raftelis will meet with OJRSA staff to review all components of the forecast of revenue requirements. We will solicit staff input to ensure the forecast is consistent with the expressed financial objectives.

Task 3: Establish and Forecast Billable Units of Service

Raftelis will examine each entity's billing records to determine customer demand for wastewater service. To do so, Raftelis will use detailed water/sewer usage information from each of the sewer entities. Based on the information obtained, Raftelis will develop a forecast of billable units of service over a five-to-ten-year forecast period using growth assumptions for each entity or utility's service area. We will discuss key assumptions with OJRSA staff and the Project Team to ensure consistency with previous studies and local knowledge.

Task 4: Calculate Rates

The next step in the study process is to calculate retail rates for a combined system using the analyses from Tasks 2 and 3. Rates will be calculated using wastewater cost-of-service concepts for each year in the forecast period and adjusted, where possible, to provide for a smooth forecast of rates. Customer impact analyses will be performed to understand the impact of proposed rate changes to different types of customers from each entity. This will help OJRSA assess the full impacts on customers under individual and consolidated systems.

A combined/consolidated entity will also need to consider other rate/cost mechanisms to reflect the new structure of local sewer service. For example, it may be appropriate to consider a billing charge (cost per-bill charge) that OJRSA is responsible for paying to local water providers for billing on OJRSA's behalf. We will discuss these items with OJRSA and the Project Team at the kickoff meeting to ensure a comprehensive list of rates/charges for evaluation is established. Fee methodologies will be established that are straightforward and consistent with industry standards.

Task 5: Model Development

At the heart of any successful rate study is the model used to develop revenue requirements and perform operational and capital financial planning, review customer information, and calculate rates and revenues. The model incorporates the results of each of the other tasks in the engagement, and is sophisticated enough to perform the complex calculations involved in a comprehensive rate analysis with the ability to analyze various rate scenarios.

The model created for this engagement will be developed using Microsoft Excel and will be based on a model framework that incorporates industry-standard rate-setting methodologies in a user-

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

4

friendly manner. The rate model will be built using our innovative modeling approach and will include a customized and interactive dashboard.

Task 6: Recommendations & Presentation

Raftelis will be able to assist OJRSA as necessary in presenting the results of the study and supporting study recommendations. We will work with OJRSA to determine the most appropriate level of stakeholder interaction. For the purpose of this scope of services, we have included three in-person presentations.

Project Fees

We propose to complete the scope of work detailed in this engagement letter for fees and expenses not-to-exceed \$99,605. Estimated fees assume approximately 323 professional hours. Attachment A provides a work plan, detailing our anticipated level of effort. The project fees are based on our standard hourly billing rates for professional and administrative personnel assigned to the project, plus direct expenses. Expenses would relate to travel costs, computers, postage, supplies, etc.

It is our practice to bill monthly for fees and expenses as they are incurred during a project. The attached work plan provides an estimate of the time required to complete each task, and we reserve the right to shift hours among tasks and personnel as circumstances may change during the project. Total fees and expenses will be limited to the not-to-exceed amount unless specific approval for an adjustment in scope is approved by OJRSA. If actual fees incurred are less than the estimated fees in the work plan, then these savings will be retained by OJRSA.

Project Schedule

It is Raftelis' understanding that OJRSA would like to have the combined system rate study completed as soon as possible. Raftelis anticipates that the study can be completed by the end of September 2026, however, much of the analysis is dependent on information to be provided by outside parties. Raftelis will work with OJRSA to try and meet desired timeframe recognizing that there may be issues that arise.

We look forward to working with you and your team at OJRSA. Should you have any questions, please do not hesitate to contact me at (704)373-1199. If the provisions of this engagement letter are acceptable, please sign and return one copy of the letter for our files. We are delighted to have this opportunity to be of continued assistance to OJRSA.

Very truly yours,

RAFTELIS FINANCIAL CONSULTANTS, INC.



Melissa Levin
Executive Vice President

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

5

We accept the terms of this engagement letter:

_____	_____
Signature	Name of authorized agent
_____	_____
Date	Title

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

6

Attachment – Proposed Workplan

Tasks	Meetings		Hours				Total Fees & Expenses
	Virtual	In Person	Melissa Levin	Will Kerr	Barrett Funderburk	Total Hours	
1. Project Initiation, Management, and Data Collection	0	1	8	12	12	32	\$10,650
2. Project Revenue Requirements	2	0	8	16	40	64	\$18,680
3. Establish and Forecast Billable Units of Service	1	0	4	12	32	48	\$13,620
4. Calculate Rates	1	0	10	20	24	54	\$17,110
5. Model Development	0	0	1	8	24	33	\$8,995
6. Recommendations and Presentations	2	3	24	32	36	92	\$30,550
Total Meetings / Hours	6	4	55	100	168	323	–
Hourly Billing Rates	–	–	\$425	\$340	\$230	–	–
Total Professional Fees	–	–	\$23,375	\$34,000	\$38,640	–	\$96,015
						Total Expenses	\$3,590
						Total Fees & Expenses	\$99,605



6101 Carnegie Boulevard, Suite 210
Charlotte, NC 28209

WORK ORDER NUMBER 2

WORK ORDER to the Agreement dated December 7, 2021, by and between the Oconee Joint Regional Sewer Authority (the “**Client**”) and First Tryon Advisors, LLC (the “**Advisor**”).

SERVICES

The Advisor will provide the following Services under this Work Order:

- Evaluate and provide a detailed analysis of the Client's existing financial condition, credit profile and debt portfolio.
- Build a comprehensive financial planning model (the “Model”) to assist in evaluating and establishing the Client’s debt capacity for various projects, as well as evaluating the potential reconstitution of the Client and consolidation / merger of existing entities under the Client’s management, taking the following variables into consideration:
 - Project Specific Items:
 - Timing and amounts
 - Available revenue sources
 - Available funding structures
 - Financing term
 - Amortization/debt service
 - Prioritization of capital project needs
 - Reconstitution and Consolidation / Merger Specific Items:
 - Timing of proposed consolidation(s) / merger(s)
 - Existing and proposed cash flows of entities coming under the Client's management
 - Financial condition, credit profile and debt portfolio of entities coming under the Client's management
 - Revenue/cost/growth projections
 - Impact on financial ratios, coverages, etc.
- Work hand-in-hand with the Client's staff to refine the Model to help forecast future financial performance based on pro forma projections provided by the Client, evaluate the Client's debt capacity and affordability and assess the sensitivity of the Client's various planning assumptions.
- At the Client's request, participate in Board meetings, workshops and committee meetings to facilitate the development of the Model.

TERM

The Term with respect to the Services to be performed under this Work Order shall end 30 days after the completion of the Services described above, unless terminated earlier in accordance with the Agreement.

COMPENSATION

In establishing fees, the Advisor takes into account multiple factors, including the efficiency with which the work was done, the result achieved, the complexity of the matter and any special experience or expertise applied to it, any extraordinary scheduling or preemptive attention devoted to the project, and the degree of professional responsibility or liability undertaken by the firm.

For the services to be performed in connection with the above-mentioned Scope of Services, the Advisor proposes an hourly rate of \$400/hour with invoices to be processed on a monthly basis. The Advisor will consult with the Client if at any time the Advisor believes that circumstances require an adjustment to its fees. In addition, the

Oconee Joint Regional Sewer Authority
 Work Order Number 2
 January 5, 2026
 Page 2 of 2

Advisor will alert the Client when its cumulative fees reach \$25,000 at which point the Client can consent to additional work under this Work Order up to an additional \$25,000 or such other mutually agreeable amount.

In addition to the compensation outlined above, the Client will reimburse the Advisor for out-of-pocket expenses incurred in connection with the Services. Customary out-of-pocket expenses include, without limitation, costs of travel, meals, lodging, printing/copying, etc. The Advisor will bill the Client for such expenses at cost, with no mark-up. The Advisor will not bill the Client for indirect costs such as telephone, fax, and conference call services; instead, the Client will pay the Advisor an administrative expense fee equal to 4% of any invoiced fee for Services as reimbursement for costs not reasonably allocable on a client-by-client basis.

The Advisor is firmly committed to demonstrating value to the Client throughout the financing process. If at any time the Client believes that the Services provided are not consistent with the fees charged by the Advisor, the Client may adjust the fee for such Services to any amount the Client deems appropriate.

AGREED AND ACCEPTED this _____ day of _____, 2026:

OCONEE JOINT REGIONAL SEWER AUTHORITY

By: _____
 Name:
 Title:

FIRST TRYON ADVISORS, LLC

By: 
 Name: David Cheatwood
 Title: Managing Director

By: 
 Name: J. Walter Goldsmith
 Title: CEO



OCONEE JOINT REGIONAL SEWER AUTHORITY

Finance & Administration Committee

February 24, 2026

The Finance & Administration Committee meeting was held at the Coneross Creek Wastewater Treatment Plant.

Commissioners that were present:

- Seat 1 (Seneca): Josh Riches
- Seat 4 (Seneca At-Large): Marty McKee
- Seat 7 (Westminster): Scott Parris

Commissioners that were not present:

- Seat 5 (Walhalla): Celia Myers, Chair

OJRSA appointments and staff present were:

- Lynn Stephens, Secretary/Treasurer to the Board and Office Manager
- Chris Eleazer, Executive Director

Others present were:

- None

A) Call to Order – Mr. Parris called the meeting to order at 9:10 a.m. in Ms. Myers' absence.

B) Public Session – None.

C) Presentation and Discussion Items:

- 1. Update on Current Projects (Exhibit A)** – Mr. Eleazer stated that he executed the agreements for the scope of work for the preliminary engineering for the Speeds Creek force main replacement study project. This will include routing options and reviewing master plan items.

The Director explained how the OJRSA cannot finance projects currently. He stated the estimate to replace the force main (exactly like it is now) is \$3,000,000. If the Martin Creek force main is to be rerouted to bypass this station, this cost would only be for 5-10 years before abandoning it. He said he is looking at maintaining the flow exactly like it is now and not downsize Speeds Pump Station in the future.

Information is being gathered from Seneca Light & Water about their existing customers and potential future customers to help determine the best solution financially. The preliminary portion of this is about ten (10) weeks including engineering and surveying, and the route will be all along the SCDOT public rights-of-way.

- 2. Review of Approval to Proceed by OJRSA Executive Committee and Ad Hoc Reconstitution Committee with the Engagement of Raftelis Financial Consultants, Inc. and First Tryon Advisors, LLC to Perform System Valuation and Financial Evaluation Services Regarding the Reconstitution Process with the Member Cities, Oconee County, and Town of West Union (Exhibit B)** – The Director stated this will be presented at the March board meeting. It was approved by the Ad Hoc Reconstitution Committee to go before the board. This would be for two (2) consultants performing a system valuation and financial evaluation of the entities in terms of the reconstitution process.

Raftelis will be a new consultant that the OJRSA will work with; the OJRSA has already worked with First Tryon.

D) Committee Action Items:

- **Review January and Fiscal Year-to-Date Financial Reports (Exhibit C)** – Mr. Eleazer stated that this was emailed to the board on February 17, 2026. Mr. Eleazer stated the “Other Revenue” is substantially over what was anticipated as it includes FEMA reimbursements and reimbursements from Fountain Residential for engineering work that the OJRSA already paid for. In addition, the “User Fees” for the retail system were considerably over what was anticipated, because the Welcome Center came online and it was unknown what to expect.

Mr. McKee made a motion, seconded by Mr. Riches, to approve the January 2026 Financial Reports. The motion carried.

E) Action Items to Recommend to the Board – None.

F) Executive Director’s Report and Discussion:

1. Miscellaneous (If Any):

Thank You – Mr. Eleazer thanked Mr. Parris for leading this meeting in Ms. Myers’ absence.

Line Break – Mr. Eleazer stated he met yesterday with an engineering consultant that has done assessments of North Charleston Sewer District’s force mains in order to get a high-level idea what to do with the Martin Creek force main. As a reminder, Mr. Eleazer told the committee that another line break overnight from January 31, 2026 to February 1, 2026 with an estimated 25,000 gallons spilled was mentioned at the board meeting earlier this month. When that line was cut out, the pipe looked identical to the deterioration of the Speeds Creek force main line. It is currently unknown what the condition of Martin’s line is. The consultant will bring back some ideas about how the OJRSA can make some determinations as to the conditions of the line. Mr. Eleazer added that there is a benefit on this force main as there is on-site storage at Martin Creek, so the pipe can be cut for a temporary amount of time. The area of largest concern is near Ridgeview Lane. The evaluation will be included in the next budget year.

G) Committee Members’ Discussion – None.

H) Adjourn – The meeting adjourned at 9:22 a.m.

Upcoming Meetings:

- **Board of Commissioners** – Monday, March 2, 2026 at 4:00 p.m.
- **Reconstitution Committee and Executive Committee** – Thursday, March 12, 2026 at 9:00 a.m.
- **Operations & Planning Committee** – Thursday, March 19, 2026 at 8:30 a.m.
- **Finance & Administration Committee** – Tuesday, March 24, 2026 at 9:00 a.m.

Notification of the meeting was distributed on February 6, 2026 to *Upstate Today*, *Anderson Independent-Mail*, *Westminster News*, *Keowee Courier*, WGOG Radio, WSNW Radio, City of Seneca Council, City of Walhalla Council, City of Westminster Council, Oconee County Council, SC DHEC, www.ojrsa.org, and posted at the OJRSA Administration Building.



Finance & Administration Committee Meeting

OJRSA Operations & Administration Building
Lamar Bailes Board Room
February 24, 2026 at 9:00 AM

OJRSA commission and committee meetings may be attended in person at the address listed above. The OJRSA will also broadcast meetings live on its YouTube channel at www.youtube.com/@OconeeJRSA (if there is a technical issue preventing the livestreaming of the meeting, then a recording will be published on the channel as soon as possible). For those not able to attend in person, then the OJRSA Board or Committee Chair will accept public comments by mail (623 Return Church Rd, Seneca, SC 29678) or at info@ojrsa.org. Comments must comply with the public session instructions as stated on the meeting agenda and will be received up until one hour prior to the scheduled meeting. If there is not a public session scheduled for a meeting, then comments shall not be accepted.

Agenda

- A. Call to Order** – Celia Myers, Committee Chair
- B. Public Session** – Receive comments relating to topics on this agenda. Session is limited to a maximum of 30 minutes with no more than 5 minutes per speaker.
- C. Presentation and Discussion Items** *[May include vote and/or action on matters brought up for discussion]*
 - 1. Update on current projects (Exhibit A) – Chris Eleazer, Director
 - 2. Review of approval to proceed by OJRSA Executive Committee and Ad Hoc Reconstitution Committee with the engagement of Raftelis Financial Consultants, Inc. and First Tryon Advisors, LLC to perform system valuation and financial evaluation services regarding the reconstitution process with the Member Cities, Oconee County, and Town of West Union (Exhibit B) – Chris Eleazer, Director
- D. Committee Action Items**
 - Review January and Year-to-Date Financial Reports (Exhibit C) – Chris Eleazer, Director and Lynn Stephens, Secretary/Treasurer and Office Manager
- E. Action Items to Recommend to the Board for Consideration**
 - None
- F. Executive Director's Discussion and Compliance Matters** – Chris Eleazer, Director
 - 1. Miscellaneous *(if any)*
- G. Committee Members' Discussion** – Led by Celia Myers, Committee Chair
Discussion can be related to matters addressed in this meeting or for future consideration by the Board or Committee. Voting is not permitted during this session.
- H. Adjourn**

Upcoming Meetings

All meetings to be held in the Lamar Bailes Board Room unless noted otherwise.

- Board of Commissioners – March 2, 2026 at 4:00 PM
- Reconstitution Committee and Executive Committee – March 12, 2026 at 9:00 AM
- Operations & Planning Committee – March 19, 2026 at 8:30 AM
- Finance & Administration Committee – March 24, 2026 at 9:00 AM

FY2026 O&M FUND PROJECTS

CONSENT ORDER ENGINEERING AND OPERATIONS AND MAINTENANCE TASKS

2/20/2026 14:52

Row #	FY 2026 O&M Project (Project # (if applicable); PM) CANNOT CARRY OVER TO NEXT FISCAL YEAR WITHOUT BUDGET APPROVAL	Approx % Complete	Anticipated Completion	PO/Contract Amount (\$)	O&M PROJECT MILESTONES				Obligated/ Spent (\$)	Budget Remaining (\$)	GL Code (XXXXX = get from Office Mgr)	Comp. Performing (and Project Mgr)	
					Bids/RFPQ/etc. Issue/Advertised	Req/Contract Signed	Started Work	Completed					
1	Consent Order 21-025-W Project: Biannual Compliance Report (CE)	100%	11/8/2025	0	Internal Project	Internal Project	N/A	11/7/2025	0	0	N/A	OJRSA Chris Eleazer	
2	Agency Reconstitution (Sewer Feasibility Implementation) (Board, Others)	N/A	TBD	N/A	N/A	N/A	7/15/2025		0	0	N/A	Board of Commissioners	
3	Completion of Development Guide (AM)	10%	6/30/2026	N/A	Internal Project	Internal Project	9/10/2024		0	0	N/A	OJRSA Chris Eleazer	
4	Development Policy Revision (CE)	75%	10/6/2025	N/A	Internal Project	Internal Project	9/24/2024		0	0	N/A	OJRSA Chris Eleazer	
5	Indefinite Delivery Contract for Engineering Services (CE)	100%	10/6/2025	N/A	10/10/2025	1/20/2026	1/12/2026	1/20/2026	0	0	N/A. Projects to be assigned to depts.	OJRSA Chris Eleazer	
6	Arc Flash 70E Assessment of WRF, PSs, and Other Facilities (AM)	100%	10/31/2025	12,650	Prof Svcs	8/12/2025	9/22/2025	12/3/2025	12,650	0	Admin: Safety 501-02370	Life & Safety TBD	
7	CMMS & Financial Software System Upgrade (CE)	15%	6/30/2026	199,715	7/3/2025	12/1/2025	1/9/2026		38,816	160,899	Admin Services 501-02420	KCI Heidi Hummel	
8	Comprehensive Sewer Management Plan Project #2026-04 (KL)	15%	5/31/2026	49,999	Proj #2026-04 Prof Svcs	10/2/2025	12/17/2025		6,432	43,567	Con Sys: Prof Svcs 601-02430	Ardurra Priya Verravalli	
9	Evaluate Perkins PS & Coneross PS Pumps to Determine Repair vs. Replace (KL, EP)	N/A	2/28/2026	TBD	Prof Svcs	N/A			0	0	Con Sys: Prof Svcs 601-02430	KCI Steve Barbian	
10	Field Data Collection for Hydraulic Model Verification (KL)	85%	12/31/2025	TBD	Prof Svcs	Internal Project	11/19/2025		0	0	Con Sys: Prof Svcs 601-02430	GMC Hannah Ribelin	
11	Coneross PS Rotating Assembly for Pumps #4 & #5 (EP)	TBD	TBD	TBD					0	0	Con Sys: R&M COS-PS 601-05030	TBD	
12	Martin PS Motor Base Restraint System (#2 of 3) (EP)	5%	12/30/2025	35,753	Sole Source 8/4/2025	8/11/2025			35,753	0	Conv Sys R&M: MAS2-PS 601-05100	Meco Keith Hall	
13	Martin PS Aeration Motor Install (crane needed) (EP)	0%	11/30/2025	TBD	11/3/2025	12/1/2025			5,670	0	Conv Sys: Equip Rent 601-02540	TBD	
14	NPDES Permit Renewal, Including PAA Installation and Operation (JM, KL)	100%	10/31/2025	3,500	Prof Svcs	NPDES: 8/22/22 PAA: 8/1/22	NPDES: 7/1/22 PAA: 8/2/22	NPDES: 10/31/25 PAA: 10/28/25	0	3,500	WRF: Prof Svcs 701-02430	Goldie Assoc Paul Lewis	
	Aluminum and Mercury Sampling Plan Development and Implementation for new NPDES Permit (KL, JM)	33%	Plan: 11/21/25 Impl: 5/31/26	8,855	Prof Svcs	Plan: 10/9/25 Impl: 12/15/25	Plan: 10/24/25 Impl: 12/15/25	Plan : 11/22/25 Impl: _____	0	8,855	Lab: Prof Svcs 901-02430	Goldie Assoc S Harrison & A Anderson	
15	CIP PRIORITY 1A: Portable Generator Connection for WRF (includes engineering) (JM, KL) Project #2025-07	25%	3/31/2026	14,000	ENG: 8/27/2025	ENG: 8/27/2025	ENG: 9/15/2025		8,000	6,000	WRF: R&M 701-03000	Howard Engineering Amy Howard	
16	Headworks Flow Pulse and Flow Channel Sensor Install (JM)	100%	8/30/2025 9/25/2025	4,950	8/4/2025	8/12/2025	9/11/2025	12/8/2025	4,950	0	WRF: R&M 701-03000	Davis Power Paul Davis	
17	Project #2026-02 General Water Reclamation Facility-Installation Projects (JM, KL) CANCELED	CANCELED	5/31/2026	TBD	8/13/2025	CANCELED 9/26/2025			0	0	WRF: R&M 701-03000	TBD	
18	EMERGENCY REPAIR Final Clarifier #3 (KL, JM) Project #2025-08	0%	6/30/2026	493,985	Equip: 11/7/2025 Install: ____	Equip: 12/1/2025 Install: ____			124,672	369,313	WRF: R&M 701-03000	TBD	
19	Pretreatment Program Update (following NPDES permit issuance) (AM)	15%	4/29/2026	24,500	Prof Svcs	6/4/2025	7/1/2025		1,000	23,500	Pretreat: 801-02430 501-02440	Goldie Assoc Sonya Harrison	
20	Seneca Creek FM Replacement Construction Administration / Inspect (#2023-05; CE)	96%	SUB: 1/29/26 FIN: 2/28/26	140,000	RFB #2023-05	4/29/2024	2/3/2025		105,000	35,000	O&M CIP: Con Sys 1401-06071	GMC Daniel Mosher	
21	Coneross & Perkins PS Resiliency Study (address flooding issues for possible FEMA assistance) (CE, JW)	80%	2/28/2026	45,500	Prof Svcs	10/29/2025	11/19/2025		22,752	22,748	Con Sys: Prof Svcs 601-02430	KCI Steve Barbian	
22	Employee Engagement Survey, Staff Development, and Compensation/Benefits Study (CE)	50%	5/1/2026	8,795	Prof Svcs	8/27/2025	9/16/2025		0	8,795	Admin Services 501-02420	FGP Carrie Cavanaugh	
23	Bypass Plan Development for Gate Replacement (KL)	100%	12/12/2025	6,350	Prof Svcs	10/27/2025	11/10/2025	12/29/2025	0	6,350	WRF: Prof Svcs 701-02430	Goldie Assoc Paul Lewis	
24	Standard Operating Procedures for Duck Pond PS per SCDES Requirements (KL, MM)	100%	1/14/2026	2,650	Prof Svcs	10/21/2025	11/12/2025	12/19/2026	2,639	11	Con Sys: Prof Svcs 601-02430	Goldie Assoc Paul Lewis	
TOTAL AWARDED				1,051,202	TOTAL FUNDS OBLIGATED/ACTUAL TO DATE:				368,334	688,538	REMAINING		

FY2026 O&M FUND PROJECTS

CONSENT ORDER ENGINEERING AND OPERATIONS AND MAINTENANCE TASKS

2/20/2026 14:52

Row #	FY 2026 O&M Project (Project # (if applicable); PM) CANNOT CARRY OVER TO NEXT FISCAL YEAR WITHOUT BUDGET APPROVAL	Notes
1	Consent Order 21-025-W Project: Biannual Compliance Report (CE)	DUE TO SCDES EVERY SIX MONTHS. Reports submitted: 11/14/21, 5/9/22, 11/10/22, 5/9/23, 11/9/23, 5/10/24, 11/8/24, 5/9/24. 11/7: Submitted to SCDES via ePermitting portal. COMPLETE. Next report due 5/10/2026.
2	Agency Reconstitution (Sewer Feasibility Implementation) (Board, Others)	See "Agency Reconstitution" sheet to track progress.
3	Completion of Development Guide (AM)	8/5: A McCullough reviewing approx 15 dates. 8/13: Have received 22 draft documents from AM for consideration. 2/17/2025: Provided documents to K Amidon.
4	Development Policy Revision (CE)	1/12/2026: Meeting with J Gillespie to work on document this week. 1/18: Had to postpone. Rescheduled for later in month. 2/5: Met with J Gillespie. Update sent to AM. 2/10: AM sent draft back, then it was forwarded to J Gillespie for indepth review.
5	Indefinite Delivery Contract for Engineering Services (CE)	12/18: On O&P agenda for consideration. 1/5/2026: Board approved negotiation with Weston & Sampson and Ardurra. 1/12: Provided final signed copies to consultants. 1/20: Incorporated minor changes approved by OJRSA counsel. Received executed copy from Ardurra and Weston & Sampson. COMPLETE.
6	Arc Flash 70E Assessment of WRF, PSs, and Other Facilities (AM)	8/5: L&S setting up date to visit and will then provide pricing. 8/12: Scheduled to be performed in September. 9/1: Date set for last part of September. 9/24: Completed onsite assessment. 10/30: Engineer will update in next 2 weeks and L&S to return for labeling and training. 12/3: Labeling complete, all that remains is training. COMPLETE
7	CMMS & Financial Software System Upgrade (CE)	10/27: Received SSA revision from KCI, forwarded to Bryan Kelley for review. 11/18: Executed Trimble portion of agreement. 12/1: Received approval from B Kelley. Signed agreement with KCI. 12/16: Kickoff meeting held. 1/9/2026: Onsite workshop held. 2/10: Dept meetings held. 2/16: Sent draft Financial System RFP to L Flynn for consideration. 2/17: Received approval from A Lindsay.
8	Comprehensive Sewer Management Plan <i>Project #2026-04 (KL)</i>	10/29: Reviewing available info and will schedule a kickoff meeting soon. 12/17: Kickoff meeting held. Requested info provided to Rebecca Turner and others via email from CE and KL. 1/7/2026: Items provided to engr for review. 1/20: Reviewing Corrective Action Plans and related info. 2/17:
9	Evaluate Perkins PS & Coneross PS Pumps to Determine Repair vs. Replace (KL, EP)	1/6/2025: Will be able to use KCI's data from Coneross & Perkins PS Resiliency Study (address flooding issues for possible FEMA assistance) project listed below. Will not complete this as a standalone project.
10	Field Data Collection for Hydraulic Model Verification (KL)	1/6/2026: KL thinks they have about 30 MH left for Ardurra info. GMC items have been completed and submitted. CE said this is priority to complete for RIA grant. 1/27: H Ribelin believes she has all data and has team working on it. Will work on verifying info soon.
11	Coneross PS Rotating Assembly for Pumps #4 & #5 (EP)	This is to be determined by the evaluation of Perkins PS & Coneross PS pumps to determine repair vs. replacement. 10/21: Cove Utility inspected. Check valves are inoperable. Estimate cost to replace valves and check valves is \$40,000. THIS WILL REQUIRE COMPLETION OF CONEROSS & PERKINS PS RESILIENCY STUDY TO DETERMINE REPAIR VS. REPLACE. Probably will not occur during FY 2026.
12	Martin PS Motor Base Restraint System (#2 of 3) (EP)	7/14: KL has ordered this so it can be built. 10/21: Still being built. 12/16: E Partain checked on completion and it will probably be after first of year. 1/6/2026: Shipping mid-January. 1/27: Still waiting on delivery. 2/17: Should arrive this week.
13	Martin PS Aeration Motor Install (crane needed) (EP)	9/15: Crane company did not show for appointment. Everything else is ready. 10/21: Will meet with Campbell Crane soon. 11/4: Quote #1 for wire came in above \$5,000, so now need 3 quotes. 12/1: Approved 3 quotes. 12/16: Everything has been purchased. Need to rent crane and scissor lift. 1/6/2026: Hoping to complete by end of January. 1/27: Waiting to schedule. 2/17: Discovered two other motors are bad.
14	NPDES Permit Renewal, Including PAA Installation and Operation (JM, KL) <i>Aluminum and Mercury Sampling Plan Development and Implementation for new NPDES Permit (KL, JM)</i>	10/28: Received Permit to Operate. NPDES COMPLETE. Sampling Plan \$3,200 and Implementation \$5,655. 12/15: Approved sampling/analysis proposal, Goldied sending aluminum sample bottles today. 12/17: AM will request dental office inventory from SCDES after holidays and obtain the One Time Compliance Report (DHEC Form 4049) to assist. Inspections of locations will begin following inventory of locations. 12/18: Had to order more chlorine, waiting on SCDES Lab Certification. 1/6/2026: First aluminum samples collected today. Goldie to collect samples for mercury. 1/27: S Harrison receiving and evaluating sampling results during the +/- 6 month sampling period. SCDES Lab Cert hopefully coming next week. 2/13: D Justice has delivered all letters to dental offices regarding low level mercury.
15	CIP PRIORITY 1A: Portable Generator Connection for WRF (includes engineering) (JM, KL) <i>Project #2025-07</i>	10/29: A Howard onsite to evaluate. 90% plans will be available w/in next 2 weeks. 12/12: Received 90% drawings to review. 1/5/2026: Final drawings received with scope of work to use in RFB (sent draft to KL for him to write specs for). 1/26: KL provided draft RFB for review. 1/28: Sent RFB to L Flynn to review before advertising. 2/11: Advertised on SCBO. 2/17: Addendum #1 issued with plans and specs.
16	Headworks Flow Pulse and Flow Channel Sensor Install (JM)	7/14: KL coordinating with Paul Davis. Items have been purchased. 8/5: Received quotes. 9/1: Paul Davis is scheduling work. 9/11: Installation complete. Now need to connect to SCADA. 10/21: Controller was bad. Waiting on new controller. 12/8: COMPLETE.
17	Project #2026-02 General Water Reclamation Facility Installation Projects (JM, KL) <i>CANCELED</i>	8/7: Sent draft RFB to B Kelley for legal review as required by procurement code. 8/12: Received copy from BK. 8/13: Advertised RFB. Bids due 10/1. 9/26: CANCELED BID DUE TO EMERGENCY REPAIR NEEDED ON FINAL CLARIFIER #3.
18	EMERGENCY REPAIR Final Clarifier #3 (KL, JM) <i>Project #2025-08</i>	11/20: O&P Comm approved for equipment purchase agreement to go to board for consideration. 12/1: Board approved equipment purchase (\$470,462 + 5% contingency) 1/6/2026: Evoqua to do laser level of clarifier. KL to put together RFB for construction. 1/22: Sent final draft of RFB for install services to L Flynn for review per procurement code. 2/11: Advertised on SCBO.
19	Pretreatment Program Update (following NPDES permit issuance) (AM)	10/27/2025: We have 180 days from first date of permit (11/1/2025) to get this to SCDES. It is currently being worked on by consultant. 1/27/2026: S Harrison reviewing and revising definitions in the Sewer Use Regulation to comply with federal and state law changes, particularly with PFAS and quaternary ammonia chemicals.
20	Seneca Creek FM Replacement Construction Administration / Inspect (#2023-05; CE)	\$80,000 carryforward from FY2025. Obligated/Spent column includes FY2025 costs. Reimbursable by Fountain Res Prop LLC per agreement. 2/11: Received update from R Phillips and C White. CE provided comments by phone and email on record drawings and other items needed. 2/13: Provided draft maint bond to C White, others by email. 2/17: OJRSA confirmed sag in gravity sewer, need assessed by contractor.
21	Coneross & Perkins PS Resiliency Study (address flooding issues for possible FEMA assistance) (CE, JW)	1/9/2026: Completed technical memo outline and identified alternatives for each station. There were some discrepancies identified b/t drawdown data and influent mag meter in SCADA. 1/23: Modeling will be performed and alternatives/costs to be developed. Tech memo next milestone. 2/3: Received draft memo. 2/4: CE provided comments and into to KCI team. KL still needs to review and comment.
22	Employee Engagement Survey, Staff Development, and Compensation/Benefits Study (CE)	1/5/2026: Received draft information from Shellie Haroski and C Cavanaugh. Will schedule in person meeting soon. 1/21: Met with S Haroski and C Cavanaugh to go over survey results and develop plan for addressing survey findings. 2/12: Received first batch of draft job descriptions to review. 2/16: Received second batch of job descriptions to review.
23	Bypass Plan Development for Gate Replacement (KL)	12/16: All data collected, now putting together plan. 12/19: Info sent to Goldie. 12/29: KL received final plans. Approved as submitted. COMPLETE.
24	Standard Operating Procedures for Duck Pond PS per SCDES Requirements (KL, MM)	Will be invoiced for this and the two I-85 PSs together. To determine how much each will be for coding, use this formula for Duck Pond: Invoice Amount x 33.54%. 11/12: Began work. 12/12: Received SOPs, will begin review and provide feedback to engineer. 12/19: COMPLETE.

FY2026 RECONSTITUTION TASKS

TASKS MAY CARRY ACROSS BUDGET YEARS

2/20/2026 14:52

Row #	Agency Reconstitution Tasks as Stated in the OJRSA Reorganization Recommendations Accepted by OJRSA Board on July 15, 2025	Target Date [^] (Time Following Acceptance)	Approx % Complete	Task Manager	Started	Completed	Notes
1	Current Board will dissolve the current Ad Hoc Committee and establish the Implementation Committee ("Reconstitution Committee") for further implementation oversight.	8/29/2025 (45 days)	100%	OJRSA Board	7/15/2025	8/4/2025	7/15/2025: Current committee dissolved during called board meeting. 8/4: New Committee established. Includes: A Brock (County), K Bronson (Westminster), C Eleazer (OJRSA), S Moulder (Seneca), C Myers (Walhalla), C Bentley (ACOG), A Mettlen, K Amidon, J Jones, L Flynn. COMPLETE.
2	Adopt the timeline and accept the dates are targets that the committee will try to maintain progress towards, acknowledging that things may come up and require adjustments.	N/A	100%	Committee	8/14/2025	8/14/2025	8/14/2025: The acceptance of timeline was a committee-led decision. COMPLETE.
3	Legislative revisions to the Joint Authority Water and Sewer Systems Act ("Act") will be finalized and provided to the Oconee County Delegation. Consultation shall be made with the Delegation on whether lobbyist support will be needed.	8/29/2025 (45 days)	100%	Committee	9/22/2025	1/20/2026	9/12: C Eleazer reached out to Sen. Alexander for consideration. 9/16: Decided to meet with delegation members individually. 9/22: Met with Sen. Alexander and provided him with draft version of JAWSS amendments. 11/3: Sent Sen. Alexander follow up email to see if he had an update on filing the legislation or to see if he had questions. 11/6: Spoke w/ Sen. Alexander. He has others reviewing the proposed Act. 1/13/2026: L Flynn working with staff attorney at SC Senate on language. 1/20: Bill introduced by Sen. Alexander. Bill number is S 0829. COMPLETE.
4	Reconstitution Committee will provide <u>quarterly updates</u> to the SCRIA, the current Board, and Oconee County on the progress of the implementation of the initial recommendations.	9/30/2025 (quarterly)	100%	OJRSA Staff Member per 8/14/2025 vote	10/9/2025	Report #2: 1/23/2026	DUE TO SCRIA EVERY THREE MONTHS. Reports submitted: 10/13/2025, 1/23/2026. Next report due 4/14/2026.
5	Resolutions of support for consolidation/OJRSA reorganization will be provided to and adopted by each governing body affected by the recommendation, including: OJRSA, Seneca, Walhalla, Westminster, West Union, & Oconee County.	10/13/2025 (90 days)	83%	Officials of OJRSA, Cities/Town, & County	8/21/2025		8/26: Seneca council approved. 9/8: OJRSA Board approved. 9/9: Westminster council approved. 9/8: West Union considered but decided they need more info. 9/11: C Myers mentioned Walhalla to consider next week and A Brock stated Oconee County to consider in October. 9/16: Walhalla approved. County and West Union still remaining. 10/6: A Brock said it will be on 10/21 agenda. Wanted to keep 10/7 agenda a little lighter since both she and Council Chair Durham were both off that day. 12/11: Mayor Oliver stated she has signed and will deliver soon. 1/16/2025: Received signed copy from West Union. 2/12: G Hart said it will be on county agenda for next week's meeting.
6	Consultants shall be engaged and the process of a collection system <u>technical evaluation</u> and <u>financial valuation</u> will be initiated, including the identification of potential funding for effort and immediate rehabilitation projects that may be identified or current CIP. Additionally, a <u>rate consultant</u> will be engaged.	11/12/2025 (120 days)	0%				9/17/2025: Corrective Action Plan submittals and CIPs for each system returned to cities requesting updates, if any, by 9/24. 10/9: No updates submitted to facilitators. Additional request to send A Mettlen updates by next meeting (11/13). 11/13: Considered scopes and how to pay for studies during meeting. 12/11: Facilitators presented draft considerations.
7	Communication plan to be developed under the guidance of the Reconstitution Committee and provided to all entities involved.	11/12/2025 (120 days)	10%	Facilitators	12/11/2025		12/11/2025: K Amidon Presented Communication Memo #1 to committee. 1/9: Memo #1 disseminated to stakeholders. 1/19: Memo #2 disseminated to stakeholders.
8	List of recommendations for the initial commissioners for the New Commission will be provided to Delegation. (Within 60 days of approved changes to the Act*)	Estimate 8/31/2026 (as noted)	0%				
9	Complete the technical evaluation and financial valuation of the collection systems.	2/27/2027 (15 months)	0%				
10	Unified, equitable rate structure timeline will be provided as part of initial terms for collection system consolidation.	5/12/2027 (18 months)	0%				
11	Legal documents to transfer collection system assets to OJRSA to be executed, as well as all necessary reconstitution documents.	7/15/2027 (24 months)	0%				
12	If the legislative amendments have not be approved, plans for consolidation under the amended Act will be abandoned. Thereupon, the OJRSA will proceed to consolidate the member system and implement the reconstitution under the existing Act, with such process to be finalized by no later than 36 months. Additionally, all members shall be issued permits in compliance with the OJRSA Sewer Use Regulation and added as co-permittees under the NPDES permit, if consolidation for any member does not occur.	8/16/2027 (25 months)	0%				
13	Finalize consolidation and associated activities	7/17/2028 (36 months)	0%				

[^] As noted in Exhibit A of the "OJRSA Reorganization Recommendations," the implementation schedule is to began when the OJRSA Board of Commissioners accepted the report its July 15, 2025 called meeting.

* Estimated to be July/August 2026.

FY2026 RESTRICTED FUND PROJECTS

PROJECTS MAY CARRY ACROSS BUDGET YEARS

2/20/2026 14:52

Row #	Restricted Fund Projects (Project Manager)	OJRSA Project #	Approx % Complete	Anticipated Completion	OJRSA Funding Amount (\$)	Max Funding by Others (\$)	PO/Contract Amount (\$)	RESTRICTED FUND PROJECT MILESTONES				Obligated/ Spent Curr + Prev Years (\$)	Budget Remaining (\$)	GL Code (XXXXX = get from Office Mgr)	Comp. Performing (and Project Mgr)	
								Bids/RFQ/etc. Issue/Advertised	PO/Contract Signed	Started Work	Completed					
A	I-85 Corridor Phase II See below (CE)	2019-XX and 2023-06	95%	See below	N/A	N/A	N/A	See below	See below	See below		See below	See below	RO&M: CIP 1401-06050	Varies. See Below	
	Engineering and Inspection Services COUNTY FUNDED		95%	10/31/2024	0	480,850	480,850	Inherited from Oconee Co	5/4/2023	5/4/2023		449,845	31,005	RO&M: Prof Svcs 1301-02430	Davis & Floyd Travis Dupree	
	Construction EDA/RIA/COUNTY FUNDED		100%	10/31/2024	0	12,311,447	11,687,329		9/27/2022	3/23/2023	6/1/2023	2/4/2025	11,687,329	(0)	RO&M: CIP 1401-06050	Moorhead Construct Kevin Moorhead
	Engineering for Creek Stabilization & Welcome Center Waterline		10%	TBD	0	78,650	78,650	EJCDC Contract Amend #3	2/20/2025				0	78,650	RO&M: CIP 1401-06050	Davis & Floyd Travis Dupree
B	Exit 4/Oconee Manufacturing Park ("Sewer South Phase III") PS/Sewer ENGINEERING (CE)	CY 2022	100%	11/1/2024	0	0	N/A OCONEE CO PROJ	N/A OCONEE CO PROJ	N/A OCONEE CO PROJ	Sometime in 2022	8/29/2025	0	0	TBD	Thomas & Hutton Lee Brackett	
C	Dewatering Equipment Replacement at WRF See below (JM, KL)	2024-06	40%	See below	N/A	N/A	N/A	See below	See below	See below		See below	See below	PROJ & CONT 1501-09011	Varies. See Below	
	Design, Construction Admin, and Inspection SCIIP MATCH		75%	PHASE II 6/30/2026	440,300	0	440,300	9/15/2023	12/19/2023	1/11/2024		324,633	115,667	PROJ & CONT 1501-09011	KCI Technologies Tom Vollmar	
	Construction SCIIP GRANT		5%	PHASE II 6/30/2026	0	4,216,749	4,147,936	3/22/2024	7/30/2024	7/26/2024		333,330	3,814,606	PROJ & CONT 1501-09011	Harper GC Justin Jones	
D	Consent Order Gravity Sewer Rehab Project (SSES/Inspection: 2023) See below (CE, KL)	2024-08	81%	See below	N/A	N/A	N/A	See below	See below	See below		See below	See below	PROJ & CONT 1501-09009	Varies. See Below	
	Engineering SCIIP MATCH		80%	9/29/2025	584,500	0	584,500	N/A	9/15/2023	10/3/2023		496,139	88,361	PROJ & CONT 1501-09009	Ardurra Priya Verravalli	
	Manhole Resiliency Plan: Project 1c SCIIP MATCH		80%	9/30/2025	87,500	0	87,500	N/A	4/21/2025	4/21/2025		24,075	63,425	PROJ & CONT 1501-09009	Ardurra Priya Verravalli	
	Construction/Rehabilitation PHASE 1 SCIIP GRANT		95%	SC: 9/18/2025 FC: 10/23/2025	0	4,061,570	4,061,570	8/14/2024	11/20/2024	1/27/2025		215,142	3,846,429	PROJ & CONT 1501-09009	Bio-Nomic Services Buck Stevenson	
	Construction/Rehabilitation PHASE 2 SCIIP GRANT		TBD	TBD	0	TBD	TBD	1/13/2026				0	0	PROJ & CONT 1501-09009	TBD	
E	Martin Creek PS Basin Trunk Sewer CCTV Engineer Review and Flow Study Report (CE)	2025-03	100%	3/31/2025	141,000	0	141,000	Consent Order Prof Svcs	9/30/2024			141,000	0	PROJ & CONT 1501-09012	Ardurra Priya Verravalli	
F	CONSENT ORDER Evaluation of Gravity Sewer CCTV/Smoketesting from 1A (WRF) to MH29 (KL)	2026-05	100%	11/15/2025	31,500	0	31,500	Prof Svcs	8/12/2025	8/15/2025	12/16/2025	31,500	0	PROJ & CONT 1501-09014	Ardurra Priya Verravalli	
G	Consent Order Speeds Creek FM Replacement Engineering Design & Easements Only (CE)	2025-TBD	0%	TBD	TBD	0	TBD	IDC Engineer				0	0	PROJ & CONT 1501-09015	Weston & Sampson Jason Gillespie	
H	Standard Operating Procedures for Welcome Center PS, Broomway PS per SCDES Requirements (KL)	N/A	100%	1/14/2026	0	5,250	5,250	Prof Svcs	10/21/2025	11/12/2025	12/19/2025	5,261	(11)	RO&M: Prof Svcs 1301-02430	Goldie Assoc Paul Lewis	
					1,284,800	8,283,569	9,499,556	TOTAL RESTRICTED FUNDS OBLIGATED/ACTUAL TO DATE:				1,571,080	7,928,477	REMAINING		

FY2026 RESTRICTED FUND PROJECTS

PROJECTS MAY CARRY ACROSS BUDGET YEARS

2/20/2026 14:52

Row #	Restricted Fund Projects (Project Manager)	Notes
A	I-85 Corridor Phase II See below (CE)	12/8: Sent email to Greg Shelton to schedule discussion about culvert v. bridge option. 12/11: T Dupree emailed saying they will update the record drawings to include service to Yoders. 12/16: J Wilson and M McClain confirmed lateral from Yoders connects to grav sewer via in-line wye. T Dupree will get revised plans to OJRSA soon but it will likely be after holidays. Also forwarded him the email from J Reynolds on 8/6 about grassing and other warranty-related questions. Also sent L Flynn email about contacting Greg Shelton/David Whipple about culvert v. bridge option at Broomway. Have not heard back from Shelton on email sent 2 weeks ago. 12/17: Forwarded P Shirley email regarding waterline at Welcome Center and the Broomway bridge/culvert option. Asked KL for update on locating/GPSing cleanout at 501 E Fairplay Blvd. and get rim and grade elevations. Received revised record drawings from D&F. Received update from T Dupree about stabilization. There are some needs (he included in email). Asked him to contact Moorhead b/c warranty period ends 12/19/26. 12/19: L Flynn received response from D Whipple stating they are considering bridge option and asked for more info. 12/30: Info from T Dupree forwarded to L Flynn to share with D Whipple. 1/5/2025: T Dupree and Joe Laws with SCDOT communicating about gate access. 1/7: OJRSA informed D&F of approval of gate plan that was received earlier in day. Completed SCDOT permit. 1/8: Sent letter to B Dean (DOT) saying OJRSA would maintain gate.
	Engineering and Inspection Services COUNTY FUNDED	
	Construction EDA/RIA/COUNTY FUNDED	
	Engineering for Creek Stabilization & Welcome Center Waterline	
B	Exit 4/Oconee Manufacturing Park ("Sewer South Phase III") PS/Sewer ENGINEERING (CE)	1/6/2026: B Dean (SCDOT) sent email asking for documentation for survey and utilities, forwarded to L Brackett. 1/13: B Dean sent reminder email about the 1/6 item. No response yet from T&H. 2/3: Received draft letter from L Brackett. CE approved, Stewart Jones to also review/approve. 2/5: Received signed letter from L Brackett. Forwarded to B Dean.
C	Dewatering Equipment Replacement at WRF See below (JM, KL)	1/6/2025: Received 90% plans, Jackson Electric visited site to assess. 1/22: Received SCDES construction permit application payment request of \$550. 2/4: Board approved contracts. Signed, submitted stormwater permit application. 3/10: Received feedback from SCRIA on contract. KCI will need to oversee a few items and respond. 3/28: Received final contract as approved by RIA for signature. Barbian asked Harper to sign then forward for OJRSA signature. 4/17: Signed contract. 7/25: Looking at November mobilization. Looking at substantial completion in mid-July 2026. 9/15: Continuing to work on electrical. 10/2: Harper will apply for building permits soon. 12/18: Mobilization is now likely to occur in March once equipment arrives. Project is still on schedule for completion in accordance with SCIIP requirements. 1/9/2026: Shop drawings have been submitted and plans for conveyor updated. 1/23: Shop drawings may impact project schedule soon. Engr to work with contractor to develop plan. Trying to schedule demo of dryer solids silo soon.
	Design, Construction Admin, and Inspection SCIIP MATCH	
	Construction SCIIP GRANT	
D	Consent Order Gravity Sewer Rehab Project (SSES/Inspection: 2023) See below (CE, KL)	PO/Contract Amount includes \$700,000 owner contingency 12/15: All MH work to be completed today except for the one where the cone needs replacing. Dig/replace section on Armstrong Rd being removed from contract. ACC will perform the failed liner repair and excavation next week, if possible. They will also perform MH cone repair. Post CCTV inspection is progressing, hope to complete by end of week. One section on Freeman needs to be relined due to thickness issue and will need to be cut out before repaired--material has been procured. James mentioned OJRSA closed 12/24-26 and 1/1/2026, so no work to be done those days. 12/17: Discussed procurement of contractor and materials. KL to get additional quotes for watertight lids--"nonresponsive bidder" not acceptable for SCIIP, so must go to other vendors. Ardurra to provide a statement from them or RIA to us before we will order. Sent J Lyons RFB info in Word format for editing. 12/19: KL waiting for final approval by Nate/RIA on Procurement of Materials in Advance for SCIIP Grant form. Once that is approved, then KL will oversee obtaining at least 3 qualifying quotes for 65 watertight manhole rings/covers. 1/5/2026: Completed 1 of relines and sprayed manhole that was replaced. Crew preparing for 2nd reline under SC11. Post-CCTV work ongoing. R/W rehab on hold until mats come out and site restoration will happen then. Pay app submitted to engr for review. 1/7: Sent manhole vent detail to J Lyon. 1/13: Advertised for Phase II of SCIIP Project. Pre-bid meeting scheduled for 2/2. 1/30: Created second Phase II pre-bid meeting for 2/9 due to forecasted winter weather. 2/2: Continuing restoration. There is some more small work to do with the manholes and there has been a punchlist developed. Waiting for things to dry out. Final test results and CCTV delivered by Buck Stevenson to Ardurra last Wednesday and they are being reviewed. 2/16: Will be looking at seeding and strawing soon. Bio-Nomic will allow for OJRSA to review and approve easement conditions prior to seeding/strawing. Will schedule final manhole inspections once KL returns tomorrow. Pay App that was submitted in December is on hold because engr missing 15 CCTV videos and 3 test results. This info was sent by email last week. Discussion about accessing manholes because one seems too small for a person to access. 2/17: Received one bid for Phase 2. Uncertified bids were \$957,540 base, \$699,900 Alternate, \$1,657,440 total.
	Engineering SCIIP MATCH	
	Manhole Resiliency Plan: Project 1c SCIIP MATCH	
	Construction/Rehabilitation PHASE 1 SCIIP GRANT	
	Construction/Rehabilitation PHASE 2 SCIIP GRANT	
E	Martin Creek PS Basin Trunk Sewer CCTV Engineer Review and Flow Study Report (CE)	5/5: Received draft report to review. 6/2: Provided comments to Priya. 7/24: Received final report. COMPLETE.
F	CONSENT ORDER Evaluation of Gravity Sewer CCTV/Smoketesting from 1A (WRF) to MH29 (KL)	Review CCTV for 9,525 LF of 30" and 36" RCP and 29 manhole inspections to develop list of defects for design of sewer rehab.12/5: Received final report, however, OJRSA staff still have questions. Scheduled meeting with engr for 12/8. 12/16: J Lyon needs to speak with Rebecca Turner on final comments. 12/16: Received final report. COMPLETE.
G	Consent Order Speeds Creek FM Replacement Engineering Design & Easements Only (CE)	CONSENT ORDER ITEM 7/15/2024: As identified in the 20 Year Master Plan, this force main should be replaced with similar sized pipe. 8/5: Waiting on IDC engineer. 1/5/2026: Board approved IDC engineers. 1/27: Meeting scheduled for early Feb with J Gillespie to begin first phase. 2/5: Met with J Gillespie to discuss prelim engineering for this.
H	Standard Operating Procedures for Welcome Center PS, Broomway PS per SCDES Requirements (KL,	Will be invoiced for this and the Duck Pond PS together. To determine how much each will be for coding, use this formula for Duck Pond: Invoice Amount x 66.46% 11/12: Began work. 12/12: Received SOPs, will begin review and provide feedback to engineer. 12/19: COMPLETE.



February 2, 2026

Mr. Chris Eleazar
Executive Director
Oconee Joint Regional Sewer Authority
623 Return Church Road
Seneca, SC 29678

Subject: Proposal for Oconee Joint Regional Sewer Authority Rate Study

Dear Mr. Eleazar:

Raftelis Financial Consultants, Inc. (Raftelis) is pleased to submit this proposal to provide financial consulting services to the Oconee Joint Regional Sewer Authority (OJRSA). We appreciate the opportunity to submit this proposal, which details our understanding and approach to meeting OJRSA's objectives.

Project Understanding

OJRSA was established through a series of legal acts, resolutions and agreements that began with the creation of the Oconee County Sewer Commission in 1971. Since that time, several agreements have been made to clarify roles and responsibilities with regard to the provisions of sewer in Oconee County, ultimately ending with the creation of OJRSA in 2007. Entities involved in OJRSA include Oconee County, OJRSA, the City of Seneca, the City of Walhalla, the City of Westminster, and the Town of West Union.

In 2024, OJRSA secured funding from the South Carolina Rural Infrastructure Authority to fund a regional sewer feasibility study for Oconee County, SC. The goal of the study was to provide insight into key issues facing sewer service in the County and to outline recommendations to ensure that sewer operations in Oconee County remain viable for the future. The Study, which was performed by Ardurra (formerly W.K. Dickson & Co, Inc), Bolton & Menk, Inc. and Willdan Financial Services, was completed in August 2024 (2024 Regional Feasibility Planning Study) and provided several recommendations and next steps, which include the completion of a detailed financial and cost-of-service study that considers the 20-year capital improvement needs .

OJRSA has requested that Raftelis, in collaboration with Ardurra, Bolton & Menk, Pope Flynn, LLC (legal counsel), and First Tryon Advisors (financial advisor), together the "Project Team", prepare a scope of services to perform the detailed financial and cost-of-service analysis as identified in the 2024 Regional Feasibility Planning Study. The following project approach details the tasks that we believe are necessary to complete the study for OJRSA.

Scope of Services

We have developed the following Scope of Services based on our understanding of OJRSA's needs. The scope of services can be adjusted, as needed, to better suit the needs of OJRSA or address other rate and finance-related issues if they arise. Our proposed scope of services includes the items listed below.

Task 1: Project Initiation, Management, and Data Collection

The project management task begins with the submittal of this engagement letter and continues throughout the duration of the Study. It is designed to ensure the Study progresses in an efficient and deliberate manner. This task will include administrative components related to project management and quality assurance and control processes.

As part of this task and since Raftelis will be a new addition to the team that performed the 2024 Regional Feasibility Planning Study, a kick-off meeting will be held to ensure we have a thorough understanding of all available information for this study and the relationships among stakeholders.

Raftelis will prepare and submit to OJRSA and member entities a detailed data request list so readily available data can be forwarded to Raftelis. The data required will include, but not be limited to, operating and capital budgets, customer billing information, financial reports, population or growth forecasts, ordinances, and contractual agreements. Note that this information will be needed from each entity (Oconee County, OJRSA, the City of Seneca, the City of Walhalla, the City of Westminster, and the Town of West Union).

Task 2: Project Revenue Requirements

The first step in the study process will be developing forecasts of revenue requirements. The revenue requirements will include all operating and maintenance (O&M) costs, capital costs (including annual debt service payments and cash-financed capital), and reserve requirements.

Using information and documents provided as part of the 2024 Regional Feasibility Planning Study and information provided in response to the data request, Raftelis will prepare a revenue requirement forecast for OJRSA. The revenue requirements will consider costs for a consolidated system to include OJRSA, Oconee County, City of Seneca, City of Walhalla, City of Westminster, and the Town of West Union.

Raftelis understands that the data provided as part of the 2024 Regional Feasibility Planning Study will be used to determine a projection of operating expenses for a consolidated system and entity. Raftelis will rely on these estimates, as well as those from Ardurra and Bolton & Menk, to establish the combined system operating costs. To the extent necessary, Raftelis will collaborate with the Project Team to ensure that reasonable estimates for additional operating costs and/or cost efficiencies from economies of scale are considered. A forecast of system operating expenses will be prepared that accounts for cost increases driven by system growth and general inflation.

The projection of revenue requirements will reflect the individual system's current and future capital needs, as established in the previous studies. Additionally, it is our understanding that each individual entity/utility has been asked to provide capital plans as a directive of the results of the 2024 Regional Feasibility Planning Study. Capital project costs will be compiled and, with assistance from Ardurra and Bolton & Menk, a five-to-ten-year capital project list will be established. Funding sources for future capital projects will include a combination of rates/cash, grants, and future debt (as discussed further in the following paragraph).

Revenue requirements must consider current and future debt service costs. Payment schedules for existing OJRSA debt will be paired with future debt service cost related to: 1) planned debt-funded capital projects for the combined system and 2) if applicable, the retirement of debt associated with the assets for the local collection systems (Oconee County, the City of Seneca, the City of Walhalla, the City of Westminster, and/or the Town of West Union). Raftelis will rely on First Tryon Advisors to advise on the size, timing, terms, and structure of all future debt issuances.

The forecast of revenue requirements will consider certain financial and debt policies, including debt service coverage and days cash on hand. Policies and metrics will be identified, tracked, and incorporated into the forecast of revenue requirements. Raftelis will meet with OJRSA staff to review all components of the forecast of revenue requirements. We will solicit staff input to ensure the forecast is consistent with the expressed financial objectives.

Task 3: Establish and Forecast Billable Units of Service

Raftelis will examine each entity's billing records to determine customer demand for wastewater service. To do so, Raftelis will use detailed water/sewer usage information from each of the sewer entities. Based on the information obtained, Raftelis will develop a forecast of billable units of service over a five-to-ten-year forecast period using growth assumptions for each entity or utility's service area. We will discuss key assumptions with OJRSA staff and the Project Team to ensure consistency with previous studies and local knowledge.

Task 4: Calculate Rates

The next step in the study process is to calculate retail rates for a combined system using the analyses from Tasks 2 and 3. Rates will be calculated using wastewater cost-of-service concepts for each year in the forecast period and adjusted, where possible, to provide for a smooth forecast of rates. Customer impact analyses will be performed to understand the impact of proposed rate changes to different types of customers from each entity. This will help OJRSA assess the full impacts on customers under individual and consolidated systems.

A combined/consolidated entity will also need to consider other rate/cost mechanisms to reflect the new structure of local sewer service. For example, it may be appropriate to consider a billing charge (cost per-bill charge) that OJRSA is responsible for paying to local water providers for billing on OJRSA's behalf. We will discuss these items with OJRSA and the Project Team at the kickoff meeting to ensure a comprehensive list of rates/charges for evaluation is established. Fee methodologies will be established that are straightforward and consistent with industry standards.

Task 5: Model Development

At the heart of any successful rate study is the model used to develop revenue requirements and perform operational and capital financial planning, review customer information, and calculate rates and revenues. The model incorporates the results of each of the other tasks in the engagement, and is sophisticated enough to perform the complex calculations involved in a comprehensive rate analysis with the ability to analyze various rate scenarios.

The model created for this engagement will be developed using Microsoft Excel and will be based on a model framework that incorporates industry-standard rate-setting methodologies in a user-

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

4

friendly manner. The rate model will be built using our innovative modeling approach and will include a customized and interactive dashboard.

Task 6: Recommendations & Presentation

Raftelis will be able to assist OJRSA as necessary in presenting the results of the study and supporting study recommendations. We will work with OJRSA to determine the most appropriate level of stakeholder interaction. For the purpose of this scope of services, we have included three in-person presentations.

Project Fees

We propose to complete the scope of work detailed in this engagement letter for fees and expenses not-to-exceed \$99,605. Estimated fees assume approximately 323 professional hours. Attachment A provides a work plan, detailing our anticipated level of effort. The project fees are based on our standard hourly billing rates for professional and administrative personnel assigned to the project, plus direct expenses. Expenses would relate to travel costs, computers, postage, supplies, etc.

It is our practice to bill monthly for fees and expenses as they are incurred during a project. The attached work plan provides an estimate of the time required to complete each task, and we reserve the right to shift hours among tasks and personnel as circumstances may change during the project. Total fees and expenses will be limited to the not-to-exceed amount unless specific approval for an adjustment in scope is approved by OJRSA. If actual fees incurred are less than the estimated fees in the work plan, then these savings will be retained by OJRSA.

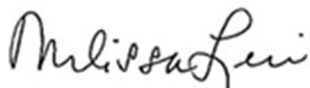
Project Schedule

It is Raftelis' understanding that OJRSA would like to have the combined system rate study completed as soon as possible. Raftelis anticipates that the study can be completed by the end of September 2026, however, much of the analysis is dependent on information to be provided by outside parties. Raftelis will work with OJRSA to try and meet desired timeframe recognizing that there may be issues that arise.

We look forward to working with you and your team at OJRSA. Should you have any questions, please do not hesitate to contact me at (704)373-1199. If the provisions of this engagement letter are acceptable, please sign and return one copy of the letter for our files. We are delighted to have this opportunity to be of continued assistance to OJRSA.

Very truly yours,

RAFTELIS FINANCIAL CONSULTANTS, INC.



Melissa Levin
Executive Vice President

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

5

We accept the terms of this engagement letter:

_____	_____
Signature	Name of authorized agent
_____	_____
Date	Title

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

6

Attachment – Proposed Workplan

Tasks	Meetings		Hours				Total Fees & Expenses
	Virtual	In Person	Melissa Levin	Will Kerr	Barrett Funderburk	Total Hours	
1. Project Initiation, Management, and Data Collection	0	1	8	12	12	32	\$10,650
2. Project Revenue Requirements	2	0	8	16	40	64	\$18,680
3. Establish and Forecast Billable Units of Service	1	0	4	12	32	48	\$13,620
4. Calculate Rates	1	0	10	20	24	54	\$17,110
5. Model Development	0	0	1	8	24	33	\$8,995
6. Recommendations and Presentations	2	3	24	32	36	92	\$30,550
Total Meetings / Hours	6	4	55	100	168	323	–
Hourly Billing Rates	–	–	\$425	\$340	\$230	–	–
Total Professional Fees	–	–	\$23,375	\$34,000	\$38,640	–	\$96,015
						Total Expenses	\$3,590
						Total Fees & Expenses	\$99,605



6101 Carnegie Boulevard, Suite 210
Charlotte, NC 28209

WORK ORDER NUMBER 2

WORK ORDER to the Agreement dated December 7, 2021, by and between the Oconee Joint Regional Sewer Authority (the “**Client**”) and First Tryon Advisors, LLC (the “**Advisor**”).

SERVICES

The Advisor will provide the following Services under this Work Order:

- Evaluate and provide a detailed analysis of the Client's existing financial condition, credit profile and debt portfolio.
- Build a comprehensive financial planning model (the “Model”) to assist in evaluating and establishing the Client’s debt capacity for various projects, as well as evaluating the potential reconstitution of the Client and consolidation / merger of existing entities under the Client’s management, taking the following variables into consideration:
 - Project Specific Items:
 - Timing and amounts
 - Available revenue sources
 - Available funding structures
 - Financing term
 - Amortization/debt service
 - Prioritization of capital project needs
 - Reconstitution and Consolidation / Merger Specific Items:
 - Timing of proposed consolidation(s) / merger(s)
 - Existing and proposed cash flows of entities coming under the Client's management
 - Financial condition, credit profile and debt portfolio of entities coming under the Client's management
 - Revenue/cost/growth projections
 - Impact on financial ratios, coverages, etc.
- Work hand-in-hand with the Client's staff to refine the Model to help forecast future financial performance based on pro forma projections provided by the Client, evaluate the Client's debt capacity and affordability and assess the sensitivity of the Client's various planning assumptions.
- At the Client's request, participate in Board meetings, workshops and committee meetings to facilitate the development of the Model.

TERM

The Term with respect to the Services to be performed under this Work Order shall end 30 days after the completion of the Services described above, unless terminated earlier in accordance with the Agreement.

COMPENSATION

In establishing fees, the Advisor takes into account multiple factors, including the efficiency with which the work was done, the result achieved, the complexity of the matter and any special experience or expertise applied to it, any extraordinary scheduling or preemptive attention devoted to the project, and the degree of professional responsibility or liability undertaken by the firm.

For the services to be performed in connection with the above-mentioned Scope of Services, the Advisor proposes an hourly rate of \$400/hour with invoices to be processed on a monthly basis. The Advisor will consult with the Client if at any time the Advisor believes that circumstances require an adjustment to its fees. In addition, the

Oconee Joint Regional Sewer Authority
Work Order Number 2
January 5, 2026
Page 2 of 2

Advisor will alert the Client when its cumulative fees reach \$25,000 at which point the Client can consent to additional work under this Work Order up to an additional \$25,000 or such other mutually agreeable amount.

In addition to the compensation outlined above, the Client will reimburse the Advisor for out-of-pocket expenses incurred in connection with the Services. Customary out-of-pocket expenses include, without limitation, costs of travel, meals, lodging, printing/copying, etc. The Advisor will bill the Client for such expenses at cost, with no mark-up. The Advisor will not bill the Client for indirect costs such as telephone, fax, and conference call services; instead, the Client will pay the Advisor an administrative expense fee equal to 4% of any invoiced fee for Services as reimbursement for costs not reasonably allocable on a client-by-client basis.

The Advisor is firmly committed to demonstrating value to the Client throughout the financing process. If at any time the Client believes that the Services provided are not consistent with the fees charged by the Advisor, the Client may adjust the fee for such Services to any amount the Client deems appropriate.


AGREED AND ACCEPTED this _____ day of _____, 2026:

OCONEE JOINT REGIONAL SEWER AUTHORITY

By: _____
Name:
Title:

FIRST TRYON ADVISORS, LLC

By: 
Name: David Cheatwood
Title: Managing Director

By: 
Name: J. Walter Goldsmith
Title: CEO

**010 OJRSA FUND
004 REVENUE
00401 REVENUE**

Revenue Report

Oconee Joint Rsa
Page 1 of 1

Level 4 Summary for January 2026

Accounts	Budget Appropriation	Supplemental Appropriation	Adjusted Budget	Current Pd Revenue	Curr Pct	Year To Date Revenue	YTD Pct	Budget Balance
010 OJRSA FUND								
004 REVENUE								
00401 REVENUE								
01790 UNRESTRICTED INTEREST	\$25,000.00	\$0.00	\$25,000.00	\$9,225.22	37	\$72,405.16	290	(\$47,405.16)
01830 HAULED WASTE SVCES	\$213,502.00	\$0.00	\$213,502.00	\$21,045.00	10	\$137,697.50	64	\$75,804.50
01840 OTHER REVENUE	\$41,269.00	\$0.00	\$41,269.00	\$32,678.00	79	\$279,789.31	678	(\$238,520.31)
01880 CAPACITY FEES	\$0.00	\$0.00	\$0.00	\$0.00	0	\$0.00	0	\$0.00
01910 USER FEES	\$6,128,172.00	\$0.00	\$6,128,172.00	\$499,706.52	8	\$3,476,664.04	57	\$2,651,507.96
Total Revenue	\$6,407,943.00	\$0.00	\$6,407,943.00	\$562,654.74	9	\$3,966,556.01	62	\$2,441,386.99
00801 PRETREATMENT								
01850 INDUSTRIES	\$190,278.00	\$0.00	\$190,278.00	\$0.00	0	\$108,046.30	57	\$82,231.70
Total Pretreatment	\$190,278.00	\$0.00	\$190,278.00	\$0.00	0	\$108,046.30	57	\$82,231.70
01001 RETAIL IMPACT FEE FUND								
01880 CAPACITY FEES	\$5,000.00	\$0.00	\$5,000.00	\$0.00	0	\$0.00	0	\$5,000.00
Total Retail Impact Fee Fund	\$5,000.00	\$0.00	\$5,000.00	\$0.00	0	\$0.00	0	\$5,000.00
01101 WHOLESALE IMPACT FEE FUND								
01780 RESTRICTED INTEREST	\$100,000.00	\$0.00	\$100,000.00	\$14,911.76	15	\$125,024.82	125	(\$25,024.82)
01880 CAPACITY FEES	\$800,000.00	\$0.00	\$800,000.00	\$991,756.80	124	\$1,184,986.32	148	(\$384,986.32)
01930 UNUSED CAPACITY FEES	\$76,000.00	\$0.00	\$76,000.00	\$0.00	0	\$56,385.63	74	\$19,614.37
Total Wholesale Impact Fee Fund	\$976,000.00	\$0.00	\$976,000.00	\$1,006,668.56	103	\$1,366,396.77	140	(\$390,396.77)
01201 CONTRACT OPERATIONS								
01900 INTERGOV. REIMBURSEMENT	\$50,491.00	\$0.00	\$50,491.00	\$4,593.00	9	\$68,484.85	136	(\$17,993.85)
Total Contract Operations	\$50,491.00	\$0.00	\$50,491.00	\$4,593.00	9	\$68,484.85	136	(\$17,993.85)
01301 RETAIL SERVICES								
01780 RESTRICTED INTEREST	\$0.00	\$0.00	\$0.00	\$0.00	0	\$5,892.42	0	(\$5,892.42)
01900 INTERGOV. REIMBURSEMENT	\$105,534.00	\$0.00	\$105,534.00	\$0.00	0	\$11,601.58	11	\$93,932.42
01910 USER FEES	\$269.00	\$0.00	\$269.00	\$4,620.42	1718	\$15,190.82	5647	(\$14,921.82)
Total Retail Services	\$105,803.00	\$0.00	\$105,803.00	\$4,620.42	4	\$32,684.82	31	\$73,118.18
01501 CONTINGENCY FUND								
01840 OTHER REVENUE	\$7,773,098.00	\$0.00	\$7,773,098.00	\$0.00	0	\$121,316.67	2	\$7,651,781.33
Total Contingency Fund	\$7,773,098.00	\$0.00	\$7,773,098.00	\$0.00	0	\$121,316.67	2	\$7,651,781.33
Total REVENUE	\$15,508,613.00	\$0.00	\$15,508,613.00	\$1,578,536.72	10	\$5,663,485.42	37	\$9,845,127.58
Total OJRSA FUND	\$15,508,613.00	\$0.00	\$15,508,613.00	\$1,578,536.72	10	\$5,663,485.42	37	\$9,845,127.58
TOTAL ALL FUNDS	\$15,508,613.00	\$0.00	\$15,508,613.00	\$1,578,536.72	10	\$5,663,485.42	37	\$9,845,127.58

010 OJRSA FUND
 005 EXPENSES
 00501 ADMINISTRATION

Expenditure Report

Oconee Joint Rsa
 Page 1 of 3

Level 4 Summary for January 2026

Accounts	Budget Appropriation	Supplemental Appropriation	Adjusted Budget	Curr Pct	Year To Date Expenditures	YTD Pct	Encumbered Balance	Unencumbered Balance	Une Pct
010 OJRSA FUND									
005 EXPENSES									
00501 ADMINISTRATION									
01140 100% DEPRECIATION EXPENSE	\$1,238,863.00	\$0.00	\$1,238,863.00	8	\$722,670.06	58	\$0.00	\$516,192.94	42
01300 PAYROLL: SALARIES	\$1,331,852.00	\$0.00	\$1,331,852.00	8	\$748,557.00	56	\$0.00	\$583,295.00	44
01310 OVERTIME	\$35,892.00	\$0.00	\$35,892.00	6	\$20,787.53	58	\$0.00	\$15,104.47	42
01350 PAYROLL: FICA/MEDICARE WH	\$110,941.00	\$0.00	\$110,941.00	7	\$59,263.40	53	\$0.00	\$51,677.60	47
01380 PAYROLL: RETIREMENT	\$253,853.00	\$0.00	\$253,853.00	7	\$123,809.89	49	\$0.00	\$130,043.11	51
02200 COMMISSIONER EXPENSES	\$13,140.00	\$0.00	\$13,140.00	11	\$7,980.00	61	\$0.00	\$5,160.00	39
02220 GROUP INSURANCE	\$264,245.00	\$0.00	\$264,245.00	9	\$151,237.62	57	\$0.00	\$113,007.38	43
02250 INSURANCE-PROPERTY/GENERAL	\$109,186.00	\$0.00	\$109,186.00	93	\$121,282.21	111	\$0.00	(\$12,096.21)	(11)
02260 EMPLOYEE WELLNESS	\$34,987.00	\$0.00	\$34,987.00	4	\$13,848.34	40	\$0.00	\$21,138.66	60
02300 LICENSES/CERTIFS/MEMBERSHIPS	\$47,668.00	\$0.00	\$47,668.00	6	\$23,871.36	50	\$0.00	\$23,796.64	50
02320 EVENTS & MEETING EXPENSES	\$4,400.00	\$0.00	\$4,400.00	8	\$2,733.84	62	\$0.00	\$1,666.16	38
02370 SAFETY	\$50,355.00	\$0.00	\$50,355.00	10	\$36,663.75	73	\$0.00	\$13,691.25	27
02380 OFFICE SUPPLIES	\$298,788.00	\$0.00	\$298,788.00	5	\$106,861.45	36	\$0.00	\$191,926.55	64
02410 TECHNOLOGY: PHONES/INTERNET/TV	\$16,500.00	\$0.00	\$16,500.00	11	\$8,199.45	50	\$0.00	\$8,300.55	50
02420 ADMINISTRATION SERVICES	\$280,413.00	\$0.00	\$280,413.00	9	\$262,258.24	94	\$0.00	\$18,154.76	6
02440 O&M CONTINGENCY	\$250,000.00	\$0.00	\$250,000.00	0	\$0.00	0	\$0.00	\$250,000.00	100
02530 R&M: VEHICLES/TRAILERS/EQUIP	\$116,000.00	\$0.00	\$116,000.00	5	\$41,720.34	36	\$170.84	\$74,108.82	64
02560 FEES & PENALTIES	\$4,339.00	\$0.00	\$4,339.00	2	\$3,789.26	87	\$0.00	\$549.74	13
02590 ROLLING STOCK & EQUIPMENT	\$84,000.00	\$0.00	\$84,000.00	0	\$80,607.00	96	\$0.00	\$3,393.00	4
Total Administration	\$4,545,422.00	\$0.00	\$4,545,422.00	9	\$2,536,140.74	56	\$170.84	\$2,009,110.42	44
00601 CONVEYANCE SYSTEM									
02400 SUPPLIES/TOOLS	\$57,342.00	\$0.00	\$57,342.00	2	\$50,637.40	88	\$252.73	\$6,451.87	11
02411 TECHNOLOGY: SCADA	\$22,043.00	\$0.00	\$22,043.00	0	\$16,088.40	73	\$0.00	\$5,954.60	27
02430 SERVICES: PROFESSIONAL/CONSULT	\$142,556.00	\$0.00	\$142,556.00	21	\$110,962.67	78	\$0.00	\$31,593.33	22
02450 CHEMICALS: SODIUM HYPOCHLORITE	\$26,061.00	\$0.00	\$26,061.00	13	\$19,891.96	76	\$0.00	\$6,169.04	24
02455 CHEMICALS: HERBICIDE/PESTICIDE	\$2,000.00	\$0.00	\$2,000.00	0	\$781.62	39	\$0.00	\$1,218.38	61
02490 ELECTRICITY	\$279,840.00	\$0.00	\$279,840.00	8	\$152,037.31	54	\$0.00	\$127,802.69	46
02500 WATER	\$11,130.00	\$0.00	\$11,130.00	10	\$7,031.04	63	\$0.00	\$4,098.96	37
02540 EQUIPMENT RENTALS	\$15,000.00	\$0.00	\$15,000.00	4	\$6,853.72	46	\$0.00	\$8,146.28	54
02550 BUILDINGS & GROUNDS	\$6,000.00	\$0.00	\$6,000.00	95	\$5,801.44	97	\$0.00	\$198.56	3
02590 ROLLING STOCK & EQUIPMENT	\$32,025.00	\$0.00	\$32,025.00	0	\$31,621.09	99	\$0.00	\$403.91	1
04030 FLOW MONITOR STAS: RICHLAND	\$0.00	\$0.00	\$0.00	0	\$10,645.14	0	\$0.00	(\$10,645.14)	0
05000 PUMP STATIONS	\$225,410.00	\$0.00	\$225,410.00	2	\$50,714.29	22	\$2,283.03	\$172,412.68	76
05010 PUMP STATIONS: CANE PS	\$0.00	\$0.00	\$0.00	0	\$9,942.66	0	\$0.00	(\$9,942.66)	0
05020 PUMP STATIONS: CHOESTOEA PS	\$0.00	\$0.00	\$0.00	0	\$510.78	0	\$0.00	(\$510.78)	0
05030 PUMP STATIONS: CONEROSS PS	\$0.00	\$0.00	\$0.00	0	\$0.00	0	\$0.00	\$0.00	0
05040 PUMP STATIONS: CRYOVAC PS	\$0.00	\$0.00	\$0.00	0	\$231.04	0	\$0.00	(\$231.04)	0
05080 PUMP STATIONS: HALFWAY BR PS	\$0.00	\$0.00	\$0.00	0	\$1,025.00	0	\$0.00	(\$1,025.00)	0

010 OJRSA FUND
005 EXPENSES
00601 CONVEYANCE SYSTEM

Oconee Joint Rsa
Expenditure Report
Level 4 Summary for January 2026

Accounts	Budget Appropriation	Supplemental Appropriation	Adjusted Budget	Curr Pct	Year To Date Expenditures	YTD Pct	Encumbered Balance	Unencumbered Balance	Une Pct
05090 PUMP STATIONS: ISS PS	\$0.00	\$0.00	\$0.00	0	\$4,791.34	0	\$0.00	(\$4,791.34)	0
05100 PUMP STATIONS: MARTIN CREEK PS	\$0.00	\$0.00	\$0.00	0	\$5,926.81	0	\$0.00	(\$5,926.81)	0
05110 PUMP STATIONS: MILLBROOK PS	\$0.00	\$0.00	\$0.00	0	\$152.54	0	\$0.00	(\$152.54)	0
05130 PUMP STATIONS: PERKINS PS	\$0.00	\$0.00	\$0.00	0	\$57.18	0	\$94.95	(\$152.13)	0
05140 PUMP STATIONS: SENECA PS	\$0.00	\$0.00	\$0.00	0	\$131.35	0	\$0.00	(\$131.35)	0
05150 PUMP STATIONS: SPEEDS PS	\$0.00	\$0.00	\$0.00	0	\$434.59	0	\$0.00	(\$434.59)	0
05160 PUMP STATIONS: WEXFORD PS	\$0.00	\$0.00	\$0.00	0	\$302.69	0	\$0.00	(\$302.69)	0
05210 DUCK POND ROAD PS	\$0.00	\$0.00	\$0.00	0	\$0.00	0	\$0.00	\$0.00	0
05230 GRAVITY SEWER & FORCE MAINS	\$145,000.00	\$0.00	\$145,000.00	20	\$86,576.34	60	\$0.00	\$58,423.66	40
Total Conveyance System	\$964,407.00	\$0.00	\$964,407.00	11	\$573,148.40	59	\$2,630.71	\$388,627.89	40
00701 WRF OPERATIONS									
02400 SUPPLIES/TOOLS	\$6,500.00	\$0.00	\$6,500.00	1	\$3,843.50	59	\$62.62	\$2,593.88	40
02411 TECHNOLOGY: SCADA	\$6,511.00	\$0.00	\$6,511.00	0	\$2,757.60	42	\$0.00	\$3,753.40	58
02430 SERVICES: PROFESSIONAL/CONSULT	\$15,750.00	\$0.00	\$15,750.00	59	\$13,305.69	84	\$0.00	\$2,444.31	16
02451 CHEMICALS: CHLORINE	\$74,160.00	\$0.00	\$74,160.00	15	\$46,384.55	63	\$0.00	\$27,775.45	37
02452 CHEMICALS: POLYMER	\$66,000.00	\$0.00	\$66,000.00	3	\$24,485.56	37	\$0.00	\$41,514.44	63
02454 CHEMICALS: SODIUM BISULFITE	\$25,000.00	\$0.00	\$25,000.00	29	\$14,670.19	59	\$0.00	\$10,329.81	41
02457 CHEMICALS: OTHER	\$6,800.00	\$0.00	\$6,800.00	0	\$1,591.62	23	\$0.00	\$5,208.38	77
02470 GARBAGE	\$396.00	\$0.00	\$396.00	7	\$194.25	49	\$0.00	\$201.75	51
02480 NATURAL GAS	\$1,590.00	\$0.00	\$1,590.00	18	\$701.95	44	\$0.00	\$888.05	56
02490 ELECTRICITY	\$337,080.00	\$0.00	\$337,080.00	9	\$203,460.15	60	\$0.00	\$133,619.85	40
02500 WATER	\$5,300.00	\$0.00	\$5,300.00	32	\$9,469.69	179	\$0.00	(\$4,169.69)	(79)
02510 SLUDGE DISPOSAL	\$185,389.00	\$0.00	\$185,389.00	24	\$121,894.25	66	\$0.00	\$63,494.75	34
02540 EQUIPMENT RENTALS	\$5,000.00	\$0.00	\$5,000.00	12	\$962.48	19	\$0.00	\$4,037.52	81
02550 BUILDINGS & GROUNDS	\$17,900.00	\$0.00	\$17,900.00	0	\$2,961.35	17	\$2,530.00	\$12,408.65	69
02590 ROLLING STOCK & EQUIPMENT	\$29,000.00	\$0.00	\$29,000.00	0	\$18,810.42	65	\$0.00	\$10,189.58	35
03000 WATER RECLAMATION FACILITY	\$919,919.00	\$0.00	\$919,919.00	15	\$189,885.37	21	\$1,249.21	\$728,784.42	79
Total Wrf Operations	\$1,702,295.00	\$0.00	\$1,702,295.00	14	\$655,378.62	38	\$3,841.83	\$1,043,074.55	61
00801 PRETREATMENT									
01300 PAYROLL: SALARIES	\$82,469.00	\$0.00	\$82,469.00	8	\$50,849.73	62	\$0.00	\$31,619.27	38
01380 PAYROLL: RETIREMENT	\$15,306.00	\$0.00	\$15,306.00	8	\$8,765.67	57	\$0.00	\$6,540.33	43
02220 GROUP INSURANCE	\$8,347.00	\$0.00	\$8,347.00	8	\$4,763.15	57	\$0.00	\$3,583.85	43
02300 LICENSES/CERTIFS/MEMBERSHIPS	\$4,110.00	\$0.00	\$4,110.00	0	\$1,450.99	35	\$0.00	\$2,659.01	65
02380 OFFICE SUPPLIES	\$4,500.00	\$0.00	\$4,500.00	0	\$6,647.76	148	\$0.00	(\$2,147.76)	(48)
02410 TECHNOLOGY: PHONES/INTERNET/TV	\$1,335.00	\$0.00	\$1,335.00	3	\$332.67	25	\$0.00	\$1,002.33	75
02430 SERVICES: PROFESSIONAL/CONSULT	\$42,498.00	\$0.00	\$42,498.00	0	\$28,463.00	67	\$0.00	\$14,035.00	33
Total Pretreatment	\$158,565.00	\$0.00	\$158,565.00	5	\$101,272.97	64	\$0.00	\$57,292.03	36
00901 LABORATORY									
02400 SUPPLIES/TOOLS	\$6,200.00	\$0.00	\$6,200.00	118	\$11,038.08	178	\$0.00	(\$4,838.08)	(78)
02430 SERVICES: PROFESSIONAL/CONSULT	\$47,230.00	\$0.00	\$47,230.00	5	\$23,270.99	49	\$0.00	\$23,959.01	51

**010 OJRSA FUND
005 EXPENSES
00901 LABORATORY**

**Oconee Joint Rsa
Expenditure Report
Level 4 Summary for January 2026**

Accounts	Budget Appropriation	Supplemental Appropriation	Adjusted Budget	Curr Pct	Year To Date Expenditures	YTD Pct	Encumbered Balance	Unencumbered Balance	Une Pct
02456 CHEMICALS: LABORATORY	\$5,400.00	\$0.00	\$5,400.00	10	\$5,167.75	96	\$0.00	\$232.25	4
Total Laboratory	\$58,830.00	\$0.00	\$58,830.00	17	\$39,476.82	67	\$0.00	\$19,353.18	33
01201 CONTRACT OPERATIONS									
02411 TECHNOLOGY: SCADA	\$2,202.00	\$0.00	\$2,202.00	0	\$707.40	32	\$0.00	\$1,494.60	68
02430 SERVICES: PROFESSIONAL/CONSULT	\$5,100.00	\$0.00	\$5,100.00	0	\$100.00	2	\$0.00	\$5,000.00	98
02490 ELECTRICITY	\$0.00	\$0.00	\$0.00	0	\$0.00	0	\$0.00	\$0.00	0
02500 WATER	\$630.00	\$0.00	\$630.00	6	\$273.00	43	\$0.00	\$357.00	57
02521 FUEL: GENERATORS	\$500.00	\$0.00	\$500.00	0	\$0.00	0	\$0.00	\$500.00	100
02550 BUILDINGS & GROUNDS	\$500.00	\$0.00	\$500.00	0	\$0.00	0	\$0.00	\$500.00	100
05170 PUMP STATIONS: GCCP-PS	\$10,500.00	\$0.00	\$10,500.00	0	\$107.14	1	\$0.00	\$10,392.86	99
Total Contract Operations	\$19,432.00	\$0.00	\$19,432.00	0	\$1,187.54	6	\$0.00	\$18,244.46	94
01301 RETAIL SERVICES									
02400 SUPPLIES/TOOLS	\$500.00	\$0.00	\$500.00	0	\$0.00	0	\$0.00	\$500.00	100
02411 TECHNOLOGY: SCADA	\$1,370.00	\$0.00	\$1,370.00	0	\$0.00	0	\$0.00	\$1,370.00	100
02430 SERVICES: PROFESSIONAL/CONSULT	\$93,337.00	\$0.00	\$93,337.00	10	\$29,271.67	31	\$0.00	\$64,065.33	69
02490 ELECTRICITY	\$8,820.00	\$0.00	\$8,820.00	18	\$5,309.46	60	\$0.00	\$3,510.54	40
02500 WATER	\$1,050.00	\$0.00	\$1,050.00	0	\$0.00	0	\$0.00	\$1,050.00	100
05000 PUMP STATIONS	\$725.00	\$0.00	\$725.00	0	\$0.00	0	\$0.00	\$725.00	100
05180 PUMP STATIONS: WELCOME CTR	\$0.00	\$0.00	\$0.00	0	\$185.08	0	\$0.00	(\$185.08)	0
Total Retail Services	\$105,802.00	\$0.00	\$105,802.00	10	\$34,766.21	33	\$0.00	\$71,035.79	67
01401 CAPITAL PROJECTS									
06050 SEWER SOUTH PHASE II	\$0.00	(\$1,982,040.00)	(\$1,982,040.00)	0	\$1,976,561.95	(100)	\$0.00	(\$3,958,601.95)	200
06071 SENECA PS & FM UPGRADE/SPEEDS	\$80,000.00	\$0.00	\$80,000.00	0	\$110,000.00	138	\$0.00	(\$30,000.00)	(38)
Total Capital Projects	\$80,000.00	(\$1,982,040.00)	(\$1,902,040.00)	0	\$2,086,561.95	0	\$0.00	(\$3,988,601.95)	0
01501 CONTINGENCY FUND									
00002 CONTINGENCY EXPENSES	\$8,556,158.00	\$0.00	\$8,556,158.00	0	\$0.00	0	\$0.00	\$8,556,158.00	100
09009 COLLECTION SYSTEM REHAB	\$0.00	(\$159,000.00)	(\$159,000.00)	(7)	\$248,235.98	(156)	\$0.00	(\$407,235.98)	256
09011 DEWATERING EQUIP REPLACEMENT	\$0.00	\$0.00	\$0.00	0	\$369,041.55	0	\$0.00	(\$369,041.55)	0
09014 MH1A-MH29 GRAVITY SEWER REHAB	\$0.00	\$0.00	\$0.00	0	\$31,500.00	0	\$0.00	(\$31,500.00)	0
Total Contingency Fund	\$8,556,158.00	(\$159,000.00)	\$8,397,158.00	0	\$648,777.53	8	\$0.00	\$7,748,380.47	92
Total EXPENSES	\$16,190,911.00	(\$2,141,040.00)	\$14,049,871.00	6	\$6,676,710.78	48	\$6,643.38	\$7,366,516.84	52
Total OJRSA FUND	\$16,190,911.00	(\$2,141,040.00)	\$14,049,871.00	6	\$6,676,710.78	48	\$6,643.38	\$7,366,516.84	52
TOTAL ALL FUNDS	\$16,190,911.00	(\$2,141,040.00)	\$14,049,871.00	6	\$6,676,710.78	48	\$6,643.38	\$7,366,516.84	52